Agriculture - Fruit

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JANUARY - July

# White predominance makes citrus industry vulnerable, says report $($ sR $) 3 / 3 / 50 \mathrm{~b}$ 

## By Roy Cokayne

Pretoria - The racial composition of South Africa's citrus industry places it in an exposed political position, according to a report commissioned by the World Bank.

The industry is predominantly white, and there is little involvement of blacks except as basic labour.

The report, which was released recently, said there was greater political vulnerability because the citrus sector in South Africa was unsure of how supportive the new national or regional governments were.
"The elimination of the general export incentive scheme, an export subsidy, is seen by some as not only a loss of valuable marginal income but also as evidence of reduced support from the new government in South Africa, "it said.

The report is entitled Southern Africa Citrus Case Study and was cotmpiled by Grahame Dixie of High Value 'Horticulture for the World Bank's Southern Africa Agriculture and Environmental Group.

The report also focused on Outspan International's monopoly of marketing in South Africa. It said this position was under threat from the new Atgricultural Marketing Bill and was contrary to the basic tenets of the new constitution. This could endanger the integrated structure of the industry and might result in a fragmented industry, a decline in economies of scale and intraregional competition in overseas markets.

The report said received wisdom was that monopoly agricultural marketing was prone to inefficiency, incompetence and even corruption, but it said the South African Citrus Exchange, or Outspan International as it is now called, had proved to be an exception.
"The citrus export industry in
litigation, if this wàs necessary. sector will significantly improve the
the Act should be to ensure orderly marketing within an overall strategy while maintaining as far as possible the existing export infrastructure.

It said increased competition within South Africa would improve Outspan's efficiency and performance, although it said Outspan had an excellent track record, its strategic planning was sound and the company's continued success was pivotal to the profitable future of the southern African citrus industry.

The report said the next decade's priority had to be the maintenance of growers' returns while exporting the additional 500000 tons the sector would be producing.
"It is only if the industry can remain profitable that it can also be used as a powerful motor for black rural development and economic development in Zimbabwe, Mozambique and Swaziland."

The report said that throughout the sub-continent there was a sensitivity towards the issues of development and the need for greater black involvement in the industry.

But it said the ideas had not generally been translated into action and fresh citrus was not an ideal starter-crop for new farmers. The greatest opportunities for new jobs were likely to be those that added value after harvesting, such as in prepacking or semi-processing, although it was likely these businesses would be owned by whites.
"Nevertheless, the industry does have potential to provide significant opportunities for black-owned enterprises that provide services.
"During the start-up phase of these pioneer enterprises, some business guidance and assistance in creating the necessary linkages between black business and the white farm sector will significantly improve the chances of their success," it said.


Blacks will get involved in the citrus industry as more than hawkers and labourers if a new report's findings are implemented
southern Africa provides an object lesson of how to organise an integrated marketing chain for exporting fresh produce and the advantage of regional co-operation in agrobusiness."

The report said it seemed unlikely that monopoly or single-channel marketing could continue in South Africa, but it would be unwise completely to liberalise citrus exports.
"The aim of the new marketing Act should be to provide competition within southem Africa for products, thereby encouraging efficiencies within the region, but limiting inter-regional competition in overseas markets."

The system needed to provide for continued funding of research, promotion and international trade The report said the main aim of

## BUSINESS

Langeberg posts earnings increase after sales boost

CAPE-based fruit and vegetable processing group Langeberg Holdings posted a $36 \%$ increase in attributable earnings to $\mathrm{R} 37,3 \mathrm{~m}$ in the six months to March, boosted by improved international margins and increased local sales.
Langeberg MD Andries van Rensburg said that although local market conditions were uncertain, the international trading outlook was favourable.
fo This will allow the group to achieve reasonable growth in earnings for the full financial - year," Van Rensburg said.

Turnover rose a muted $4,5 \%$ to R449, 1 m , with operating income * $28,4 \%$ higher at $\mathrm{R} 51,6 \mathrm{~m}$. A net interest payment of R3,2m brought income before tax and abnormal items to R54,8m compared with a previous R42,8m.

A R700 000 abnormal item -
rationalisation before tax at $\mathrm{R} 54,1 \mathrm{~m}$ against R42,8m at the same time last year.

The group had embarked on a rationalisation process over the past few years to compete favourably on the international market and reduce the effect of the phasing out of GEIS.
A R16,8m taxation charge led to the R37,3m in attributable earnings. Headline earnings were $29 \%$ higher at 22c a share, while the group declared a $5,5 \mathrm{c}$ interim dividend, which was $22 \%$ higher than March last year. Net income a share rose $36,6 \%$ to $23,3 \mathrm{c}$.

On the balance sheet side, shareholders' funds rose to R434,7m compared with a previours R392,8m.

A cyclical increase in stock levels during the deciduous fruit season and delayed international shipments resulted in the group's
debt to equity ratio rising to $13 \%$ from $2,7 \%$.

Van Rensburg said that the local deciduous fruit industry had experienced a higher crop intake, which had resulted in improved capacity utilisation.
"However, the adverse climatic conditions experienced during harvesting impacted negatively on our processing yields."

He said the group had expertinced a steady growth in local sales, with its Moo and All Gold brands strengthening southern African market share.

A contraction on the supply of deciduous fruit and firmer prices had improved international competitiveness. "Our recently stabfished alliance with the multinational food group, the Dole Food Company, has taken offiwell with good acceptance of Dole deciduous fruit in the European market," Van Rensburg said.


## Langeberg. reports 29\%

 earnings rise
 Cape Town - langeberg the fruit and vegetable canner, reported a 29 percent increase in, ed, wings a share to 22c in the six months to the end of March up from'17, ic in the previous six months.

The group achieved this through better operating margins because of improved profitability in its export business.

It has declared a dividiend of $5,5 c$, up 22 percent from last year's. The group's turnover increased 4 petcient to R449,1 million from R429,8 million. An increase'flo operating tmargins from 9,3 percent to 11,5 percent led to a $28^{\prime \prime}$ percent surge in operating income to R51, 8 million from R 40,2 million.

Andries van Rensburg, the managing director, said the group enjoyed steady growth in local sales and benefited from inproved interrational ronditiona. "A contraction in tite supply of déciduous fruit as well as fintier prices fruit to wed our competitive advants
improve
tage on intemational markets?" tage

The recently established alliance with Dole, the multinational food group based. in the United States, contributed to the good performance because "there was good acceptance of Dole deciduous fruit in the European market."

The group also benefited from a lower cost structure and the weaker rand. The expected drop in contributions from the general export incentive scheme therefore had little effect on the results.

Though there was a bumper deciduous crop, which led to improved use of capacity, poor weather during harvesting had had a negative effect on the group's processing yields.

Working capital needs rose from R45,3 million to R126,2 million because of the larger crop and
delays in intemational shipments. WVany Rensburg expected ond antape conditions to contiaue Onflutertational markets. Dométic derind was uncertain, however. Whagroup was also undertak-

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## Juicy

OUTSPAN's single-channel marketing system has drawn praise from the World Bank, but it faces strong opposition from several local fruit growers who continue to oppose the scheme.
A report, released by the World Bank last week, says it is gonerally perceived that a monopoly agricultural marketing system is prone to inefficiency, incompethence and even corruption.
"The SA Citrus Board or OutSpan International has proved to be an exception. The citrus industry in southern Africa provides a lesson on how to organise an integrated marketing chain for exporting fresh produce and on the advantages of regional cooperation in agro-business."
It says the southern African citrus industry is a major internatonal player, accounting for more than $7 \%$ of world exports. This is likely to rise to $11 \%$ by 2005 .
The reason for Outspan's success has been its need to remain competitive, and management has proved itself capable of organising orderly marketing. It has been relatively transparent in providing
financial data such as prices, costs and returns, the report says.
However, the Independent Fruit Growers Association has slammed the monopoly marketing system which stops farmers from exporting their own produce.
The Citrus Board, of which Outspan is effectively the export wing, recently held a referendum among its members to gauge pinions to the single-marketing strutlure. The findings are expected to be released soon.
The World Bank report says, however, that Outspan has mastered the complex logistical skills of co-ordinating 600000 tons of produce from 1200 growers in four countries - South Africa, Swaziland, Mozambique and Rimbabwe - across a distance of 2400 km to four sea ports with onward distribution in 140 vessels to more than 50 countries.
It adds that it has taken advantage of economies of scale in reducing unit costs, particularly in coordinating regional transport,
the purchase of packing materials and chartering refrigerated shipping. It has developed new markets and provides sufficient returns to satisfy growers and stimulate new plantings.
The report says that Outspan has taken a strategic view of the future and continues to adapt rapidly to the changing internatonal market. The exporter has recognised the need for vertical integration through investment in export markets.
Through the formation of Capespan, Outspan has positioned itself to service the expanding supermarket sector in Western Europe and to create a foundation for growth into Eastern Europe.

Outspan is the major exporter of "counter-season" citrus and as a result obtains premium export prices. It enjoys a longer supply season than other southern hemisphere countries. In doing so, it takes a regional view, with no apparent preference for South African products.
"This approach parallels those of industry giants like Dole and United Fruits," it says.
"Outspan has effectively privatised itself, so that it is now wholly owned by the export growers themselves and has set in train a process of improving efficiency and enhancing communication between the company and its shareholder growers," says the report.
It adds that the company has, through long-term research, managed to lower unit costs, reduce irrigation and pesticide usage and develop new fruit varieties.

It warns, however, that crops are vulnerable to droughts, that the elimination of the General Export Incentive Scheme represents reduced support from Governmont and that the citrus sector is over-staffed and under-skilled.
The report cautions against the planned increase of about 500000 tons of export in the next 10 years, which could result in oversupply and lower prices. It praises Outspan for targeting Eastern Europe, South East Asia and Japan as future markets to counter this.

Significantly, it suggests that the priority of the industry for the next 10 years should be the maintenance of growers' returns.
shine to the citrus and sugar sectors. But, for the Cape's deciduous fruit, bad and unseasonal weather depressed the expected $7 \%-8 \%$ growth in volume output - the first time in a decade that industry output growth failed to materialise. Nevertheless, export revenues should grow by $10 \%$ to R2,2bn.
"Based on increased plantings, we had hoped for better growth. But hailstorms in the Cape's Langkloof area coupled with unseasonal rains in the Orange River valley led to sharp output reductions, especially of seedless grapes. A cold early summer also harmed the potential of some fruit crops," he says.

Sharp increases in labour and shipping costs will shave off some of the benefits of rand depreciation but the international quality name of the Cape brand should provide the usual price premium on overseas markets. So revenue should grow regardless of lower volumes.
"By next year, provided the weather is kinder, we should crack the R2,5bn export revenue target," adds Gant.
In the case of citrus, the picture is looking decidedly better following excellent summer rains. And, with underground water reserves restored and irrigation dams full, the outlook for the next few years is as good or even better.
"We expect export revenues to exceed last year's $\mathrm{Rl}, 65 \mathrm{bn}$ by $\mathrm{R} 650 \mathrm{~m}-\mathrm{R} 700 \mathrm{~m}$ and the much bigger citrus crop should earn about R2,3bn-R2,4bn in forex. This increase will be achieved through the benefits of the low rand, a $16 \%$ rise in export volumes - to a record 49 m cartons, from last year's $41,7 \mathrm{~m}$ - and a real price increase anticipated in some markets," says Outspan International CE John Stanbury. He says new plantings should boost export volumes by $37 \%$ to 67 m cartons by 2003 - when the new trees reach maturity.
With sanctions over, the industry is developing new markets in eastern Europe, the Far East and Canada. And the US market should soon open to SA exports.
"We expect our traditional European Union market, which takes about $60 \%$ of our exports, to shrink to about $40 \%$ of the total by 2003," says Stanbury.

LANGEBERG

## MAKING UP FOR LOST GEIS MM10/6/96

 Headline interim EPS, up $20 \%$, are on track for the $28 \%$ increase for financial 1996 the FM suggested (Leading Articles February 16). But it has clearly been no easy road for MD Andries van Rensburg and his managers.The headline earnings reconciliation statement shows that the rationalisation programme put in place by Van Rensburg's predecessor continues. It cost $\mathrm{Rl}, 3 \mathrm{~m}$ in the first half and there's little to suggest a similar cost won't be incurred in the second six months as the company fights to reduce costs in the face of diminishing Geis proceeds (there will be none in 1997).

Commendably, margin rose to $11,5 \%$ compared with $9,4 \%$ a year ago. Paring costs and increasing volumes to achieve higher margin is the only way to survive the end of subsidisation.
As Van Rensburg predicted, local markets improved. Volumes grew as the strong brands gained market share. The large crop usefully increased capacity utilisation. But that's only half of it.
At least $40 \%$ of products are exported, mostly to Europe but also to the Far East. And a contraction in the international supply of deciduous fruits meant better times for the canned product in these markets and margin improved from firmer prices abroad as well as the rand's weakness.
Langeberg's rand hedge aspect should not be overlooked. In particular, its alliance with brand leader Dole Foods in Europe should ensure good export volume growth.

| CANNED PROFITS |  |  |  |
| :---: | :---: | :---: | :---: |
| Six months to | Mar 31 | Sep 30 | Mar 1 |
| d | 1995 | 1995 | 1396 |
| Turnover (Rm) | 429,8 | 432,2 | 449,1 |
| Pre-int earnigss (Rm) | 40,2 | 62,8 | 51,8 |
| Pre-tax profit (Rm) | 42,8 | 41.4 | 54,1 |
| Attributable (Rm) | 27.3 | 27,0 | 37,3 |
| Headline eamings (c) | 17,1 | 21,8 | 22,0 |
| Dividends (c) | 4.5 | 8.0 | 5.5 |

The balance sheet shows some interesting developments. At R477m, stock is $38 \%$ higher than at the same time last year and almost double that at end-September. Accordingly, interest-bearing borrowings have risen from zero six months ago to R57m and September's

Financial Mail - May $10 \cdot 1996$

R64m cash balance has disappeared. Hopefully, the stockpile is strategic and will soon disappear, or interest receipts, which have helped shore up pre-tax profits, could turn negative.

Not surprisingly, due to the unexpected slackness in the economy, Van Rensburg says the outlook for demand at home is uncertain. But international markets should remain favourable and full-year earnings growth should be "reasonable."

With the fall in the rand, the stockpile could prove a much needed export bonanza. And continued rationalisation should help to diminish costs, in the short term as well as for the long haul. With sound management in place, there are good reasons to believe headline EPS for the year will reach the 48 c proposed by the $F M$.
At 560 c , the share is on a prospective p:e of 11,7 . Given all the uncertainties, that seems fair for the moment. But I can't help wondering about the effect of rand depreciation on eamings. In six months' time, hindsight may make the share underpriced now. Gerald Hirshon

## Experts proclaim unions the winners in new constitution

THE labour unions have emerged as winners under the new constitution which was approved by Parliament last week, according to constitutional experts.

Addressing a seminar to review business implications of the new constitution yesterday, Webber Wentzel Sowens partner Peter Grealy said the constitutional provision on "union security arrangements" would undoubtedly benefit trade unions should employers seek to challenge closed shop arrangements provided for in the labour relations Act.

Greasy was commenting on the section dealing with labour practices. This stipulated the Bill of Rights did not prevent law recognising union sectcity arrangements contained in collective agreemeats. A further victory for workers was a right of access to information held by employers where it was required for the protection of the worker's rights.

DP leader in Gauteng Peter Leon expressed concen at the "ad hoc" and uncertain manner in which the provisions of the Bill of Rights would be applied between individuals, between people and companies, and between individuals and the state.
"This will bring a great deal of uncertainty to commercian life."

The Bill of Rights, he pointed out, should be a shield of citizens against the state and not a sword in the hands of the state.

However, the constitution protected SA's "holy cows" - the labour unions - from the horizontal application of the Bill of Rights.

On the controversial property clause, Leon lashed out at the new constitution, saying it was a Cinderedla of the interim one, which struck a good balance between the right of the state to expropriate property and the right of property owners to compensation.

This balance had, in the new constitution, been tilted in favour of the state.

Leon, also a member of the Association of Law Societies, said the property clause was hostile to holders of mineral rights and investors.

## Citrus study shows high return for local growers (3) Fruit Louise Cook <br> BD 1515196

PRETORIA - A row has broken out in the citrus industry following a study by international accounting firms Barraclough \& Co and Price Waterhouse Urwick which found that southern African growers earned a net return of about $46 \%$ on fruit exports.

Outspan spokesman Penny Palmer said the study, commissioned by the Australian Horticultural Corporation, ranked the citrus marketer and exporter as the top performer in industry coordination. Returns to growers in southern Africa were $17 \%$ higher than in the US and Australia.

Palmer said the study claimed that growers exexcised control over their oranges from farm to market through organisations such as Outspan in SA and Sunkist in California.

The Australian market was mostly too fragmented for this type of integration.

But Valdi Jenson, chairman of the Fruit Growers' and Exporters' Association, which dismissed the findings, accused Outspan of a "vociferous propaganda war".

Without the pooling system, in terms of which producers delivered citrus to Outspan, top producers could earn up to $30 \%$ more, he said.
"Outspan has support from $52 \%$ of citrus growers. In terms of draft legislation, $60 \%$ support is required to continue with single channel exports," he said.






 The board said the results of the


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legislation was needed to enforce


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For this reason he said the ие $\Lambda$ "'pałdnis!p aq plnom әлач our stable markets, our position
 tially deregulated."
Industry sources said the poll
was carried out in an attempt to
provide Outspan with ammunition

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# Requated citrus exports favgured <br> JOHANNESBURG. - An overwhelm- , exports 

ing majority of South African citrus growers were in favour of the retention of a regulated export marketing system,'such as the South African Citrus Böard, a KPMG survey has shown.

The survey, commissioned by the Citrus Board and administered by international audit and consulting firm KPMG; showed that 89,2 percent of the respondents:voted in favour of a regulated export system.

KPMG said that 8,1 percent of the respondents were against regulated

A total of 830 citrus growers, representing 67,5 percent of the registered growers and 84 percent by volume, responded to the survey.
The draft marketing bill being formulated allows for the future regulation of exports of agricultural products.
Citrus Board chairman Charles van Veijeren said in a statement that a singleschannel export marketing system was not harmful to the South African community. - Sapa.

JOHANNESBURG. - An overwhelming majority of South African citrus growers were in favour of the retention of a regulated export marketing system, such as the South African Citrus Board, a KPMG survey has shown. The survey, commissioned by the Citrus Board and administered by international audit and consulting firm KPMe showedithat:89,2 percent of the respondents voted in favour of a regulated export system,
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Citrus Board chairman Charles van Veijeren said in a statement that a sin-gle-channel export marketing system was not harmful to the South African community. - Sapa.


## Unifruco challenged again $C T$ (BR) $29 / 5 / 96$ (3) Fulir <br> By Audrey d'Angelo $1 /$ gle-channee marketing system.

Cape Town — Unifruco's position as the sole marketer of deciduous fruit from South Africa in the northern henisphere is under threat as the government considers allowing competition.
.-Loutis Kriel, the head of Capespan, said yesterday that the single-market channel allowed economies of scale and reduced competition, leading to the best possible prices for South African growers. Capespan is the joint marketing operation for Cape and citrus fruit in Britain.

Hé said the prices obtained for Cape fruit were higher than those paid jto the fragmented Chilean deciduous fruit industry, whose suppliers were played off against each other. The only other suppliers whose prices, were in the same range as Cape growers were in New̧ Zealand, which also had a sin-

Valdry Jensen, the chairman of the Independent Fruit Growers Association, said the association had 500 members who preferred to have the choice whether to market through Capespan or to sell their produce directly.

Disagreeing with points made by Kriel, he said Capespan had all the other growers in the southern hemisphere as competitors.

Kriel said streamlined systems introduced by Unifruco had cut costs drastically. The cost of discharge and storage had been reduced from 5,2 percent of gross sales in 1994 to 4,2 percent last year. It was budgeted to come down to 3,8 percent this year and 3,5 percent next year.

Transport costs had come down from 2,8 percent of gross sales in $1994^{\text {to }}$ 2,7 percent last year. They -were expected to fall to 2,3 percent this year and 2,2 percent next year.

BUMPER grain crops in the Western Cape are set to boost the region's economy this year, while a stable supply of fruit and vegetables is expected to keep prices constant over the next few months.

The national Department of Agriculture predicts a strong showing for the maize, sunflower, groundnut, sorghum and soya bean crops sprouting in summer rainfall areas, provided the good rains continue.

Andre Visser, assistant director of the Epping Market, said farmers were oredieting stable fruit and vegetable prices during the next few months.
"We foresee no shortages or over-supplies," he said.
The Western Cape's barley and wheat production had been so successful that some of the excess had to be stored in silos in the Free State and in Gauteng.

Countrywide, the 1995-96 wheat crop weighed in at around 2,28 million tons compared to last season's 1,83 million, the government's national crop estimates committee said yesterday.

But, in spite of the improved harvest, South Africa was still expected to import 360000 tons of wheat to meet the domestic demand of about 2,4 million tons, said Wheat Board deputy general manager Johan Dorfling.

The record barley crop and good wheat crop in the Western Cape, a major winter grain production area, had created storage problems, he said.
"We've had to temporarily shift some barley up north, to empty silos in the Free State and Gauteng."

The Western Cape wheat crop was expected to be about 780000 tons against last season's 738144 tons.

Wheat Board spokesman John Erasmus said the 108000 tons of wheat expected from North-West was "abnormal".

Meanwhile, the barley crop was expected to be about 50000 tons more than usual at a record 300000 tons, the second consecutive bumper crop.

Brewers were likely to use about 210000 tons of barley, the Wheat Board said. Much of the rest would be exported, possibly to brewers elsewhere in Africa.

The Swartland's grain silos had never been so full, said Tienie du Plessis, general manager of grain production at the Western Cape co-operative.

Unifruco chief executive Anton du Preez said climatic conditions had resulted in this season's export fruit crop coming to market 10 days to two weeks later than last season's. This had led to a relafive shortage of export fruit before the lucrative Christmas period.

The quantity of export apples and pears had been stable, the grape crop was slightly up, and the early stone-fruit crop slightly down due to the late December rain.

Unifruco exported 50 million cartons of fruit in 1995 and expected to export 51 million cartons this year.
$\begin{array}{lllll}\text { Pre-int profit (Rm) . . . } & 37,0 & 43,1 & 49,6 & 68,0\end{array}$
$\begin{array}{llllll}\text { Pre-int margin (\%) } \ldots & 9,6 & 11,9 & 10,7 & 11,3\end{array}$
$\begin{array}{llrrr}\text { Ere-inings (c) } \ldots \ldots . . & 193,0 & 251,2 & 290,5 & 38,2\end{array}$
Dividends (c) ....... $\quad 120 \quad 156 \quad 171 \quad 19,7$
Net worth (c) . . . . . . 106711511017
122
*Share split 10x

While all three divisions of the Oceana group contributed to a good improvement in results for financial 1995, the most significant event during the year was the change in the ownership structure of the c'mpany.

There is now a broad spread of new shareholders. These include Real Africa Investments, fishermen's associations, pelagic quota holders, local business interests and individual investors, along with more than $80 \%$ of Oceana's employees who voluntarily bought shares at market price.

This has empowered many who previously had no effective participation in the fishing industry and no means of gaining entry.

Tiger Oats changed its shareholding from a $70,5 \%$ stake in operating company, Oceana Fishing (Ocfish) to $50 \%$ of Ocfish Holding which now controls $50,2 \%$ of Ocfish.

It did not do this for altruistic reasons. It was a hard-headed, politically motivated decision that has, as MD David Behrens says "greatly increased the merits of our constant quest to obtain quota security and to increase quota mass." So far all con-

cerned are winning because of the improved performance.

After falling consistently as the company's diversification strategy took hold, in 1994 the fishing division's share of after-tax profit was $35 \%$. In 1995 the trend reversed and the division contributed $45 \%$.

Higher landings of pilchards resulted in the cannery enjoying good volume growth. Landings of anchovies were unchanged, so fish meal and oil operations could only achieve a marginal profit in spite of record landings of nonquota pelagic species.

Better trading and clearing and forwarding activity increased the trading division's turnover by $36 \%$. Operating margins rose as a result.
The Cold Storage division enjoyed "unusually high" occupancy levels for most of the year as imports of meat and chicken required "in-transit" storage space. The additional capacity usage produced a much higher earnings contribution. It was further enhanced as the company last year increased its stake in Commercial Cold Storage from $60 \%$ to $100 \%$.

Group operating profit rose $40 \%$. But because of new acquisitions and a continuing capital expenditure programme to expand and upgrade handling and storage equipment, the net cash position changed. Interest of $R 2,1 \mathrm{~m}$ was paid instead of the $\mathrm{R} 3,8 \mathrm{~m}$ received in 1994. EPS rose $31 \%$.

Behrens is expecting the sound performances in both the fishing and trading divisions to continue for financial 1996 but is estimating that demand for cold storage space will lessen to normal levels. Yet he is uncharacteristically optimistic and says "group earnings are expected to show a good increase in the coming year."
Assuming a rise of $30 \%$ in EPS to 50 c puts the share on a prospective p:e of 10 . At the current 500 c , the share represents good value.

Activities: Catching, processing and canning of fish; food canning; cold storage provision; trading; shipping, clearing and forwarding.
Control: Tiger Oats 50\%.
Chairman: D Ncube. MD: D Behrens.
Cupilal structure: $98,5 \mathrm{~m}$ ords. Market capitalisation: R493m.
Share markef: Price: 500c. Yields: $3,9 \%$ on dividend; $7,6 \%$ on earnings; p:e ratio, 13,1; cover, 1,9.12-month high, 500 c ; low, 290c. Trading volume last quarter, 545000 shares.

| Year to Sep 30 | '92 | '93 | '94 | *'95 |
| :---: | :---: | :---: | :---: | :---: |
| ST debt (Rm) | - | - | - | 8,3 |
| LT debt (Rm) | 9,6 | 4,5 | 6,7 | 6,1 |
| Debt.equity ratio.... | - | - | - | 0,12 |
| Shareholders' interest. | 0,5 | 0,6 | 0,4 | 0,4 |
| Int \& leasing cover | - | - | - | -34,8 |
| Return on cap (\%) | 17,2 | 20,1 | 19,9 | 22,7 |
| Turnover (Rm) | 375 | $36$ | 454 | 593 |



| LT debt (Rm) . . . . . . | 5,2 | 3,9 | 2,2 | 1,5 |
| :--- | ---: | ---: | ---: | ---: |
| Shareholders' interest . | 0,57 | 0,60 | 0,64 | 0,48 |
| Return on cap (\%) . . . | 36,0 | 29,7 | 20,8 | 18,9 |
| Turnover (Rm) . . . . | 312,4 | $\ddagger 318,2$ | 329,2 | 360,9 |
| Pre-int profit (Rm) . . . | 91,2 | $\ddagger 66,8$ | 58,2 | 75,4 |
| Pre-int margin (\%) . . | 29,1 | 21,0 | 17,6 | 20,9 |
| Earnings (c) . . . . . | 60,1 | $\ddagger 44,8$ | 40,2 | 49,1 |
| Dividends (c) . . . . . | 34,6 | 26,0 | 19,0 | 23,0 |
| Net worth (c) . . . . | 145,9 | 168,2 | 189,4 | 192,0 |

* 15-month period. $\ddagger$ Annualised.

The most important restraint on Sea Farvest's earnings has been the size of its hake quota, which has been static for a few years.
To overcome this obstacle, the company has sought to improve its catch per unit and raise efficiencies in adding value.
A third, more remote option was always available - to enter the Namibian fishing industry. When Namibia's Gender Corp earlier this year put its Lüderitz-based hake and lobster interests on the market, Sea Harvest chairman Eckart Kramer took the bait "hook, line and sinker."

Sea Harvest Corp of Namibia - $51 \%$ owned by Namibian institutions and $49 \%$ by Sea Harvest - bought Gendev's three companies, Lalandii, Blue Angra and Capensis Fishing. These have 9560 t of hake and $45 t$ of lobster quotas, fishing vesself, processing and cold storage facilities.
The acquisition could prove to be an astate move. The Namibian hake resource is reputed to be recovering well from the overfishing that took place until the newly ingependent government stopped it.

Sea Harvest now has additional assets and another sorely needed venue for expanding its core business of catching, processing and marketing seafood.

Kramer will not disclose the price paid for the acquisition but reckons there are large synergies between the Saldanha and Lidideritz factories.
In SA waters this year the hake resource was in good shape and Sea Harvest's fishing returned to a normal catch pattern. A better catch rate, with greater factory efficiencies and sound trading locally and internationally, led to much better results.
Kramer says the continuing capital expenditure programmes undertaken to omprove expertise in beneficiating hake have created high acceptance for the product in the US, Australia and Europe. More than $40 \%$ of output is exported and he is con-
fident demand from these countries and locally will remain firm for at least the remainder of this financial year.

With quotas restraining earnings growth, the market has not rated the share like others in the food sector.

Now, even though the new investment is not expected to boost earnings in 1996, the company has better chances for growth. And prospects can only improve as Namibian quotas expand with the hake resource there. Sea Harvest's balance sheet is strong. It has R96m cash and continues to invest in the latest technology to add value and increase productivity while pursuing fish farming research techniques.

As a provider of quality protein food for local and international markets, the commany has the potential for solid, if not exciting, earnings growth. At 515 c , the share
offers sound value. Gerald Hirshon
offers sound value. Gerald Hirshon

## SEA HARVEST

## Taking the bait

## FM 5/1/96

Activities: Deep sea trawling. Processes frozen and chilled seafoods.
Control: ICS Holdings $62 \%$ (Ultimate holding compans: CG Smith).
Chairman: HE Kramer. MD: L Penzhorn.
Capital structure: 100 m ords. Market capitalisation: R515m.
Share market: Price: 515c. Yields: $4,5 \%$ on dividend; $9,5 \%$ on earnings; pe ratio, 10,5; cover, 2, 1. 12-month high, 550 c; low, 440 c . Trading volume last quarter, 693000 shares.



CAPE VISITOR Johann Carse, right, the marketing manager for the port of Cape Town, with Chang Shy, a captain of a Taiwanese vessel :

PHOTO ACHED KAREEM
Foreign fishing vessels boost economy

## By Audréy d'Angelo

Cape 'Town-Jäpañéēse' and - Tailwanese fishing vessels calling regularly at Cape Town are contributing more than R340 million a year in foreign exchange to the South African economy, according to Johan Carse, the marketing manager for the port of Cape Town.

More facilities had been provided to encourage them to lay up their ships in Cape Town at the end
of the fishing season and to have repairs carried out here instead of sailing back' to their home'ports, he said yesterday.

A Japanese corporation was conducting a feasibility study to determine whether to invest in a ship lift and other repair facilities.

Carse said if this project materialiṣed it would mean training local people in Japanese technology which would be an important contribution to the RDP

He said discussions about the proposed repair facilities had been held with the Mitsui Corporation and with the Japanese governmint's development organisation, Jaido.

The money spent had a multiplier effect, like the tourist rand. In addition to the ships' owners spending money in the port, with chandlers and refuelling, the crews also spent money at businesses in the city.


Another large expense is the civil engineering required－ for example，depending on the two to three rugby fields，will be needed to house a 100 ton a year establishment．

The raceways are normally long tanks with seawater in which special baskets contain－ ing the abalone are kept Aba－ lone feed mostly at night and by day try to find the mos shaded part of the basket in which to hide

The more often they are han－ dled，the higher the death rate But they must be moved to big－ ger areas every three months as they grow because they need a minimum of twice their own surface area of space around them to be able to feed ade－ quately．
To count them in a large production unit is an impossi－ ble task，so they are weighed and their numbers are calcu－ lated based on average mass．

The abalone is sold live and therefore fresh．When harvest－ ed，they are put to sleep with a soporific drug in their water， packed in a special container and loaded on to the aircraft．
For the layman，all this ef－ fort may seem too much，but when the figures are calculat－ ed，the reality is different．
At between $\$ 33$ and $\$ 40$ ，or around R130 a kilogram， 100 tons raises a lot of gross in－ come－roughly R13 million a year．Considering that running costs，including labour，may even be as high as 60 percent， it still leaves a great net profit．


# Fishermen vow to defy crayfish laws 

'Scorched sea' plan until, industry restructured. ARG $18 / 1 / 96$

## ROGER FRIEDMAN

## Staff Reporter

CONFRONTATION is looming between subsistence fishermen and officialdom. The fishermen have taken a formal decision to defy laws restricting access to crayfish and perlemoen until the industry is restructured.
Representatives of about 2000 fishermen operating from Peninsula, south and west coasts harbours have formed the Fishermen's Action Group, voting immediately for a defiance campaign they have called a "scorched sea policy".
Sea Fisheries acting-chief directoí Rudi Laan has respondedrbyl wanning that the law wo "rape in whatever forced not an acceptable method of problem solving".
Andy Johnson, who chaired the action group's inaugural meeting, said yesterday the defiance resulted from impoverished fishermen having already exháusted "every available. channel" in an attempt to persuade the authorities to grant them a legal slice of the lucrative pie.
Mr Johnson, who chairs a body called Informal Fishing Communities, is one of the
members of the Fishing Policy Development Committee established by the government to formulate new policy.
He said fishermen had tried to operate within the law, begging the assistance of the policy development committee, the Quota Board, Sea Fisheries, President Mandela and Environment Affairs Minister Dawie de Villiers - all to no avail.
The gist of the fishermen's complaints was that the Quota Board - which allocated new quotas in November - failed to take the reconstruction and development programme into account. ccountit
Instead of áddressingthe needs of the poor, the board al located quotas to "foreign indi viduals, rich business pestle teachers and other non-fisher men", Mr Johnson claimed.
And to rub salt into the And the Fishing Policy De elopment Committee's techni elopment Commitees technical commended last month that quotas could only be taken quay from a quota-holder that person or business was hat person or business was
compensated.
"We find that completely unacceptable. They got their quotas by taking advantage of a corrupt system which margina ised fishermen.
Mr Johnson said the
scorched sea policy was the only remaining option. And the action group could count on the support of about 2000 fishermen.
"We will completely ignore Sea Fisheries law because we regard it as illegal and unjustifiable," he said.
"We are embarking on a campaign of disobedience.
"If our members get arrested, we will respond with mass action.

How can you justify giving some people the right to take out tons of seafood, but allow poverty-stricken fishermen nothing? The bottom line is that the monopolies and self-interest:groups have all the resourrces.
Wifif someone can justify that, we are quite prepared to rethink our options.
"We understand the environmental concerns and that resources are not limitless, but we really feel we are left with no other option," Mr Johnson said.
Mr Laan said the Fishermen's Action Group appeared to be an initiative of people "who wish to better themselves at the cost of our resources".
Although Sea Fisheries was sympathetic to "fishermen who have been suffering hardship over many years", the scorched sea policy was unacceptable.

Marine patrol vessels need R2-m in repairs

## Environment Reporter

SOME of South Africa's seven marine patrol vessels may be maintained and repaired for a little more than R2 million, but this must be regarded only as a temporary measure, says the Department of Environmental Affairs.
Responding to questions by Democratic Party senator James Selfe, the department gave this assessment of the vessels:

- Protector I - 25 years old. In very poor condition and
not economically repairable should be withdrawn immediately.
- Pelagus - 13 years old. Not suited for the work and costly repairs not justified should be withdrawn by the end of March.
- Patella - nine years old. Not suited for the work and costly repairs not justified, should be withdrawn by the end of March.
- Protector II - 25 years old. Poor condition, but still 96
economically repairable, Should be withdrawn between July and December.
- Custos - 30 years old. In fair condition, but needing repairs. Too slow ( 10 knots or 20 $\mathrm{km} / \mathrm{h}$ ) to cope with modern vessels, should be withdrawn by December.
- Malagas II - 27 years old. In need of maintenance, should be withdrawn by 2000
- Jasus - 25 years old. In need of maintenance, should be withdrawn by 2000 .


## Lack of funds brings fisheries

## law enforcement to a standstill

JOHN YELD
Environment Reporter
FISHERIES law enforcement has "virtually come to a standstill" along the coast because of a serious lack of funds and lack of staff, the Department of Environ mental Affairs has conceded.
It warns that this could have "catastrophic" results for the fishing industry and for coastal fishing communities, many of whom are already struggling.
All seven of the department's marine patrol vessels are in a serious state of disrepair, and most are unseaworthy and incapable of providing an effective platform providing an effective plathorm enforcement.
One of these vessels should be scrapped immediately and a further four withdrawn by the end of this year, the department says.
Fourteen of the 137 law-enforcement posts ( 10 percent) in its vation'sere vacant as conservation are vacant, as are 13 o the 60 登 ( 22 percent) in the patro vessèjsection

These admissions are made in a letter, signed on behalf of Environmental Affairs director-general Colin Cameron, to Democratic Party senator James Selfe, who ast year posed a series of quesions about South Africa's marine aw enforcement during a session of the joint national assembly senate portfolio committee on public service and administra tion.
Dr Cameron's letter states "Our fish resources are constant ly under threat from illegal harvesting and hence from the dan ger of over-exploitation
"The very important task of protecting our living marine re sources, both on and offshore, currently under severe pressure owing to a critical lack of both manpower and funding to effec tively control the exploitation of marine resources along the entire South African coastline.
"It must be stressed that failure to protect our fishing re sources will have catastrophic re
sults for South African fisheries, especially for those coastal communities dependent on them."

Effective fisheries law enforcement required a constant presence at sea, but only three of the department's seven marine patrol vessels were operational because of their age and the lack of proper maintenance because of inadequate funding, the letter states.

Because of these vessels' generally poor condition, control functions could not be executed efficiently.

Repairs could be regarded only as temporary measures.

To be effective, vessels designed and built to achieve optimum effectiveness in all South African sea conditions are essential."
The department had asked the Navy to provide and maintain fisheries patrol vessels but had been told this was "not quite within their (the Navy's) scope of operations".

## (3) FISHING <br> Fish shop <br> owners <br> up in arms

## Labour Reporter

ANGRY fish shop owners in the Western Cape have demanded that İrvin and Johnson Ltd meet their demand for fresh fish. ARC 19/1/96

A group of 45 fish shop owners, from as far afield as Malmesbury, converged on I \& J's offices at the Waterfront yesterday and demanded to meet the management.
Louis Paulo, whose Malmesbury fish shop has been in operation for 38 years, said he needed about 1,2 tons of hake a week, but he got only half of this.
"Fish" is a cheap meal and most people prefer hake to other fish," he said.
"We have to use I \& J because they have a virtual monopoly. Other suppliers would be even less able to meet our demand."
A spokesman for the group, Mannie Gouveia, said I \& J management had agreed to get five tons of fresh hake a week to the shop owners from Monday.
"We need seven to eight tons a week," said Mr Gouveia. "But we haye accepted their compromise and will see what happens."
I \& J spokesman Sisa Mawisa said in a statement afterwards that the company's hake catch varied according to season.
"Large hake, as a proportion of total catch, is less in summer and the reverse is true in winter.
"The supply to the local market is based on the catch, which predominantly consists; of smaller-sized hake in summer.
"However', the local fresh fish market prefers to use large hake exclusively.
"As a result, there is insufficient supply of large hake during summer months."

A

##  out for R1,3m

## JEAN LE MAY <br> Staff Reporter <br> TREVOR Manuel Miniter

 has Manuel, Minister of Trade and Industry, es policy oue rescue of the cash-strapped fisheres policy development committee (FPDC) with a promise of R1,3 million to enable it to complete its work.Thencommittee was established by Environmento develop a new national dee Villiers late in 1994 to develop a new national fisheries policy. It was due to report last October, but by November it had produced only an interim report and was running out of money.

1. Arnold Slater, deputy director (marine resources) of the sea fisheries division of the Department of Environmental Affairs, told Saturday Argusyesterday that after protracted negotiations $\mathrm{Mr}^{3}$ Manuel had agreed to an interdepartmental transfer of R1,3 million.
It had been stipulated that there should be strict financial control and that the committee should produce its final report by June, said $\mathrm{Mr}_{\text {s }}$ Slater: Once the report had been produced, there waxs still the long process of preparing a White Paper :by Dr De Villiers' department for submission to parliament he said.
There have been criticisms that the committee has splashed money around, with lavish offices in Cape Town, inflated staff salaries and a great deal spenttion travel. It was financed by a grant of R 500000 from the Department of Environmental Affairs'; while the Small Business Development
Corporation, the Development Bank of Africaly the Masimbane Trust (apparently formed by SA Breweries) and private donors promised anôther
R417000.

In November committee cháirman Mandla Gxanyana said only R663 000 had actually been received. It was reported to the committee that there there was only R178000 in the kitty for running expenses of working committees, and the fisheries,committee borrowed R15 000 from Kalk Bay representatives of the informal sector to pay staff salaries. Questions were being asked about unpaid debts of R64 000, mostly for expensive equipment and furnishings, which had been run up without proper authorisation.
Meanwhile the working committee of the FPDC has had a rough passage because subsistence fishermen have threatened to withdraw their representative from it because they were displeased with the Quota Board, which had carried on allocating quotas although the committee was busy considering ways of restructuring it.
The' fishermen were also displeased that the techñical committee of the FPDC had suggested that'people whose quotas were reduced in order to allociténew quotas should be compensated.
$\mathrm{Mr}^{\prime}$ :Slater said yesterday that he had appealed personally to the fishermen to rethink their strategy ánd to remain within the FPDC in order to bring about changes instead of defying the law.

Saturday Argus understands that informal sector fishermen were still "considering their options" over the weekend, when they would decide whethersto attend the three-day get-together of the working committee at Devon Valley Country Club this week or whether to continue their boycott.
The Quota Board had continued to allocate quotas to "rich companies, foreigners and non-fishermen" and had ignored the needs of the poor, informal sector representative Andy Johnston was reported as saying.
Mr Johnston said that subsistence fishermen, who had appealed without success to official circles from President Nelson Mandela downwards, had decided to defy laws restricting access to crayfish and perlemoen.
There was a row about the compensation issue at the FPDC's technical committee report-back meeting last month. Technical committee chairman George Branch, professor of zoology at: the University of Cape Town, told Saturday Argus at the time that "this will become a legal matter".
"Ultimately, compensation may have to be paid because the constitution says that nobody's rights may, arbitrarily be taken away from them."

## Talks on navy role in policing

JOHN YELD, Environment Reporter
THE SA Navy's role in helping to police South Africa's fisheries is to be discussed at a top-level meeting next week between the director-general of Environmental Affairs Colin Cameron, and the head of the nayy, Robert Simpson-Andserson.
This was revealed at a press briefing today by Environmental Affairs Minister Dawie de Villiers, who said poaching was. "of very great concern to us" but that South Africa did not have enough funds to equip an effective marine inspectorate.
"The number of inspectors is far below what is required and their salaries are a. major problem," Dr De Villiers said.
"But were hot going to get enough money next year or even the year after, and we'll have to find new methods."

There was "close co-operation" with the navy which was of great importance in policing South Africa's offshore areas, but much of the poaching, involving species like perlemoen and rock lobster, occurred in the inshore area, Dr De Villiers said.
"There are limitations ... The navy is not a panacea."ARG 2b/1/96

There would be discussions next week between Dr Cameron and Admiral Simp-son-Anderson to see how co-operation could be improved.







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 tions will be completed by the end of next week.

 by the end of next week, the SAPS said yesterday.


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 the inshore area, De Villiers
said. $q b / 1 /$ ta and woo, SBM YıOM st! pites sdall -!! $\Lambda$ әG 'ŋōpnq st! doj punoj aq of peq pBq uO!ा!ut-gity [Buo!

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"Dr Mayekiso joins the department at a very important time, and his in-depth experience and work in a number of fields, relating to theifishing industry will assist him in bringing a new and fresh approach to the department
"He also brings with him an insight into the problems and needs of local communities
Wheng involved in these communities, Yhe is áble to détermine their needs and initiate RDP programmes which will have a direct effect on their upliftment:" Dr Máyekiso, 41, completed undergradtuate and honours degrees in Zoology at The University fort Hare, followed by an Msc from Rhodes University and a PhD from the U University of Maryland His work has included studies in quantitative techniques in fishery management and fishery science.
FODMayekiso replaces Louis Botha, who resigned a moonth after he and his administrative director,: Guillaume de Vilhers, were held hóstage in his office for 38'hours by angry fishermen.

and


## FRUIT EXPORTS Out in the cold (3) PR 4 IT FM $12 \mid 196$

 The merger between Serva Ship, owned by Unifruco and Outspan, and Universal Reefers, owned by Safmarine, could provide fruit growers with yet another indication of the consequences in store for them of the new dispensation being implemented under their noses.It might deprive them of any benefits which may accrue through the future deregulation of the agricultural sector.

The Competition Board has announced it is to probe the US $\$ 150 \mathrm{~m}$ deal.
The announcement, made over the festive season, which is holiday time for the citrus growers but coincides with the frantic barvest season of the deciduous fruit growers, could seem intended to escape the notice of the fruit farmers.

They have not been kept informed, or even consulted on the move which will see their produce used to underpin the new company. Details of the merger which must impact on Outspan and Unifruco fruit producers (and shareholders) have not been made available to them.

Outspan and Unifruco, both enjoy the enormous power base provided by a government decree that fruit producers lose ownership of their produce if it is intended for export. They have transformed themselves from the boards created to assist the farmers, into public companies operating for profit, and now operate apparently without any of the constraints one would expect from a statutory body in its monopolist position.

Though the merger of the fruit companies' shipping management operations with Safmarine's Universal Reefer company apparently creates a new profit opportunity, Unifruco MD Anton du Preez makes it
clear in his announcement that the farmers will not enjoy any special benefit or advanage through this acquisition. Deprived by legislation of the right to distribute or market their own produce, and to choose their shipper, farmers could easily find themselves used as a source of easy revenue to build up the ailing and obsolete fleet proviously owned by Universal Reefers.
Particularly since the new operation, openly stated as being underpinned by SA fruit growers, will still be based offshore, along with a host of other offshore companies (Unifruco alone has about 24) and performance monitoring by the fruit producers will be impossible.
The Independent Fruit Growers \& Export Association says while other sectors in agriculture have deregulated speedily with spectacular benefits to producers, the pattern emerging in this industry seems to be one of alienating the assets (and control thereof) of the fruit farmers while restricting their options through retention of statutory control until the new order has been established.
The apparent objective being to create an organisation so powerful it will totally domingate the export mechanism and make it very difficult for individual or small groups of growers to target and develop speciality markets even in the event of formal deregulation of the citrus and deciduous fruit industry. And this in spite of the fact the infrastructure has been built up by contribution from all growers over many years.

The part played by the Department of Agriculture in this cannot be overlooked, as it alone stands between the fruit producers and the freedom many of them seek to market and distribute their own produce, say the independents. While espousing free market principles, the department under Kraal van Niekerk finds excuses to delay the inevitable deregulation of all agriculture and not just some of it.
Representatives of European fruit distribution companies who visited SA last month confirmed that this country would be "flooded" with fruit buyers within days of any deregulation and that producers of good quality fruit would benefit considerably.
The independent's association membership now represents over 25000 hectares of fruit production and has members ranging from very large corporate production units to privately farmed units of less than 10 hectare, all of whom support the ideal of freedom to export their fruit. The organistation does not seek the demise of the existing structures, only the right for its members to have a choice, and if they so wish to compete against it.

Some of the members feel that merely having the freedom to move if they wished would make the two fruit bodies sufficientby accountable, and such a move would not be necessary.


TESCO, the massive British retail chain, is one of South Africa's biggest clients for consumer products and is the single biggest client of South African fruit exporters:

Unifruco, the international marketing group of the deciduous fruit industry, says Tesco is Unifruco's largest customer with sales running to more than $£ 30$-million annually.

Sir Ian MacLaurin, Tesco's chairman, was in South Africa last week to cement relationships with farmers and exporters. He says Tesco has always bought canned fruit from South Africa.

Tesco, was mainly an importer of cannedfifuit from Langeberg. But with a change in consumer preferences, it now imports more fresh fruit.
Tesco imports grapes, citrus, plums, apples, pears and exotic fruits and is "a huge importer of South African wine".

It still sells canned products but this is now a small part of its business. Canned fruit sales are on the decline, whereas fresh fruit sales have increased by $25 \%$ a year over the last few years.

Sir Ian says South African fresh fruit exporters are tops "when looking at value, continuity of supply and quality".
"I have been around the farms and seen the husbandry which is on a par, if not better than the rest of the world."
Anothër reason for importing from South "Africa is the need to have a good chill chain, where products are kept in an almost chilled state. From the chill store, productsiate loaded onto ships and unloaded in' Britain 14 days later.
South "African products are in Tesco
stores within 16 days. Sir Ian says that at this time of year South Africa has a huge advantage over the rest of the world. Fruit imports from Chile take 21 to 24 days, and New Zealand is a month away.
"With the quicker rate of supply, coupled with the integrity of the product, South Africa is a leader in the field", he says.

His cursory glance at the South African retail market seems to indicate that stores are eight to 10 years behind those in Britain, particularly in terms of logistics, distribution systems and efficiencies.
"There is a huge opportunity to do the fresh side of the business better here. We are successful in the food chain because we all work together, from the grower right the way through".
Tesco sends people to South African so they can plan their respective needs together. "This is very much a combined operation. It is in our interest that everyone along the chain understands our problems and needs and that each section is profitable," he says.

He says the tradition of squeezing manufacturers is not the right way to go.
Tesco pays its suppliers in 30 days. "To keep manufacturers waiting gives them a problem and they have to cut training and innovation budgets, and inefficiencies flow back along the supply chain."
Tesco has 500 stores in Britain, 130 in France, 65 in Hungary and 45 in Poland. Its own brand makes up $45 \%$ of sales while branded goods make up $55 \%$.

## Citrus exports spurt ahead <br> market for Outspan in Europe in par- recent rains and the number of new

## Roy Cokayne

Pretoria-Southern African citrus exports through Outspan International are expected to grow at least 5 percent this year to 44 million cartons worth R1, 8 billion.

But Outspan International managing director, John Stanbury, said this export estimate was conservative and the group hoped to export close to 50 million cartons, which would boost gross sales to about R2 billion.

Last year a record 41,7 million cartons were exported to 60 countries, compared with 39,6 million cartons in 1994.
"From a marketing viewpoint, the outlook for the increased export citrus crop is positive. Indications are that the northern hemisphere citrus season will end early, which will open the
ticular.
"Exports to new markets such as Canada and eastern Europe, developed by Outspan since the early 1990s, will also be substantially higher than those of 1995," he said.

## Reasonable

Stanbury said the early end to the northern citrus season meant Outspan would be able to enter the market at more reasonable levels instead of waiting for an increase in demand to push up prices.
He said western Europe accounted for between 50 and 55 percent of Outspan's exports and the Middle East about 30 percent.

Stanbury attributed the expected increase in exports to the widespread
citrus trees coming into production.
"The Northern Province and Mpumalanga, two of the largest citrus production areas, have in particular been severely affected in recent years by the ongoing drought.
"However, the good rains received over the past month or two bode well for citrus production from those areas.
"The fact that major dam levels are still rising and that farm dams are full will ensure the success of this year's crop and enable a good crop to be set for the 1997 season," he said.

The condition of trees had improved markedly since the breaking of the drought and fruit size was expected to be good. But Stanbury said that the potential export crop in some areas had been affected by heavy winds and hail damage.

## 

 DELAYS to vessels waiting for berths at the container terminal have increased steadily over the past weeks with most ships having to wait at the outer anchorage for 60 hours or more.The Spevda Vraedos had only 10 containers to discharge and seven to load, yet she had to remain at anchor for 57 hours,
while Cosco's Tao He had 20 boxes to discharge and 11 to load, and was delayed before berthing for 52 hours. NKY's container ship, Ise, worked her containers with her own deck cranes at the combi terminal, until the stradlers broke down, forcing the vessel to wait four days for a berth.

The fruit berths are also under pressure with exports in full swing. A number of
vessels have had to anction intile roadstead until their berths became available. With a steady flow of imports expected as well, delays in Cape Town are expected to continue for the next few months.
$\square$ MAKING her first visit to Cape Town this week is the Japanese cruise ship Nippon Maru.
The 21903 -ton ship is on a special voyage carrying students from various nations

# Profit Through pruning AND PARTNERSHIP 

## Losing its subsidy lifeline

For most of its existence as a listed company, only the receipt of government subsidies in the form of export incentives (Geis) has kept Langeberg Foods profitable.
This Tiger Oats subsidiary, with brand names such as Koo and All Gold, is big in financial 1996 its turnover will be almost R1bn. It affects the livelihood of hundreds of farmers and their dependants and it has about 2300 permanent and 6000 seasonal employees.
Now - just when Langeberg is facing static or even declining international demand for canned foods - its Geis lifeline is being removed.
Can it remain a viable company?
The recent behaviour of its Nick Dennis share price suggests it can. At December 22, the price was 460 c . It is now 600 c . Investors have reassessed the share, presumably in the belief that it will survive and prosper.
A year ago, when the share was around 400 c , the $F M$ said it offered good value (Companies January 20 1995). There are sound reasons for reiterating this.
Langeberg chairman - and Tiger Oats MD - Nick Dennis has shown that his own brand of business philosophy pays. Dennis was previously MD of ICS, another C G Smith subsidiary This group had long been a lacklustre performer when Dennis joined in 1990. Its share was then trading at R8 Since then, ICS subsidiaries - including Sea Harvest, Early Bird and Renown - have become profitable dynamos. Dennis transformed ICS and its price is now R43 He is bent on doing the same with Langeberg.
Dennis believes that trying to add value to a cost base that is too high renders a company a candidate for liquidation. When he joined ICS, his first step was to strip away as much overhead costs as

practical in the subsidiaries.
He says only after the cost base is satisfactory can managers set about adding value. "It's a process," he adds. "Cost repairing, making the business cost-competitive and creating innovation, adds value to it and its products, takes time and can only be achieved if the right people are in place."

Dennis clearly has the ability to select and position executives. Before Andries van Rensburg (41) was appointed MD of Langeberg late last year, he was a main board director of Oceana Fishing (another Tiger Oats subsidiary) and MD of its fishing division. Before that, he was GM of Langeberg's Paarl factory.
Dennis says Van Rensburg was appointed because "he's clever and action-orientated, is a no-nonsense guy, makes it happen and wants to get the job done." At Oceana, Van Rensburg was responsible for extensive rationalisation. He reduced numbers sharply at St Helena Bay and Lambert's Bay. He is uncomfortable about the social

consequences but adds that "spreading poverty is no solution - wealth has to be created."
Langeberg is firstly in the food industry and only secondly in the packaged fruit industry. With foreign demand for its products shrinking, it badly needs internationally acceptable innovation.
Only through innovation will it find ways of overcoming growing consumer resistance to canned fruit. It's also the only way it will generate long-term return on capital employed which will be acceptable to Dennis.
The reason for stunted canned fruit demand starts with technological progress. Most types of fresh fruit can now be shipped around the world under controlled temperature conditions and reach their destinations in good condition. And research indicates that today's consumers prefer fresh fruit, mainly for health reasons.
Next to processed puddings, such as ice-cream and other convenience desserts, fresh fruit is canned fruit's biggest competitor Together, prepackaging, processed desserts and fresh fruit are eating into canned fruit's market share. Yet the market remains large. In Europe alone, Van Rensburg says, 60 m "basic" cartons (each containing 24 x 2 lb cans) are consumed each year. Mainly due to sanctions, Langeberg was never able to develop a brand name there

But the US-based multinational Dole Food Company, best known for its canned pineapple, has a large slice of the European canned food industry and a distribution organisation to match. That's why Langeberg formed a strategic alliance with Dole on a royalty basis.

It could turn out to be a masterstroke for both and the key to Langeberg's longevity.

Contmued an page 34

Dole has no deciduous fruit in its product range. Sales of canned pineapple are way ahead of sales of its other canned fruit (mainly mango, paw-paw, tropical fruit salad).
The introduction of SA canned, Dolebranded deciduous fruit - especially with the internationally acknowledged high quality of the SA product - should generate a positive response among canned fruit marketers in Europe.
While Langeberg will continue to export and sell its own brands to existing outlets, it can market its products to private label stockists in Dole territory as well. Initially, the alliance should raise Langeberg's sales and profitability in Europe. The company will continue to pursue expansion in Far Eastern markets.

Apart from its other problems, Langeberg is fighting on the financial front to compensate for the reduction and tax of Geis benefits in the short term and the elimination of Geis in the long term Hence the stringent rationalisation over the past 18 months.
Most of the costs of rationalisation were carried in financial 1995. Roughly 200 jobs were made redundant. Van Rensburg says total rationalisation cost was about R23m (pre-tax) for the year, all incurred in the second half.
As part of the process, and to break up the centralised structure inherited from the days when Langeberg was a co-operative, the company has been restructured into three subsidiaries, the organisation has also been flattened. Decentralised management now ensures authority, accountability and responsibility are inseparable in each of three basic areas of activity.

All processing operations will take place under Langeberg Food Processors. Langeberg Foods Southern Africa is to market and distribute locally and to other African countries. Langeberg Foods International will operate from the Isle of Man to bolster arrangements with Dole and as a stepping stone to Europe and the rest of the northern hemisphere.

About 40\% of Langeberg's turnover is now exported. Most goes to Europe but $25 \%$ is shipped to the Far East, Japan being the biggest consumer. Since sanctions were lifted, Langeberg's own label export sales have increased.

Van Rensburg estimates that about 5\% of exports will be sold under the Dole Iabel in 1996 and $10 \%$ in 1997. In five years' time, about half of the exports could be
under the Dole label.
In financial 1995, Geis made exports more profitable than local sales. But because Langeberg receives no relief from the Lomé Convention - which exists to protect European producers - it pays a $24 \%$ duty on most of its products entering Europe (These duties are to be lowered in terms of Gatt to 19,2\% duty by 2000).


Sales into Europe accounted for $55 \%$ of export turnover but only $30 \%$ of gross margin. That is why Langeberg is seeking other markets, with the Far East expected to be a major growth arena.
The prospect of higher prices off a low base in the northern hemisphere and the tie with Dole bode well for growth in exports in financial 1996.
Locally, prospects for a buoyant, if not exciting, financial 1996 are good. It is estimated about $70 \%$ of Langeberg's local sales are to black consumers, many of whom depend directly or indirectly on the agricultural sector for their income.
Local sales are sensitive to this group's discretionary income. Van Rensburg says that, because of the good rains, better returns from the agricultural sector -"everybody underestimates its role" are expected.
He's "very bullish" about the local market's off-take for canned products in the
coming year and believes that, for the first time in years, there should be volume growth domestically.
However, the SA climate continues to dictate Langeberg's fortunes. Derinis notes that the company's financial record is flawed by the volatility of its earnings because of this factor He believes "shareholders don't hold food stocks for volatile earnings."
This volatility is being addressed as a strategic problem. Solutions are being sought to avoid the perception that Langeberg is a producer of commodity foods. The possibility of further international competition entering the local market worsens this perception.
In the year to September 1995, Langeberg's pre-tax profit rose $37,5 \%$ to R $94,3 \mathrm{~m}$ but the effective tax rate increased to $36,2 \%$ from $12,6 \%$ in 1994 as Geis became taxable from last March and assessed losses were fully used in the previous year. Attributable earnings and EPS were maintained at R $60,2 \mathrm{~m}$ and $37,6 \mathrm{c}$ respectively
The biggest short-term threat to profit growth remains the effect of Geis reduction (14\% taxable in 1995, 12\% in 1996, $10 \%$ in 1997 and zero in 1998) But the Dole alliance and better sales volumes at home will help to cushion the impact. Moreover, the severe cost-cutting already done will boost margins.
A reasonable estimate of turnover growth would be $14 \%$ for the next two years and $13 \%$ in financial 1998 Dennis says the company is striving for a $14 \%$ margin but will not achieve it in 1996 because further rationalisation is needed.
Realistically, a margin of $12 \%$ could be realised in 1996 to take operating profit to about R115m (depending on the rand/ US\$ rate and precise Geis revenues), up about $28 \%$. If EPS increase similarly to 48 c , the prospective p : e is 12,5 .
Aside from cost competitiveness, Dennis wants "a strong balance sheet." Langeberg already has that. It has no long-term debt, at year-end held R64m cash and has a healthy current ratio.
All indications are that the company will soon emerge from its dark age. As Dennis says, "The score sheet must tell and the share price is the score sheet." Langeberg has dynamic management. It will soon become cost competitive, if it isn't already. It is forming strong alliances and has the cash to make acquisitions. And Dennis is determined to make it a global participant of consequence. Gerald Hirshon

# Fruit grower＇s net profits fall 

## Weather affects WB Holdings，volumes

## Business Editor

BAD weather hit Cape fruit producer W B Hold－ ings last year，cutting net profits by more than half．

Volumes were down by a quarter in the year ended December，the company said．
Pre－tax profits dropped disproportionately by 57 percent to R2，1 million，because of the fixed nature of farming expenses．
Net profit came in at R2，1 million from R4，75 million in 1994.

But the dividend has been held at 8 c and chairman Robert Silverman was upbeat about the future．

Weather conditions were much better，he said，and production should be significantly higher this year．
＂The latest reports from Europe indicate no large carryover stocks and it is thus expected that our quality Cape fruit will continue to perform well in 1996．＂

W B is to develop 20 hectares of new plantings this year，at a cost of R1，8 million；a further R1，8 million will be spent on housing，equipment and a fruit tree nursery．
－The Nkomati nickel joint venture is to go ahead，Anglovaal and Anglo American said
oday．Exploitation of the sulphide zone on two Mpumalanga farms would yield 10000 tons a month of ore milled，giving 3000 tons of con－ centrate，at a capital cost of R140 million．
■ Palabora Mining said the development of a R1，5 billion copper mine below the current open pit operation in Northern Province would start in June．Copper production from under－ ground was estimated at more than 90000 tons a year from the year 2003.
⿴囗十anthern Engineering Industries Africa，a member of the Rolls Royce Group，more than tre－ bled attributable profits to R16，4 million in the year ended December，on the back of a 20 per－ cent increase in turnover．
Directors said gearing had been reduced to 12 percent but no dividend would be declared so as to retain cash and avoid secondary tax on com－ panies．Dividend payments would be resumed this year，they said．
－Packaging，printing and property company Alex White reported a R58 000 loss for the six months to December 1995．Heavy investments in machinery and product development had coin－ cided with low consumer demand for some of the products for which the group produced packag－ ing，directors said．

No dividend was declared．

# Govt offers to buy fruit farms for workers <br> the JSE-Itsted company <br> 308830 

GOVERNMENT has of fered to buy three bankrupt Mpumalanga farms from Crookes Brothers for $\mathrm{R16m}$ for the 600 farm labourers who work there.
Land affairs department communications director Maurice Smithers said the ministry had made the offer earlier this week, and
was still considering it.

The three fruit farms - Lomati, Doornkraal and Ooshang - were liquidated at the end of last year after owing almost R28m to creditors. Crookes Brothers bought the farms after they were liquidated, with the intention of turning them into sugar plantations, but it was prevented from taking
workers, who feared retrenchment.

Smithers said government planned to make R15 000 available to each household through the Inala Trust, formed by the farm workers to manage the farms, for a total of R9m. The department would advance the farm workers the remaining R 7 m , repayable within a year.

##  <br> Plum deal <br> )

Capespan, the-export wing of Outspan and Unifruco, has signed a joint venture with one of the main freight handlers at the port of Antwerp, Belgium. The R90m deal is set to strengthen the South African fruit and vegetable exporter's market position in much of the European Union, SA's most important fresh produce market. FM15/3 96

Last year capespan exported about R3,5bn worth of products into Europe. Capespan MD Louis Kriel says Europe is SA's natural market. "We have a clear advantage over our major opponents, South America and New Zealand, because we are only two weeks' sailing to Europe. Our opponents need about 25 days to reach Europe. This means that we can present European retailers with a better quality product at an interesting price, at a time when the domestic, European market does not have stock."
Kriel, however, came to the conclusion that too many phases from produce ar-
rival in European ports to delivery to the retailer cut the margins of the growers at home. "About $9 \%$ of our export value goes to the farmer. Therefore, it is our task to find ways to increase their revenue. The most logical one was to select strategic ports, where we assume all responsibilities relating to the servicing of sales to our customers. The saving potential is about R400m."

However, the Capespan venture will hardly endear it to members of the Independent Fruit Growers' Association. The association will see the latest move as a further bid to entrench single channel marketing. Members claim that given the opportunity to market their own produce far higher returns would be seen which seems to be borne out by Capespan's current return rate (9\%) to growers.
Kriel says a study found that Antwerp was the most appropriate port to service a market of about 110 m consumers in the Benelux, large parts of Germany, Northern France and Switzerland.
Capespan joins hands with Belgian New Fruit Wharf. A new fruit and vegetable terminal will be erected, which will include a cold storage facility for up to 40000 pallets by the end of 1997. Capespan's share of the investment has not yet been finalised, but will be less than one third. Antwerp will process $40 \%$ of all exports to Europe, Britain will look after about $30 \%$, with a similar percentage being off-loaded in Hamburg and two south European ports.
Kriel is bullish about market prospects, which explains the commitment Capespan has made to its ports of entry. "We're looking at about 74m cases of produce in 1995, the first full year after the establishment of Capespan. For the year 2000 we want to increase our market share to about 120 m cases." He expects the largest market growth in stonefruit, soft citrus, subtropical fruit and desert grapes.
His main worry is the EU's perception that South African growers pose a serious threat to the heavily subsidised common market. "This fear is totally misplaced," he stresses. "We are a southern hemisphere producer, which implies that our products enter the European markets when they are out of stock. Hence, we don't understand the hefty import duties we have to pay. The EU charges us $24 \%$ on peaches when they don't have supplies. Reducing import duties would further increase profit margins in SA."

## Stafi WRitter

Peachy performance for WB Holdings' Cape fruit

Johannesbburg - WB Holdings' quality Cape fruit would continue to perform well this year, Robert Silverman, the chairman, said in the group's annual report.

He said the weather conditions for fruit farming had improved during the season. He also said that the European fruit markets had indicated no large carry-over stocks.

In summary, this year should reflect a marked improvement in profitability."

In the year to December last
year, attributable income declined from R4,8 million to R2,1 million on turnover which fell from R16,1 million to R14,1 million.

Dividends were maintained at 8 c a share.

Unfavourable weather conditions resulted in a 25 percent reduction in fruit voiume on the previous year. The effects of the loss of the general export incentive scheme also hurt last year"s results.

Silverman said that notwith: standing the poor results, the group t had enjoyed favourable cash balances throughout most of the year.
 deeclared unfit for human consumption with salmonella enteritidis
and typhimerium, Agriculture Minister Dr Kraai van Niekerk said. The meat was from Europe, the Americas and the East he said in reply to a question from Senator Errol Moorcroft (DP). - Sapa.


KEEPING IT SWEET . . . Dr Malcolm Dodd checks the sweetness of the fruit with his "sweetometer" at the Trans-Fresh laboratory at Cape Town's harbour

## Sweet future for fruit and vegetable exports <br>  Fetil $\frac{5}{} 524$ ? 24

for an exciting future," says Dr Malcolm Dodd, managing director of Trans-Fresh in Cape Town.

The key to the Trans-Fresh operation is its preservation of fruit and vegetables during a long export journey.
This is done by sealing a container with plastic sheeting and installing a portable computer with a specially developed software programme to regulate the flow of oxygen through the container during the voyage.
"When fresh fruit and vegetables are harvested they continue to breathe, consuming oxygen and emitting carbon dioxide. By using our computerised Tectrol system to control the atmospheric components, the respiration rate is lowered and the product maintains its quality over longer periods of time," says Dr

An important factor in this operation is finding the right rate of respiration for the right product.
One hurdle to installing the TransFresh system is its cost.
"It increases shipping costs by about 25 percent a container of goods and this is obviously a significant added cost that shippers have to contemplate," says Dr Dodd.
"However, the significant growth of the business over the last year suggests local exporters are prepared to pay this price so long as using our system allows better prices to be obtained for the goods transported."

But there is another interesting facet to the use of Trans-Fresh, who operate in a number of other food exporting countries.
"So long as the system is being used by competing countries to their advantage, major frúitand vegetable exporting countries like South Africauwill
be'forced to look at it:"
"There has been such a range of inquiries from growers that Trans-Fresh has now opened a small laboratory close to Cape Tówn harbour.
"We are running a series of tests on various products to see how they respond to our air control systems. Once growers see the effect of our methods on their produce here, they feel more confident about using them during export," says Dr Dodd.

## Unifruco lifts export profit (3) FR HIT By Audrey D'Angelo Cr $(B R) 28 \beta|\alpha| Q \mid$

Cape Town - Unifruco, the international marketing group of the deciduous fruit industry, lifted income before tax from exports of fruit, juices and wine to R31,8 million in its past financial year compared with R25,5 million in 1994.

The annual dividend is 38 percent higher at 90 c
(65c) a share.
During the year the group handled 54,5 million cartons of its products, at a gross value of R2,141 million, compared with 52,1 million cartons worth R1,959 million in 1994.

David Gant, the chairman, said Vinfruco, the group's wine export subsidiary, had more than doubled export volumes over the past year to more than 4 million litres.

Sales of pure fruit juice had gone well in Britain, the Netherlands and the Far East, he said. Gant said these results had been achieved in difficult condiLions, with high unemployment in the northern hemisphere, strong competition and very comducers, unusual climatic a retail sectors: -petitive pricing in overseas retail sector the fornation of a shipping joint venture between Unifricco, Outspan International and Safmarine. This, and the setting up of distribution channels in Europe, would help the South African fruit industry to become "the most
terms of costs"; he said. terms of cos

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## Proposed changes to marketing Bill raise fears

## Unifruco rejects ANC prop orser <br> By Ann Crotty <br> The ANC's proposals are aimed at ensur-

Johannesburg - The ANC's suggested amendments to the Marketing of Agricultural Products Bill would result in increased bureaucracy and ïncreased govern-* ment intervention, said. David Gant, the chairman of Unifruco.

Unifruco is South Africa's deciduous fruit export organisation. .t. at : ! . . .

At a media briefing yesterday, Gant said the ANC's proposals were rejected by 90 to 95 percent of producers and that implementation of a marketing Act along the lines suggested by the ANC would have the potential of breaking up the South African deciduous fruit industry.

In terms of the ANC's proposals, Unifruco's position as an effective single-channel marketing organisation would come to an end. Under existing legislation there was some leeway for deciduous fruit producers to apply for permits for independent export, but food analysts said this was extremely limited. and that producers were effectively obliged to use Unifruco.

The ANC's proposals allow for the creation of "no less than five agents for the purposes of exporting products to different markets". The use of a co-ordinated single-desk system that would unite the five agents in their approach to the international market is also suggested by the ANC.
ing producers have a choice of agents with whom to deal and if they are accepted, would mean the end of Unifruco's position as sole export agent.

Gant said Unifruco "passionately believes in a controlled and co-ordinated marketing approach ${ }^{\prime \prime}$. Among the reasons he put forward was the fact that as an agent of all South Africa's deciduous fruit producers, Unifruco enjoyed "massive economies of scale", which helped in the negotiation of freight rates and increased its power in negotiations with very large and powerful retail buyers in Europe.
"Because of our size we have been able to develop a partnership situation with the European retailers," said Gant. Unifruco was also able to set prices in that market.

ANC sources were adamant that their - proposals would not increase levels of bureaucracy or intervention, but would increase the levels of transparency and freedom in the industry. They believe the importance of size in dealing with foreign markets can more efficiently be accommodated by a united single-desk system operating with a number of agents.

Food analysts responded with cynicism to Unifruco's claims that it offered the most efficient export system for deciduous fruit producers, referring to the inherent inefficiencies of a legislated monopoly and complaints from producers.
US fruit inmotiters get 'cold shoulder'

A CONSORTIUM of US fruit importers' which says it could double SA fruit exports to the US "at a stroke", claims it has been given the cold shoulder by Unifruco, the sole exporter of deciduous fruit.
Requests to buy SA fruit have been directed to Fisher Brothers of Canada, Unifruco's US agent.
Mandela Dlamini and Associates, representing a consortium of US buyers in South Africa, claims that Fisher Brothers has been unsuccessful in penetrating the huge east and west coast markets. Colm Allen, who represents a consortium of US buyers which includes Dandrea Produce Inc, one of the largest food distributors on the US east coast, says he is surprised at the treatment meted out to potential buyers.

We would be willing to place an order for millions of cartons of fruit immediately if we could - but we can't," says Mr Allen. "Nor can we

put in a counter-bid to market $S A$ fruit in America against Fisher Btothers. We are effectively locked out of the SA market."

Mri Allen adds that attempts to establish the volume of SA fruit sold into, the US each year have been stonewalled by Unifruco.
."Before we can place an order, we need to know the quality and cultivar of the fruit, but Unifruco will not tell us. We believe in free markets and our real gripe is with the Deciduous Fruit Board, not Unifruco."
Unifruco is appointed as the country's sole export agent by the Deciduous Fruit Board.
Unifruco's manager in charge of the American market, Andrew Southwood, says the company is willing to look at all business proposals "No one is precluded from doing
business with Unifruco. Mandela Dlamini and Associates is just one of several interested buyers. I am surprised they make these claims after one preliminary meeting, particularly in view of the fact that they were due to come back to us."

Mr Southwood says Fisher Brothers' contract with Unifruco is subject to annual review and he rejects charges that it has been unsuccessful in penetrating the US market
The war of words between Unifruco and independent fruit growers intensified this week with Unifruco's claim that $90 \%-95 \%$ of fruit growers rejected the implementation of an Agricultural Marketing Act similar to that proposed by the ANC.

Valdy Jensen, head of the Independent Fruit Growers and Exporters Association, says "it is this sort of arrogant and unsubstantiated claim" which highlights the need for an open market.


## Unifruco faces \$20m London court action <br> Samantha Sharpe $B 51914196$ <br> Tonnage had failed to live up to

CAPE TOWN : core requirements of the agreement - that both Serva Ship and Discount Tonnage make a profit out of the shipment.
"Until now Discount Tonnage has not been able to provide Serva Ship with south-bound cargo that met with the first requirement of the agreement. On this basis we are opposing the matter."

Unifruco came under the spotlight recently with its announcement of a deal between Serva Ship - co-owned by Outspan - and Safmarine's Universal Reefers to merge their refrigerated cargo shipping business.

The transaction is the subject of a Competition Board investigation. Board chárman Pierre Brookes said it had received documentation from the parties involved, which it had passed on to those opposing the merger for further comment.

Independent SA fruit growers have claimed the merger would give the new company domination over refrigerated fruit exports which made up a hefty chunk of the country's R3,3bn annual fruit exports industry.



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(c) (i) R84 000 in total to the Chairper-
son; R1 000 per hearing to the other
members excluding Mr P de Klerk,
the IBA Council representative on the
BMCC. (ii) Not applicable.
(d) IBA offices in Rosebank, as and when
the need arises.
(2) (a) No.
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## Fruit farms

 stung by beeA MYSTERIOUS
,bee killer is" wiping out Westerir Cape colonies and posing a serious threat to the fruit industry.
A third of the commercial bees in the Western Cape, and parts of Gauteng and Kwazuliu/Natal, used largely for pollina tion of fruit trees, have been killed over the past three years by the disease
Commercial" bee keeper Robert Post warned that the Western'Cape's entire commercial bee colony "could" be destroyed by the disease.
We have discovered similarities between the symiptoms affecting our bees and those of the European" Fónilbrood Disease; which was first recorded in South Africa in 1909."
He said this disease often manifested itsélf 'when bees appeared to be stressed, which could be attributed tó agricultural chemicals '"'being sprayed on fruit crops and a shortage of nee-tar-producing plants.
Some hives, however, could survive up to two years because of an inherent resistance to the infection.
Commercial bee keepers were worried that they may no Ionger be able to deliver hives to farmers,
who ", sometimes rent thousands for pollination in spring.
Western Cape University virologist Dr Shaun Davison' said there was no reliable' information on why the bee colonies were dying and that it would be premature to suggest causés

Agriculture - Fruit

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DURBAN - Industrial food group WB Holdings would invest $R 4,4$ m to expand its orchards by 12 ha , providing additional water lines for future irrigation schemes and constructing new buildings during the current year, chairmán Robert Sil. yerman said in the annual report

The group also revealed its intention to switch from migrant to permanent lab our to increase productivitit A stable labour force woild benefit from , training for specialisedfunctións.

WB Holdings owns five Western Cape farms which produce apples pears and pplunis for the export and local markets. Situated in Grabour 'and Villesidorip the farmsexced 5500 ha of which, 40 hade carrently being farmed with anaddi tional 280 ha envisaged for further deyelopment
 revenue sales, increased to R19,9m from R14, 1 m and net profit before interest rose to R6m ( $995 . \mathrm{R} 2,1 \mathrm{~m}$ )

Silyeman, attributed siverman, atyour increase in fruí tonnage; highere exort prices and the: general hike in internation general huite prices, Operating expensés were in line with budget with the. exception of higher labour and spraying costs
The labour overun had resulted from the targer crop; "while the noreased spraying costs: were in? curred during the heaky rains but the increases were more than offsetbyim proved revenue.

Silverman said the de. yelopment of a further 20 ha of new 'orchards on the Theewaterskloof farm last year had been hade ${ }^{2}$ difficult and costly byyun seasonal weatizer Thlie new deaduous frit tree tursery had ben es tablished and y a on aryet; to produce ome of the trees required for future planis Silverman warned athat the current crop was inlike
ly' to be as substantial as last year, but the anticipated weaker rand would compensate for lower volumes

Johannesburg - Deciduous fruit farmers will be allowed to export their fruit to a market of their choice, using an agent of their choice, for the first time since the 1930s, in terms of recommendations made by the National Agricultural Marketing Council this week.

The council's recommendations come ahead of the September implementation of the new Marketing of Agricultural Prod ucts Act, which removes statuto ry backing for single-channel marketing systems.

For the season starting in No. vember, the council has recom mended an export permit system be maintained, but that it should include no restrictions in terms of volumes or destination. For nearly half a century, deciduous fruit farmers have been legally obliged to use Unifruco, an agent appointed by the Deciduous Fruit Board, to export their output.

The recommendations, which have the force of law, were welcomed by independent deciduous fruit growers who were dissatisfied with the service provided by the single-channel marketing system and have been battling with the government for years for permits to allow them to make their own export arrangements.

Gross earnings for the 1996 season from deciduous fruit exports was R2,9 billion. According to Unifruco projections, this was expected to increase to R5,5 billion by the year 2004.

Industry analysts had expect-
ed that the council would haverecommended a more gradual approach to deal with the demise of the single-channel marketing system. But one producer remarked that the use of a sunset period would have been unnecessary as most farmers would be inclined, in the initial years at least, to continue using Unifruco.:

The decision to retain the use of permits for the time being is seen as an attempt to enforce a minimal level of regulation that will largely relate to the provision of information by independent exporters to a central body.

One farmer said that, at this stage, the only threat to a multichannel expbixt 始ystem wastiat in the long term, it could result in South Africa earningless foreign exchange because of undercutting by individual exporters.

Professor Eckart Kassier, the chairman of the council, said it was important to create an effective system which could co-ordinate market information from the future exporters. "Competition is a good thing but we should try to avoid a situation where South African producers were aggressively undercutting each other. ..."

Kassier said the need to establish a co-ordinated marketing effort to avoid such under-cutting was under discussion with industry players.

Restrictions on citrus fruit farmers will not be removed for this season.
$\square$ Orchard Battle, Page 18 and Inside Agriculture, Page 26

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## Monopoly's pricing policy 'inept' Unifruco ${ }^{\text {enn }}$

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Ann Crotit

CONSUMER INDUSTRES EDITOR Johannesburg - Grape farmers' projected income from Unifruco, the Deciduous Fruit Boardappointed export agent, has been slashed by an average of 20 percent in little over six weeks, according to the price lists recently made available to farmers.

Industry sources said yesterday that farmers have interpreted this as a ploy to maintain loyalty ahead of the expected deregulation of the deciduous fruit industry The list of grape payments covers:21 cultivars:

In December last year, when government authorities were for the first time considering allocating permits for fruit export to independent parties, grape farmers received "seasonal payment projections" from Unifruco which reflected prices that were substantially ahead of actual payments in the previous years.

The projected payment for this year's sweet sultana cultivar was R42,50 for 5 kg compared with an actual payment of R24,88 last year; for Thompson it was R46 compared with R31,85, and for black gem it was R71 compared with R58,50. The projected prices were sufficiently attractive to dissuade a number of farmers from contracting to supply their grapes to independent parties.

In mid-February Unifruco issued a set of revised projections to grape-farmers. These were down by between 9 and 70 percent on the earlier figures. The sweet sultana projection was down to R27, which was little changed ion last year's price of

R24,88; Thompson was revised from R46 to R36, and black gem was revised from R71 to R50.

In early February the government announced it was granting independent export permits for an unexpectedly small volume of fruit. According to independent players in the industry, many farmers had by now committed their crops to Unifruco. These were the two main factors behind the downward revision of projections.
"By mid-February mostfarmers want to have made plans! This and the fact that independent permits were so restricted left grape growers with little option but to accept the revised projec tiöns,", said one independents.

Significantly, days after releasing the revised projections, Unifruco issued a press statement referring to the widespread support it continued to enjoy from fruit farmers.

Unifruco counters that the reason for the revised projections included the strengthening in the rand against currencies of countries where the bulk of grapes were being sold, a tougher mar ket than expected because of greater competition from Chile, and a delay in harvesting the local seedless cultivars.

Analysts said that given Unifruco's long history and its dominance in the industry, its grasp of market conditions was inept. And forex analysts said Unifruco has considerably overstated the strengthening of the rand and also has not;taken into consideration the beneficial effects on dollar-denominated international freight charges.

## 'Unifruco won't seek protection in export trade' BUSNESS EDITOR (3) FRUTT ARG1813197

Unifruco will not seek statutory protection to retain its place as the sole export agent for deciduous fruit, chairman David Gant told the annual meeting in Stellenbosch yesterday.

Mr Gant said Unifruco was not a statutory monopoly but a public company owned by growers, and which aimed to market their fruit according to agreed conditions.

It had no rights to issue export permits or control standards.

Faced with deregulation and the scrapping of the Deciduous Fruit Board, Unifruco would'try to keep growers' support through performance, Mr Gant said.

Its export costs were lower than comparable companies elsewhere in the southern hemisphere or in North America, he said, citing a fall in costs from 24 percent of gross income to 17,5 percent which put R300 million a year into growers' pockets.

Mr Gant criticised "blatantly wrong" comments about Unifruco by "uninformed commentators and others with their own interests only at heart".

On the current season, he said the stronger rand and an oversupplied market was limiting sales but the company's shipping interests and wine and fresh juice exports should boost performance.

## Unifruco's growers reap records

## Audrey d'Angelo

Cape Town-An estimated 2000 growers who export deciduous fruit through Unifruco will share a record payout of more than R1,45 billion, David Gant, the Unifruco chairman, said at the AGM last night.

He said the growers' payment for the 1996 season would be 20 percent more than the previous year although export volumes were lower.

He said this was because of the weakness of the rand, which had boosted the value of foreign currency earnings, and a strong demand for Cape produce.
"On a like-for-like basis, payments to growers have exceeded those of our competitors in the southern hemisphere by at least 35 percent per kilogram."

However, Gant said, Unifruco's own profit attributable to shareholders fell by 25 percent to R16,6 million from R21,9 million and the dividend was 30 c lower at $60 \mathrm{c}(90 \mathrm{c}$ ) a share.

This was because of "increased operating costs as a result of expanded areas and levels of service to the deciduous fruit industry without a commensurate increase in its commission income. The lower profit underlines the sensitive relationship between a low commission base and fluctuating volumes on a season-byseason base."

However, income from investments in the group's service and diversified operations had risen from R3,1 million in 1995 to R9,6 million last year, helping to offset Unifruco's reduced income from its deciduous fruit exports.
Gant said Unifruco had significantly reduced its overhead costs in terms of volumes and value achieved. The number of cartons sold per staff member had risen from 35000 in 1990 to more than 50000 in the past season.

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"Independent benchmark studies conducted by the Australian Horticultural Society confirmed that our export costs locally and overseas are substantially lower than those of any comparable export company in the southern hemisphere or North America."

Payments to growers have exceeded those of competitors in the southern hemisphere

Gant said the present season was a difficult one. The export season had started late, the rand had strengthened particularly against the British pound and German mark, and the market was generally over-supplied.
Despite this the group expected to increase its pretax profit by about R10 million as a result of improved performances from its shipping operation and exports of wine and fresh fruit juice.

Gant stressed that Unifruco was a company owned by grow. ers and not a statutory body.

## Operating costs hit Unifruco’s profit <br> record R1,45bn. <br> On overhead costs, Gant said

## Sámantha Sharpe

CAPE TOWN - Fruit export group Unifruco posted a $25 \%$ decline in attributable profit to R16,6m in the year to September as income from investments and diversified operations failed to offsetincreased operating costs.
The fall in earnings was accompänied by a $33 \%$ fall in the group's dividend to 60 c a share.

Announcing the results at the group's annual meeting last night, Unifruco chairman Dave Gant said Unifruco's expansion into new areas and heightened service levels to the deciduous fruit industry had increased operating costs, without a commensurate increase in its commission income.

However, a weaker rand and strong demand for branded "Cape" produce had boosted export earnings for its producer suppliers, with export payments to pliers, with export paym $20 \%$ to a
"The lower profit in the wake of higher export payments underlines the sensitive relationship between a low commission base and fluctuating volumes on a season-by-season basis," Gant said.

He said gross export values for deciduous products had grown from R1,1bn in 1990 to R2,7bn currently, with a projected turnover of R4,2bn for 1999/2000.

Gross payments to growers had increased from R 600 m to $\mathrm{R} 1,6 \mathrm{bn}$ in the same period and were likely to exceed R2,4bn in 1999/2000-a factor of four in 10 years.
"More relevant, however, is the growth in payments per carton which overall for all deciduous fruit increased from R16,50 in 1990 to R28,50 per carton current1990 to Rhile this is not quite the same level as the domestic consumer price index, it is well ahead of the devaluation adjusted inflation index of export m_rkets," he said.

Unifruco had succeeded in significantly reducing its overhead' costs in terms of volumes and values achieved, with cartons sold per staff member employed increasing from 35000 in 1990 to 50000 currently and values earned increasing from R1,2m to R2,5m a staff member.

Reductions in overseas costs achieved through Capespan International in Europe had brought average overseas cost from a level of $24 \%$ of gross to $17,5 \%$ of gross and were estimated to add at least R300m a year to grower income.

On the outlook for this year, Gant said the current season was difficult, with the late harvests, the relative strength of the rand against the pound and Deutschmark and a generally oversupplied market inhibiting income growth. However, Unifruco expected to boost its pretax profits by about R10m.
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## Janet Parker

# WB fruit growers yield juicy results <br> Audrey d'Angelo <br> cause of a 55 percent rise in fruit ing of Agricultural Products Act, 

Cape Town - Fruit-growing company WB Holdings, in the Saldanha group, achieved record earn ings of 58c (23c) a share in the year to December 31, the directors reported yesterday.

The final dividend is $13 \mathrm{c}(8 \mathrm{c}$ ), making a total of $18 \mathrm{c}(8 \mathrm{c})$ for the year. Gross revenue rose to R19,9 million (R14 million) and operating profit to R5,9 million (R2,1 million). Net profit before tax was R5,8 million ( $\mathrm{R} 2,1 \mathrm{mil}$ lion), and after tax was R5,4 million (R2,1 million). Net asset value a share rose to 432 c from 392c.

The directors said the improved profits were mainly be-
volumes and the weaker rand, which boosted the value of export earnings.

They warned that the late season and unfavourable weather conditions would mean lower production this year "but it is anticipated that the weaker rand will compensate for some of the decline in fruit tonnage".

They said plans for the expansion of farm ing operations should ensure future taxes remain below the standard rate of company tax

Discussing the new Market

> It is expected the weaker rand will compensate for some of the decline in fruit tonnage ${ }^{\prime}$ which had put a stop to statutory single-pool marketing schemes, they said the group had committed itself to selling its export and local fruit through the same channels as last year.

They said poor weather conditions meant a lot of fruit was too small for export to Europe, where Unifruco was well organised. Smaller fruit could be exported to southeast Asia where Unifruco's organisation was less strong. The share closed unchanged yesterday at 410c.

##  and defers merger plan

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Cape Town - Poor landings off the coast of Namibia saw Namib ian Sea Products (Namsea) netting a loss for the year to December 31, the company reported yesterday.

The group had an attributable loss of $\mathrm{N} \$ 9,1$ million or 8 a a share against a profit of $\mathrm{N} \$ 19,8$ million, equal to $18,2 \mathrm{c}$ a share, the previ ous year. Hence, no dividend is to be paid.

The company said in view of the poor results and the continuing uncertainties in the fishing industry, the proposed merger of Namsea and Namibian Fishing Industries (Namfish), in which Namsea has a 38 percent stake, had been deferred.

Namfish reported an attributable loss of $\mathrm{N} \$ 10,5$ million for the year to December 31, equal to a loss of $32,1 \mathrm{c}$ at the share level against a profit of $\mathrm{N} \$ 559000$ for the year to December 311995.

The directors said during the past year the industrial quotas for the group's pelagic interests were landed in full but had had particularly low oil yields.

Losses in the group's white fish interests were substantially reduced in the second half of the

year, owing to a tight control on ex penditure.

Looking ahead, the directors said the pelagic catching season started eariier than usual in Janu ary, and the industry had landed the initial permissible catch of horse mackerel with extremely good oil yields having been achieved.

The hake initial total allowable catch (TAC) has been set at 110000 metric tons. Northern Fishing has increased its share of the TAC and has been granted the right to convert 1000 metric tons of its wetfish quota into the potentially more lucrative freezer quota. Catches to date had been reasonable, said the directors.

The share closed yesterday at 75 c , down 10 c .

## 78 Business

 global markets, even Outspan International was caught unawares by the sharp fall in the rand last year.
The usually canny citrus body - which realised foreign exchange "opportunity benefits" of R25m and R21m respectively during 1994 and 1995 - has just reported a R14m forex loss.
"We will report this in the current year's annual results," says MD John Stanbury.
He says the "small forward cover loss" amounts to $0,7 \%$ of total turnover of R1,9bn and resulted from "the rand's most dramatic decline since World War 2."

Outspan manages its forex to tie or lock in high returns on the spot market "and we do not speculate," says Stanbury.
He adds that during the rand's previous sharp declines, when many privatesector corporations sustained multimil-lion-rand forex losses, Outspan did not lose any of its producer members' potential proceeds.
"This loss is not significant," says Stanbury, "though it will be reflected in final returns to farmers."
Meanwhile, Outspan citrus export volumes achieved their third successive record volume growth in the 1996 marketing season - from the previous year's 42 m cartons to an estimated $45,5 \mathrm{~m}$ cartons.
"And, following excellent summer rains in the Northern Province and full irrigation dams, we expect the 1997 export crop to exceed 50 m cartons," he adds.
It's hoped average export prices which did not keep up with last year's inflation rate due to the availability of European summer fruit and certain climatic factors that impaired quality - will also show real growth this marketing year.

Stanbury says Maputo harbour took a record $7,5 \mathrm{~m}$ cartons over the past export season. Outspan plans to boost this figure to 10 m in the 1997 export year.

Export facilities are leased from Mozambican authorities and Stanbury foresees Maputo taking about 35\% of the future export crop in the long term when facilities are upgraded.
"This is a cheaper route than Durban. We are also investing R23m in upgrading and expanding the Durban citrus terminal, to cope with the increased crop for 1997 and beyond." Arnold van Huyssteen


EXCESSIVE humidity and fungal diseases in the Western Cape's Bergriver Valley had delivered the worst blow in 40 years to farmers growing table grapes for export, sources said at the weekend.

A producer at Paarl, Louis Borel, said losses in the area could be as high as R120m. "Farmers were' experiencing a totally freak season. 'They do' not expect to haryesthalf the usual crop."

Producer Graham Retief confirmed the crop at Paarl, Wellington, Saron and Riebeeck West had been severelly damaged by "abnormal weather this season", but said he had no idea of the extent of the damage.
"The crop committee of Unifrico is aware of the problem - they are sitting again next week: Various areas in the Western Cape are effected but the Bergriver Valley is by far the worst hit."

But Unifruco spokesman Fred Meintjies said despite disaster in the Bergriver Valley area, table grape exports should be on track-possibly even better than last year.
"Other areas, such as the Orange River production area, are expériencing excellent conditions." Preliminary estimates for table grape exports from all the production areas suggested an improvement of 3-million cartons on last year's exports of 20,5 -million cartons, he said.

## Unifruco in shipping company talks <br> with Lief Hoegh, which would more cartons had been revised to 53 -mil-

## Samanthasharpe

CAPE TOWN - Fruit marketer Unifruco and shipping group Safmarine were in talks to resolve a conflict of interests in Safmarine's recent joint venture with Norwegian shipping company Lief Hoegh and its shipping arrangement with Unifruco and Outspan - a move which could see Unifruco take a stake in the new company.

Both Safmarine's joint venture arrangements have created worldwide shipping companies, Universal Reefers with Unifruco and Unicool
than likely compete with each other.

Unifruco GM for operations Anton du Preez said Unifruco was negotiating with Safmarine about how the conflict of interest could be resolved. This could be through Unifruco's acquisition of a stake in the newly formed Unicool or an incorporation of systems.
"What is clear is Universal Reefers will continue to operate as is in 1997," De Preez said.

On Unifruco's 1997 deciduous fruit crop, Du Preez said that original estimates for 57 -million export
lion following unseasonal weather.
Unifruco would be selling produce in 65 countries and would reap benefits from its newly introduced least cost distribution system in SA and Europe, which would cut unproductive costs and contribute significantly to the net farm income of producers.

While initial cost savings through the least cost distribution method were estimated at betw'een $£ 10 \mathrm{~m}$ and $£ 15 \mathrm{~m}$ in 1996/97 thils was expected to increase substantially in the years ahead, Du Preez said.

## (3) frulut Unifruco to pay more to growers ct(ar) $2 b_{1} 197$ <br> AUDREY'D'ANGELO

Cape Town - Unifruco; the fruit exporter, will pay growers more rands for fruit varieties this year than they did last year, Anton du Preez, Unifruco's operations mänager, said at a presentation yesterday.

The 2000 growers who exported deciduous fruit through Unifruco last year shared a pay-out of ,


Du Preez said the company "was" expecting to export a total of 6,87 million cartons of stone fruit compared with 6,4 million last year and 53 million' cartons of apples; pears and grapes compared with 50,4 million last year.

- A' spokésman said 80 percent of growers who exported through Unifruco under the single channel marketing system had signed contracts to continue using its services despite deregulation which would come into force in September.

He said growers who had not yet signed were shareholders who said that they saw no need for a contract to continue dealing. with "their" company.

Erik van Vlanderen, Unifrúuco's chief operating officer, said the company had successfully diversified into exports of wine and fruit juice.

Huge cost savings would be made through a system of partnership with four ports. in Britain and Western Europe Sheerness, Antwerp, Flushing and Bremerhaven - where fruit would be sent directly to the customers' distribution centres, cutting out the need for middlemen.

The system has already resulted in savings of between $£ 10$ million and $£ 15$ million for the year.




 finon cartons of apples, slightly less than last fruit, Unifruco expected to export $16,4 \mathrm{mil}$ year's disappoin 6,9 million tons of stone
 but seedless grape harvests in the Orange
 fapp the Boland and apples in some parts of等 In the Langkloof, hail had damaged Wiffecting Christmas sales. Mr Du Preez said hail and rains had
delayed fruit crops by up to three weeks, About one fifth of the crop has already operations, Anton du Preez, told a media
briefing. exchange, the group's general manager of
operations, Anton du Preez, told a media


 apples, more apricots and grapes and a
few more plums. peaches, slightly fewer nectarines and customers will contain plenty more The fruit salad Unifruco is exporting



最 United Kingdom and other deals are in the ern Europe. to sell 30 percent of exports outside West-
ern Europe. Unifruco's goal, Mr Du Preez said, was
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 Peachy: Belinda Jackson and Chris Louw test sugar levels in export fruit at the Intemational Harbour Services fruit terminal at the Cape Town docks

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 would ensure higher payments to produc
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## SA citrus exports 'are set for growth' Samantha Sharpe <br> BD 141197 <br> CAPE TOWN-SA's citrusir ruit expll

healthy growth following the US exports were set for ment's decision to lift a longstandinculture departimports from SA, citrus fruit marketing group Outspan International said yesterday.

The US decided late last week to lift the ban on citrus imports from the Western Cape, which produced about 20\% of SA's citrus fruit, although fruit grown in other regions would be subject to import restrictions based on concerns about fungal diseases.

Outspan International MD John Stanbury'said the US market offered significant export potential for SA citrus, with about 1 -million of the estimated 50 million citrus cartons destined for export this year to target the US. Outspan
International exported 45-million' cartons about R1;9bn in turn-over-lastyear.

However, 'Stanbury warned that all citrusexports to the US would be subject to stringent US regulations, with" the fruit also subject to cold sterilisation "before entering the US

Outspan International marketing manager regional markets Christo Botha said the organisation planned an ággressive marketing foray for the US market, with the long:term vision for a $10 \%$ share of all export earnings to result from exports to the US.
"However," thisfdepends on gross selling prices and currency fluctuations as well as our ability to convince the USto relax its ban on all SA citrus fruit growers," he said.
"' "This is a maret of about 225 -million people', with the $\mathrm{SA}^{\prime}$ citrus season opposing that in Califoytia and Florida."
tion of the ban will help the sector's export drive.
It also heralds the first move to capture a slice of a market of about 225 m people as the SA citrus season is directly opposite to that of Florida and California.
Outspan International MD John Stanbury says an initial target of 1 m cartons will be exported to the US this year for the first time. But fruit grown in other areas of SA will still be subject to US import restrictions because of fears of fungal diseases.
Stanbury adds that last year Outspan exported 45 m cartons of citrus fruit to 60 countries resulting in a turnover of $\mathrm{R} 1,9 \mathrm{bn}$. Exports in the coming season are expected to exceed 50 m cartons.
Meanwhile, the prolonged winter in the Western Cape made its presence felt in the deciduous fruit industry which has missed a substantial part of its usual preChristmas export trade. Fruit normally picked at the beginning of October was not harvested for foreign markets until November-December.
But Unifruco spokesman Fred Meintjies says now that the province is into summer, the industry is moving into top gear which will see more than 50 m cartons of deciduous fruit exported. Last year the market was worth R2,4bn.
Meintjies says that the 1996-1995 seasons were similar in terms of volume of fruit exported though he's cautious in forecasting any great revenue increase this season.
He expects roughly a $10 \%$ increase in pear and apple exports by the time the season ends in July-August this year. There is the possibility of $25,5 \mathrm{~m}$ cartons for export compared with 23 m in 1996. About 23 m cartons of table grapes and $6,4 \mathrm{~m}$ cartons of stone fruits will go overseas. Meintjies says more than 500000 cartons were lost because of hail damage at Langkloof. This week there was another severe hail storm in the area but final damage figures have not yet been -returned.

He forecasts that volumes of saleable fruit in foreign markets may increase this year because of controls Unifruco has introduced at the various ports overseas. These controls are designed to ensure that only fruit in excellent condition is released for sale and that the ratio of returnable goods is reduced.

Prices in European markets are positive and this year should see the benefits of quality control systems by way of increased returns.


US government approval for imports of SA citrus from the Western Cape is a breakthrough for the industry. The aboli-

## Fruit board flouted rights to seedless vine - lawyer <br> Reinie Booysen <br> Festival Seedless were sold - a remarkable

THE Deciduous Fruit Board "wroungly encouraged ${ }^{p}$ SA grape growers over. the past four years to disregard a US company's plant breeder's rights to the Sugraone table grape variety by planting vines obtainedil licitly from overseas im the 1980 百 4 San World Inc, which is based in'Califomig, said at the weekend.

Sun World's attorney Bastiaan Koster, of the patent and trademark law firm John Kernick, challenged claims by the SA Table Grape Association and the SA Plant Improvement Organisation (SAPO) that SA had no need for the grape cultivar.

Koster said that according to information he had gathered from the industry, it was "common cause thatSugraone has been planted extensively in SA and is at present sold commercially and exported under the name Festival Seediess".

## Royalties

Last month an appeal board convened under the Plant Breeders' Rights Act turned down an application by the Deciduous Fruit Board for Sun World's rights to the Sugraone cultivar to be cancelled -effectively preventing anyone from exploiting the vine in SA without paying royalties to Sun World

Koster said although "it may be" that the plant improvement organisation had not been involved in the illegal propagation of the vine, "it is understood the vine has been illegally propagated by private nurseries".
"If the local grape industry has no need for the Sugraone cultivar, why did they get involved in four years of expensive litigation with the aim of invalidating Sun World's right to Sugraone?" Koster said.

Statistics from the Johannesburg fresh produce market showed that 138624 kg of Festival Seedless were sold during the 1994/95 season.
"During the 1995/96 season 326739 kg of
increase of $135 \%$.
"One can only assume that this upward trend will continue during the present season," Koster said.
${ }^{2=}$ Dealers at the Johannesburg fresh produce market and the Cape Town fresh produce market had indicated that the Festival Seedless cultivar was extremely popular, , particularly because of its early ripening, extended shelflife and nice golden colour".

Some dealers were of the view that Festival Seedless would take over from Sultana and other traditional seedless cultivars.

Taking into account the sales at other fresh produce markets, it could be "realistically extrapolated" that at least 1-million kilograms of Festival Seedless grapes were sold locally during the 1995/96 season, Koster said.
"It is well known that the bulk of the Festival Seedless cultivar is exported."

He had learned "on good authority" that Festival Seedless plantings in SA were approaching 1000 ha .
"With a typical yield of 3000 cases of export quality grapes - each case weighs 5 kg - it might well be that the annual export potential of Festival Seedless or Sugraone is of the order of 2 -million 5 kg cases."

## Statistics

Koster said it was known that SA was at present exporting a total of 20 -million 5 kg cases of table grapes.
"The statistics in respect of Festival Seedless must be known to Unifruco.
"It would be enlightening if they were prepared to publish their official statistics," he said.

Sun World senior vice-president David Marguleas said the company was "totally committed to vigorously defending and enforcing our Sugraone plant breeders' rights. We intend to take swift, aggressive action against any and all infringements," Marguleas said.

Cape Town - The dismantling of the Deciduous Fruit Board's stranglehold on the marketing of South Africa's deciduous fruit took a significant step forward yesterday, when Derek Hanekom, the minister of agriculture and land affairs, issued instructions which permitted exporters to bypass. the board.

The multibilion-rand deciduous fruit industry is one of the country's largest foreign exchange earners. Critics of the board have said it has handicapped the development of the industry's export potential.

Hanekom issued permits yesterday for the export of deciduous fruit to Europe, North America and the Middle East.

Deon Joubert, the general manager of the Deciduous Fruit Board, said the decision followed the approval by Hanekom of recommendations proposed by the newly constituted National Agricultural Marketing Council.

He said the recommendations deait with the appeals against the board's refusal to grant permits for exports outside the regulated system to the three overseas markets for this year's season.

Joubert said the total volume of fruit allocated for these permits could not exceed 3,75 percent of the board's export estimates for each cultivar, in each of the markets.

The board has implemented a policy of extending marketing access for all market participants in anticipation of the Deciduous Fruit Scheme being abolished at the end of September.

Joubert said the policy involved the granting of permits to all markets except Europe, North America ${ }_{j}$ and the Middle East. "Permits to these markets were refused to ensure the optimal use of the economies of scale."
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## Capespan objects to critical report <br> Heather Parker 3 FRUIJ

LONDON- Capespan, Rormerly Unifruco, has re- acted strongly to an international report which clame the labour practices of its apple farmers are tináce ptable.

British body Christian Aid has launched a "change the rules" campaign asking consumers to put pressure on UK supermarkets to ensure produce suppliers worldwide do not exploit workers.
"We are asking them (the supermarkets) to give the same care and attention to the people producing the product as to the product itself," said a Christian Aid spokesman.
. Along with Peruvian asparagus, Colombian bananas, Brazilian coffee, Sri Lankan tea, and Thai prawns, the campaign singles out SA apples as a source of concern.

In a letter to Christian Aid director Michael Taylor, Capespan MD Louis Kriel said he objected "most strongly to your wild, unsubstantiated claims and innuendos"
While he could not claim that apple farmers were whithoutfault;'he said: "The vast majority of our growers subscribe to and apply a progressive code of employment and social discipline, unequalled in any other developing country ... Even during the apartheid era we were more frequently watched and investigated by hostile journalists and church groups than any other agricultural industry in the world.
'Without exceptions the Cape deciduous fruit farmers'scored highly in respect of general working, housing and socialconditions."
 policy director Paul Spray took a conciliatory tone but insisted conditions ranged from "the most progressive to the worst remnants of apartheid".

He said areas which still needed attention were low pay, health issues, unfair dismisssal and resistance to trade union representation on some farms. . However, he said: "We both recognise and welcome the improvements in the industry and your own declared commitment to improving workers' condi,itionswWe also applaud your best practice farmers Wid linte that some important points in our proposed code of conduct are already contained in your own."

## Langeberg to increase its market share abroad Jacqueline Zaina 3FEbIT

LANGEBERG Holdings would look beyond SA's borders for volume and margin growth in its 1997 financial year, financial director Johann Cilliers said at the weekend.

Although the domestic market was expected to grow in the next year, the group stood to benefit from increasing market share in southern African and Europe.

In line with the group's objectives of global competitiveness, local operations had been rationalised during the past year to optimise production capacity. Plant rationalisation and the closure of the Mossel Bay facility had resulted in the retrenchment of 600 workers, he said.
Although European demand was expected to weaken slightly next year because of good fruit crops in the main EU countries, there was significant potential to grow by increasing Langeberg's presence in the retail sector.

Cilliers said Langeberg intended to grow its $8 \%$ share of the international canned deciduous fruit market by marketing its product in Europe under the Dole brand through its recent alliance with multinational food group The Dole Food Company.

Cilliers said higher rand realisations owing to the current exchange rate had the potential to make the group's international business more profitable. However, it still faced $20 \%$ - $24 \%$ duties on exports to Europe, from which EU countries remained exempt. Duties on exports to the US and Far East were also high.

The group's expansion into Africa was looking promising, with some of its southern African operations having yielded high volume growth in the year to September. Cilliers said the Koo and All Goid brands had been well received in these markets.

The group intended to expand into western and central Africa next year.

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fresh fruit export industry．


 South African deciduous fruit exporter
Unifruco expects to see a return to ESAMN DE KOCK










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## Unifruco parthers to invest R 500 m  vided strict quality control was hemisphere.

Cape Town - Unifruco's European alliance partners will invest about R500 million in dedicated ports and other facilities in the next 12 months, Louis Kriel, the managing director of the overseas marketing and distribution company, said y'esterday.

He told growers at their annual conference in Stellenbosch
maintained. "Given normal climatic conditions, we should see a return to Unifruco's growth in export volumes, which were affected by bad weather during the past season."

David McCann, the managing director of the Irish-based Fyffes group, said South African fruit exporters faced intensified competition from
other countries in the southern

He said big supermarket chains were becoming more powerful and wanted to sell fruit under their own brand names.

Unifruco executives based overseas said northern Europe was the company's main market and southern Europe second, but North America and Eastern Europe had great potential.
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 A. Removal of the ban, imposed be-
cause of fears SA fruit could contam-
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 Simon Barber . .


## Unifruco denies

 breach of contract (3) ${ }^{2}$DTL's claims regarding breach of contract. "We question the sincerity of DTL which was, at its own request, still negotiating in good faith with Unifruco and Serva Ship while launching its proceedings to attach the Snow Delta."

Meintijes said DTL had formally cancelled the agreement between itself and Serva Ship at a meeting on Monday. He said DTL had of fered to close the case if the Unifruco board was willing to compensate it for expenses incurred.

Meintjies said Unifruco's directors had intimated that though they were satisfied that Serva Ship was not in breach of its agreement with DTL, and the allegations had not been proven or tested, they would re-examine the matter and respond to DTL after their next board meeting on October 9 .

Meintijes said that when the contract between DTL and Serva Ship was signed in January last year, DTL had said it would be able to provide substantial volumes of southbound cargo. "But to date, only four small cargoes have been offered, only one of which has met with the terms and conditions specified in the agreement."

He said the previous action brought against Serva Ship and Unifruco in the High Court in London failed recently, with costs being awarded against DTL.

## Hanekom warns fruit exportindustry <br> PRETORIA - Agriculture and Land Affair's Minister Derek Hanekom warned yesterday that he would be unsympathetic to requests to maintain single' channel marketing within the R3,8bn fruit export industry. <br> Hanekom told a Transvaal Agricultural Union fruit conference yesterday that government's withdrawal from agricultural marketing would open the door to competition. <br> Unifruco and Outspan are the sole agents appointed by the Deciduous Fruit and Citrus Boards to handle exports. <br> The previous Agricultural Marketing Act, giving the two control over exports, is to be replaced later this year. <br> The new legislation stipulates that producers have to submit a "business plan" to government for continued state intervention. <br> Hanekom said state intervention in marketing was no longer "appropriate" - the whole economy was moving to free markets and competition. "I do not believe that Unifruco will cease to exist, but it will no longer be in a position to prevent other agencies from operating in the market," Hanekom said. <br> Unifruco chairman David Gant said deregulation was unlikely to strip the company of more than $10 \%$ of its export volumes. Most producers "would like to see us continue as a marketing agent". <br> Outspan declined to comment ahead of the new marketing Bill passing intolaw.

## EU puts fresh squeeze on fruit exports <br> protests by horthern European coun-

 Samantha Sharpe (3)CAPE TOWN -The European Union (EU) has slapped fresh constraints on fruit and vegetable imports, sparking claims that this conflicts with its plans tot offer SA a free t trade agreement.

The restrictions, effective from September 1, force importers to seek import licences for a string of products, including citrus.

The licences - in place at least for the next year - were imposed despite

tries following lobbying from southern Europe, which opposes opening the EU market to SA agricultural products.

The licensing requirement comes amid growing:parliamientary discos tent with the $E U$ about its negotiations on a free trade pact. The EU'sinegotiating mandate excludes about $40 \%$ of SA agricultural products.

Trade and industry department Eu-
Continued on Page 2

SA banana $25 / 9 / 96$
warned of growers mind of viral lisease
Pretoria Bureau
South 'Africa's banana industry has been alerted to a plant disease which could. cause widespread damage to he crop. Known as banana bunchy top disease (BBTD) it has been recorded in this country for the first time following scientific tests conducted overseas. BBTD, which causes leaves to buinch up together in worldwide form is the most serious virus affecting bananas Worldwide and can, says the Agricultural Research Widespread in the Pacis financial implications. mitted byaphids. Although and Asia; the virus is trans previously in this country the virus has been detected the Agricultural Petsutry and is controlled in terms of
"Because of the potent, BBTD was unknown.
tion to the banana industry it is to cause devastaSouth Africa; maintain guarantine recommended that the virus, $n$ :says the ARC In the last 50 glation regarding has caused'great damageto toustralia's banana ind thease

The ARChas also suggested that manana industry. culture laboratories re-test theirmateriajor banana tissue

Some test's recently theirmaterial for plant viruses. Hazyview, raaneen and completed on bananas from ed as negative but vigilance is being maine been reported as negative but yigilance is being maintained:

## Plan to export apples kicksoffthis month <br> Loulse Cook <br> A. <br> A R43m farming schemeto 7 20:000 tons of apples from the eastern Free State by 2004 will be launched at the end of the month <br> The scheme, to be run jointly by the Free ${ }^{-}$State provincial government, Sentraal Oos Co-operative at Bethle, hem and the Bethlehem council, will accommodate 150 new black farmers. <br> BDig, 8 , 96 Hans Meiring said that iffthe new farmers, still to be selected farmed successfully over the next three years, they would be able to buy their allotments. <br> Meiring said the Free State agriculture department had sunk $\mathrm{R7}, 6 \mathrm{~m}$ into training and site development. An undisclosed amount was also likely to come from the International Finance Corporationnext year <br> 

## Unifruco to lose state protection (3) FRUIT By Bärry Streek <br> to be very different," he said. <br> strong case for interventicn had

Cape Town - Unifruco, the deciduous fruit exporting company based in the Western Cape, will lose its statutory protection and will have to compete in the market, Derek Hanekom, the agriculture minister, said yesterday.
"The role of marketing boards will have to be strictly defined. There can be a role for the maize board or the meat board but it has
"There can be no argument for statutory protection powers for any company such as Unifruco. Unifruco could continue to exist but (it) would have to exist in a competitive environment."

He said some marketing boards would have to join those that had already disappeared. The government would no longer automatically intervene in agricultural marketing, but would only do so if a
been made.

He said the National Marketing Council would advise the minister. Any decision on statutory powers would be based on its advice, making decisions clear and transpare

Hanekom also said most whire South African farmers - not guilty of illegally evicting farmworkers and the few who were doing so were tarnishing the image of the majority.


## OUTSPAN

## (3) FRUIT

## Golden glow in the east M $30 / 5197$

New deal gives smaller citrus exporters the pip

The transition period between the Marketing of Agricultural Products Act of 1996 - which took effect at the beginning of the year - and the previous Act is creating wobbly underfooting for smaller citrus exporters.

The latest agreement between Outspan, the official marketing agent of the Citrus Board, and Metro Cash \& Carry pinpoints the problem.

Outspan entered into a joint venture with Metro International in Hong Kong. The joint venture will distribute product there, in the Pacific Rim and China. The new company, Metspan, is a similar operation to the joint marketing drive with Unifruco in western


Europe called Capespan,
Now other smaller citrus producers are" eyeing the market - hence the outcry. But, says Outspan GM (corporate marketing) Andre Venter, it's a "free market. Producers who want to do their own exports can do so by applying for a permit. The demise of all the old agricultural marketing schemes at the end of this year means that it will then be a truly free market."
All citrus exporters are shareholders in Outspan. Indications are that $90 \%$ of the shareholders would like to continue with the current arrangement. However, Competition Board chairman Pierre Brooks says "we have not yet had a formal complaint, but we will certainly look at this new arrangement."
Whether the deal falls within the ambit of the Competition Board is another question, as the board is primarily concerned with domestic competition. "But," says Brooks, "though the deal might be aimed at the export market, there may be domestic implications."
Venter says: "the Far East has enormous potential - and it is for this reason that we have sealed our relationship of the past two years with Metro International of Hong Kong." He adds that the current $3 \mathrm{~m}-4 \mathrm{~m}$ cartons exported to the East could be increased to $12 \mathrm{~m}-14 \mathrm{~m}$ cartons. Over the past two years the joint venture lifted exports $120 \%$ to Hong Kong and adjacent markets.
Chairman of the National Agricultural Marketing Council Eckart Kassier says' "The interim phase before the new arrangements take effect is difficult to manage. But a return to single-channel marketing for agricultural products is highly unlikely."

Piet Badenhorst
Cape fruit grower keento establish new exportchannels, says chairman


Cape deciduous fruit grower WB Holdings is looking at establishing new export channels for its goods as early as next year, chairman Robert Silverman said at the company's annual general meeting yesterday.

WB Holdings owns five farms in the Villiersdorp and Grabouw areas, and produce apples, pears and plums for the export and local markets.

Mr Silverman said the company was always looking at ways to add value to its, goods and, with the removal of statutory single channel marketing, it would look at ways to export its goods other than through Unifruco, the single channel marketing agent.
"I believe Unifruco has grown far too big with their wine selling and their Outspan selling. They are such a huge organisation that one wonders as to their ability to really look after the apple and the pear crop.
"But it is not as simple as that."
He said a co-operative had recently had to reduce the price of its goods sold in the Far East after a buyer
realised he had paid more for his goods than a competitor had paid Unifruco for similar goods.
"So it is not an easy solution to go on your own, especially when you are dealing with a perishable article - that is why we are hesitating."

Mr Silverman told shareholders that this year was unlikely to be as good for WB Holdings as last year because of poor weather conditions.

Operations manager Riaan Botha said high rainfall in November and poor average sunlight hours in the Elgin area - 50 percent less than normalhad adversely affected the quality of the crops for the entire industry.
"The main issue for us is size," Mr Botha said.
"We are picking sizes that the European supermarket trade doesn't want - and so we have to sell outside the supermarket trade where the margins for us are lower."

The biggest impact had been in apples where the industry could not supply the spectrum of goods the market was looking for.

The apple crop had also been three to four weeks late, Mr Botha said.
 vegetable canner Langeberg Holdings yesterday reported buoyant interim : results for the six-month period to March 31, saying turnover had increased by 24,8 percent to R560,5 million.

Despite the good results, Langeberg Holdings' chairman Nick Dennis said that export prospects for the remainder of the year looked uncertain due to a stable rand and the phasing out of the General Export Incentive Scheme (Geis) on July 11 by the Department of Trade and Industry (DTI).

The DTI this week cited budgetary constraints as the reason for scrapping Geis:

Mr Dennis, however, expressed confidence that the domestic market, which had pushed the company's profit margins upwards during the interim period, would again lead to good results in the second period.
$1!$
"The international market has become much more competitive due to a generally improved supply of canned fruit, especially in the Northern Hemisphere, which has resulted in lower than expected margins for the group. Despite this the group increased its export sales volume," he said.

Brands, such as Koo and All,Gold, also made strong headway into Southern Africa making the products a sought-after delicacy.The trend was the same in the rest of Africia, he said.

The company also reported 10,2 perce growth in attributable income to $\mathrm{R} 41,1 \mathrm{mll}-$ lion. Headline earnings "per share increased by 10,4 percent to 25;5c per share. The interim dividend remained unichanged from last year at $5,5 \mathrm{c}$ per share.

Shareholders funds increased to R493,8 million while net asset value rose by 7,0 percent to $308,6 \mathrm{c}$ per share.

## Langeberg rises above tough market

## Samantha Sharpe

GAPE TOWN - Fruit and vegetable processor Langeberg lifted attributable income $10,2 \%$ to R41,1m in the six months to March, despite tough international market conditions and a major reduction in the General Export Incentive Scheme (GEIS).

The growth in income was accompanied by a $10,4 \%$ increase in headline earnings to $25,5 \mathrm{c}$ a share - stripped of profits on the sale of fixed assets net income a share was $10,2 \%$ higher at $25,7 \mathrm{c}$ - and an interim dividend declaration of $5,5 \mathrm{c}$, which was unchanged from the same time last year.

Langeberg chairman Nick
Dennis warned that uncertainty in the export market could offset a continuation of good performances in the domestic market into the second half, with earnings for the full financial year forecast at similar levels to last year.


Grache SARAA EVANS Sovreo : NEI 97
R560,5m in the review period following favourable conditions in the local market and increased market share for the Koo and All Gold brands.

However, fruit processing in the Western Cape was hampered by adverse climatic conditions, which affected supply to overseas customers, he said.

Dennis said this had been ex-
acerbated by increased competiaceneness in the international market, which had resulted in lower than expected group selling prices and margins. Operating income increased $10,9 \%$ to R56,5m.

A GEIS reduction from $14 \%$ last year to $6 \%$ this year also had a big impact on the bottom line.
Net interest paid of R1,2m from $\mathrm{R} 3,2 \mathrm{~m}$ at the same time last year brought net income before tax and abnormal items to $\mathrm{R} 57,7 \mathrm{~m}, 6,7 \%$ up on March last year. A marginally lower tax charge of R16,6m brought attributable income to R41, 1 m from R37,3m.
A R300 000 profit on the sale of fixed assets was reflected in headline earnings of $R 40,8 \mathrm{~m}$.

On the balance sheet, shareholders' funds increased to R493,8m from R461,5m, while net asset value rose $7 \%$ to $308,6 \mathrm{c}$ a share. Borrowings of R2,9m translated to negligible gearing, with the group in a financially strong position, Dennis said.

Turnover increased 24,8\% to

## MARKETING Casualties likely as market is thrown open

 Gloves will come off for SA's fruit export business
## Francoise Botha

Cape Town - South Africa's fruit export business, valued at R5,5 billion a year, was expected to attract aggressive competition and millions of rands of investment in the run-up to the abolition of single-channel marketing, Johann Laubser, the managing director of Longridge:Winery, said yesterday.
"Everybody who takes on Outspan and Unifruco will have to prove to the producers that they are better. Many will not be and their operations will soon fold," he said.
The single-channel fruit marketing system, which is controlled by Outspan and Unifruco, will remain in place until September 1, when it will
be thrown open to competition.
Laubser said the industry would attract some large players who were prepared to make significant investments, as well as lots of "rats and mice" operators, many of which would most likely only export a single container of fruit in a given year.

The more aggressive players were likely to invest in packing, warehousing and cold storage facilities, offshore offices and shipping operations.

The investment would flow not only from the liberalisation but also from sharply higher export volumes, which had already increased by about 10 percent a year, said Laubser:

An analyst, who asked not to be named, said the industry
could attract investment of at least R50 million over the short term, with figures likely to climb as export volumes grew.
"Investment will also depend on the prices these exporters can achieve, which will also depend on the types of ${ }^{1}$ fruit they produce and the markets they plan to enter," the analyst said.

According to broad market speculation, Exatrade, the country's largest import-export firm with an annual turnover of R3,5 billion, was positioning to become a meaningful player in the fruit export market.

Laubser said an official announcement on Exatrade, which owns a significant stake in Longridge Winery, would be made soon.

## WB Holdings



## Producer will look for alternatives

 to Unifruco
## (3) FRuIt

Marc Hasenfuss
CBR) 2lSAGEDIOR
Cape Town - WB Holdings, the JSE-listed deciduous fruit producer, would look' at alternative export marketing channels to Unifruco next year, Alan Silverman, the managing director'said on Wédnesady.

Addressing shareholders at the company's annual meeting, Silverman said the company's apple, pear and plum crop was al-: ready committed to Unifruco this year but stressed that the marketing arrangement could be re-examined next year.
"We are looking to add value to our export crop but it's'too early to say if there are viable alternatives to Unifruco. If there are good channels we will take advantage of these."

Robert Silyerman, the chairman of WB Holdings, cautioned thatit was not a simple matter for companies or fruit farming co-operatives to export on their own accord.

He said competition with Unifruco could be a problem.
"We are marketing perishạble products and the buyer could play: Unifruco and other parties off against one another ... this is why we are slightly hesitant to make decisions about markéting alternatives."
"Silverman said, however, that there was a perception that ${ }_{5}$ Unifruco had become bureaju cratic organisation and had dis versified into Vinfruco (wine exports) and Outspan :(citrus products). "This has diluted their focus on the marketing of apples and pears overseas."

'Independents' fail to acquire permits :

## Citrus Board puts squeeze on exporters et $515 / 97(0 x)$ (3) feum <br> its monopoly agency position.

## ann Crotry

CONSLMER INDUSTRES EDITOR
Johannesburg - With only weeks' to go before the citrus season ends there is still no sign of export permits being granted to independent parties in terms of the agreement between the government and the Citrus Board, industry sources said on Friday.

At a meeting held two months ago the Citrus Board agreed on the conditions and criteria according to which permits,would, be issued for a limitedramount of the, present season's crop. But although a considerable volume of this season's crop has already been picked and packed, none of the parties applying for export permits has received a response from the Citrus Board.

In terms of the old Agricultural Marketing Act, the Citrus Board has control over the granting of permits for the export of citrus fruit. Until this ' season, all exports to South Africa's main markets were undertaken by the Citrus Board's agent, Outspan.

Derek Hanekom, the minister of agriculture and land af Tfairs introduced a new agricul tural marketing act which comes into effect in September. In terms of this new marketing act, thè: Citrus Board will be dissoblived and Outspan will cease to havé any legislative support for


Derek Hanekom

Under pressure from the government the Citrus Board agreed to issue export permits for a small percentage of this season's crop to parties other than Outspan. The board agreed that so called independent exporters would be allowed to export a total of 6 percent of last season's crop volume. The permits were to be granted on conditions determined by the Citrus Board.

The conditions set included the provision of market-sensitive information to the board, which is seen by the "independents" as a competitor because of its long and close relationship with Outspan.

The board required that any party granted a permit had to report actual sales by volume and by market destination. In addition, the conditions stipulated that: "In' the event of permits granted to new or niche markets, details relating to the nature of the niche market had to be provided."

Although the board is about to disband, any party granted a permit will have to pay a 2 percent "industry development charge" on the free or board value of the fruit to the board.

Despite the rapidly increasing time pressure on hopeful applicants, the board has so far, not issued one permit and has not indicated reasons for the delay.

## SA brands make their mark worldwide $B D \rightarrow 1=1 \rightarrow 2$ <br> Appletiser SA international opera

was McDonald's, Konak. Cola, Disney and Kodak.

Sampson said Interbrand's evaluation methods went beyond brand equity to brand power. "Basically it covers not only what people feel about brands but also what brands can do. "The recipe for success lies in consistency and building a strong relationship with the customer."

Outspan GM Arend Venter said the company was delighted and proud to be counted among the best known and best performing brands in the world. "Outspan's advertising and promotional campaigns have been aimed at building a brand based on consistent and reliable quality and service." and reliable quality and service."
tions director Colin Grundling said to be counted among the top brands was testimony to years of consistent brand marketing. "We are the largest selling sparkling apple juice in the world."

Rand Refineries financial manager Johan Botha said the Krugerrand brand had always been synonymous with gold coins - and was one of SA's most famous exports.

Sampson said Interbrand's index was used all over the world, mainly by brand specialists. However, company manágements had also started relying on the information to assess the performance of their products compared with those of the opposition.

## Louise Cook

OUTSPAN, Appletiser and the Krugerrand are among the top 300 international brands, according to the latest edition of the UK publication, The World's Greatest Brands.

It is the first time SA brands have been rated in the top 300 .

London-based brand evaluators Interbrand said "lots" of SA brands had been considered, but only Outspan, Appletiser and the Krugerrand had made the grade. "The three brands have tremendous international spread, the key to their selection," said Interbrand Africa's Jeremy Sampson.

Once again the world's top brand


## FRUIT Unifruco says late rains caused disastrous delay Anger over dumping of plum crop

## Ann Grotty

Johannesburg - Unifruco, the fruit exporting body, said yesterday it had dumped 100000 cartons of plums in Europe earleer this year.

Plum farmers have disputed the amount dumped, claiming it was as much as 800000 cartons, which they say resulted in many of them receiving R18 a carton instead of the R28 a carton they were promised at the beginning of the season.

Fred Meintjies, Unifruco's public relations manager, was adamant that only 100000 of a total 2,1 million cartons of a particular cultivar had to be dumped with processors in Europe.

He said the plums had to be dumped because local climatic

This meant it arrived in Europe at the same time as the Chilean plum crop.

Meintjies said there was excess supply of a product that had limited shelf life. "Two days either way can be disastrous," he said.

The situation was aggravated by a 40 percent larger than expected crop.

Industry sources and plum farmers said the 100000 carton figure was nonsense and arguyed that the single-channel marketing system severely compounded the manageable effects of late rains. The avoidable consequence was the dumping in Europe of 800000 cartons, they said.

One agent said the 36 per-
cent drop in farmers' income from plums was proof that 800000 cartons were dumped.
"If it was only 100000 out of 2,1 million, then the farmers' income wouldn't have been so badly hit," he said.

A plum farmer, who is adamont he will never use Unifruco again, said the late rains were a small part of the problem. It was Unifruco's handling of the fruit which greatly aggravated the situation, he said.
"They could have put expert on the ships to ensure the conditions were right, that the temperature was appropriate and that the stacking and air flow was right.
"They could have paid those experts R40000 a week and wed all be better off now," he said.

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# Centuries-old Morgenster estate to boost local olive oil industry <br> <br> end of next year. While declining

 <br> <br> (3)FRUIT BD $4 / 6 / 97$ <br> <br> (3)FRUIT BD $4 / 6 / 97$ <br> tion; with some of the product to}

## Samantha Sharpe

CAPE TOWN - SA's fledgling olive oil industry looks set for a substantial boost following the first olive harvest from virgin olive oil producer Morgenster.

Morgenster owner Giulio Bertrand bought the estate, which dates back to 1711, five years ago, subsequently planting extensive Italian olive cultivars new to SA in a bid to produce locally a high quality extra virgin olive oil.

The term virgin indicates the acidity-free quality of an olive oil, with the lower the acidity the healthier and softer the oil. Extra virgin oil has the lowest acidity.
-Italian-born Bertrand said an anticipated $5000 l$ of virgin olive oil was expected to flow from the farm's 25 ha of olive trees, which would be increased to 40 ha by the
to disclose revenues from the harvest, he said a typical half-litre bottle retailed at between R55 and R60.

He said current table olive production in SA was estimated at between 2500 and 3000 tons a year, with olives for olive oil production at around 1500 to 2000 tons, producing around 300 tons of oil.

While it was difficult to forecast SA's future needs, with the olive oil market still in its infancy, its US counterpart had grown 20 times in the past 20 years following increased awareness of the product's health benefits - a trend which was fast catching on in SA, Bertrand said.

Morgenster expected to produce about 60000 l of oil within the next five years, making up about $20 \%$ of SA's local produc-
be exported to Europe, the US and FarEast.
About $50 \%$ of SA's olive oil is imported from Italy, Greece and Spain.

The farm was also producing new trees of which there were currently around 20000 , which would be offered for sale to encourage an Italian enhancement to locally produced olive oil.
${ }^{4}$ Healthy competition improves the product. If I can help in the right way, I'll be happy. If you know where you want to go, there is plenty of space for everyone," Bertrand said.

- If the cultivation of olives signalled the coming of age of a civilisation, then the Cape was SA's cradle, with SA olive growers well positioned to benefit from the trend to an olive oil culture.


| Ans Crorry |
| :--- | :--- | :--- |

## AGRICULTURE <br> IM 2716197 <br> Going for green-gold

Virgin olive oil sees Mediterranean culture take root in SA

The recent maiden pressing of Italian olive varietals at historic Morgenster Estate in Somerset West may signal that the fine olive oil culture of the Mediterranean is taking root in SA.
Certainly, this is the wish of expatriate Italian Giulio Bertrand, who in 1992 bought the 18th Century Morgenster homestead and half the 200 ha land from the Cloete family.
He recently bought the second half from Pieter Cloete for an undisclosed sum. This has reconstituted Morgenster Estate, which adjoins Anglo American-owned gelegen.
Bertrand, whose family fortune was made in textiles, decided to plant not only vines on the slopes framing the home of his semi-retirement but also five varieties of Italian olive tree. The 25 ha cur- Giulio Bertrand . . . holding out the olive rently under olive trees branch will be increased to 40 ha
 $=$
by the end of next year; potential oil production is 60000 .
"SA may not have a traditional olive oil culture," says Bertrand, "but there is growing interest in the health benefits and fresh flavours of olive oil." He adds that 15 years ago few Americans were using it. "Today, olive oil consumption in the US is huge."
In the lead-up to the maiden pressing, which yielded about 50001 of extra virgin oil, Bertrand has primed the market with the original recipe produced in central Italy where his family has farmed olives for generations. The $500 \mathrm{~m} /$ bottles of fruity, slightly peppery, green-gold oil are marked Morgenster Extra Virgin Olive Oil and sell at about R46 a bottle for six ex-estate and at R60 from some food emporiums.

Nor is Bertrand alone in encouraging epicures and health nuts (olive oil is low in saturates and the term "extra virgin" indicates an oil of the lowest possible acidity). Apart from the Costa family, who have included an extra virgin oil in their commercial Costas line, there are a number of boutique producers.

Hamilton Russell Vineyards (HRV), for one, sold out of the 4800375 ml bottles (R45 a bottle) it produced last year of a

## ADVANCED ECONOMIES <br> The Eastern wave <br> The shift from manufacturing to service sectors in the industrial ¢ountries has prompted he International Monetary Fund to relabel these countries. <br> In future they will pe known as "advanced economies. says the recently published World Efonomic Outlook 1997. <br> And the groun will be expanded to include Hong Kons, Singapore and Taiwan. The reclassification reflects the advanced stage of economic development these economies have yeached. <br> "They anl share a number of important industrial country characteristics, including per capita income, well developed financial markets and high degrees of Inancial intermediation, ald diversiffed economic structures with relatively large and rapidly growing service sectors." <br> Ethel Hazellhurst

lighter, less complex style of extra virgin oil than the Morgenster.
"Wine is a better business," says owner Anthony Hamilton Russell, "but not only do olive trees thrive in land unsuitable for vines, they spread labour over the year.
"Besides, if our industry continues to grow there may be export opportunities. We will be making fresh oil when European oil has already been in the bottle for six months."

Linda Stafford
titht

## ع. ZLIENELLYN JONES

2. 觬USINESS REPORTER
triss
atdonifruco, which has been the sole legal exporter of deciduous fruit since the 1930s, is fighting to maintain its position as the country's main Pexporter of deciduous fruit in a
? ${ }^{2}$ eregulated environment.
On September 30, it loses its sole right E珷hen the Deciduous Fruit Board (DFB) is Sodisbanded in terms of the new Agricultural วथifarketing Act, which was passed last E9jear.

The DFB was one of many agricultural boards established under the old Agricultural Marketing Act in the 1930s to intervene in markets by removing surpluses or marketing products overseas.

The DFB took control of the export of deciduous fruit, ensured that minimum quality standards were maintained and faised levies for research.
5 Most of these duties were administered \%y Unifruco, which also gained the contract as the sole export marketer of
deciduous fruit. Now Unifruco is wooing growers to remain under the company's wing and continue supplying it with fruit.

But Unifruco was "completely at ease" with the deregulation of the industry, said managing director Louis Kriel. The board and management "fully accepted" the realities of deregulation and had no illusions about its changing status from "the industry's global player" to " the major global player of the industry".
"This nonsense that we are fighting off deregulation is simply not true," Mr Kriel said. But it was still vital for the deciduousfruit growers to present a united front in the global marketplace.

He believed the South African industry should try not to repeat the mistake of deregulation in the Israeli fruit-growing industry
"The Israeli industry has fragmented it's an absolute disaster, with producers undercutting each other just to get on to supermarket shelves.
"Individual producers can only compete on lower cost or lower price if they
have a strong trademark or a quality product for which customers are prepared to pay more."

Mr Kriel said Unifruco was looking for the voluntary support of at least 85 percent of the current 2300 deciduous fruit growers in the deregulated environment - a target he believed could be achieved.

The 15 percent of growers he expected not to "come on board" involved 5 percent which gave the organisation 50 percent of its problems - "and we don't want them" another 5 percent of growers which Unifruco "genuinely" wanted on board but were determined to go their own way, and the remaining 5 percent which were as yet undecided.
"We are very confident in our futurewe don't think we have pie-in-the-sky ambitions and we have excellent relationships with our overseas customers," Mr Kriel said.

He also said that no one else had the infrastructure to carry out the large-scale marketing which Unifruco had handled until now.

## Landmark decision on

 food, canning industry
## 'Tomato sauce, lemons not essential'

THABO MABASO
Business Reporter
A 38-year-old provision in the Labour Relations Act (LRA) that deemed tomato sauce and lemons to be essential foods and banned strikes in the food and canning industry has been lifted following a landmark decision by the Commission for Conciliation, Mediation and Arbitration (CCMA).

The CCMA's Essential Services Committee ruled last week that the sector did not constitute an essential service.

The decision was the first to be taken by the committee which was set up last year to rule on which sectors of the economy constituted essential and non-essential services.

The CCMA defines essential services as those which, if interrupted, would endanger the life, personal safety or health of the whole or any part of the population.

Committee chairperson Dhaya Pillay told Business Argus that investigations had failed to reveal what reasons there where in 1959 for deeming the food and canning industry to be an essential service.
"Nothing seems to make any sense. I think that it's quiet hilarious because some of the commodities they declared as essential include tomato sauce and lemon citrus," Ms Pillay said.
"Nobody is going to die if they have tomato sauce."

Ms Pillay speculated that their inclusion on the list of essentials may have been part of a plan by the previous government to stem political demonstrations, which trade unions seemed to spearhead.
"I suppose it was also a political decision to protect farmers from workers who wanted to strike," Ms. Pillay added.

The LRA stipulates that workers employed in essential services cannot strike and that disputes must be referred for arbitration.

A spokesman for Langeberg Foods, one of the biggest canning plants in South Africa, said the company would not be affected by the ruling because it had not used the provision banning strikes.

The Food and Allied Workers' Union could not reached for comment.

The committee also ruled that the supply and distribution of petrol or other fuels to local authorities was a non-essential service.

The regulation and control of air traffic and the weather bureau, as a support service to air traffic control, have been declared essential services.

CCMA spokeswoman Happy Zondi said that the committee had also probed the supply of electricity, water and sanitation and firefighting to see if they were essential or not.
"The determinations with respect to whether or not these industries are essential will be published shortly in the Govermment Gazette," Ms Zondi said.



## FRUTI 'Producers must make united application'

## Citrus industry wants pooling

Ann Crotry
Johannesburg - The citrus industry has indicated it intends to apply for an intervention in the export of citrus as soon as the market is deregulated, John Stanbury, the managing director of Outspan, the citrus export agent, said yesterday.

Stanbury said although the new Agricultural Products Marketing Act would see the South African Citrus Scheme fall away by yearend, there was scope within the legislation to enforce a pooling system for the export of citrus fruit.

But industry sources said if a pooling system was enforced, it would result in a continuation of the statutory single channel export marketing scheme, which has come in for so much criticism from the new government. "It would be politically unacceptable and it would be unworkable," said one source.

But Stanbury believed if sufficient numbers of producers made a united application to the Nationat-Agrieultural-Marketing Council, they could establish a statutory backed pooling system for exports.

He said in terms of the new act a pool system could be imposed with four conditions that it optimised total export earnings; that it ensured the longterm viability of the industry; that the structures involved in the pooling system be efficient and be open and accessible to all players in the industry; that it would have the support of affected parties which included consumers and labour; and that it would not jeopardise the country's food security.


LOOKING AHEAD John Stanbury, the managing director of
Outspan Outspan PHOTO. JOHN WOOOROOF

Stanbury believed if produc. ers responsible for 51 percent of the country's citrus exports wanted intervention, they would not get it. "But if there was support for such a move from as many as 80 percent of producers, it was likely they would get it."

Although there are 1200 cit rus growers and 250 packers in
the export industry, 50 growers and packers account for about 83 percent of exports. Ahead of the deregulation deadline, Outspan is focusing on these players and attempting to tie them into three-year contracts.

Outspan sources said the board and management of the large packhouses would be key players in the new environment.

## Outspan to scale new heights <br> FRUU1T July and August, Stanbury said.

## 

CITRUS exporter Outspan International expected to ship a record of 50 million cartons to overseas destinations this year - topping the R2bn gross sales mark for the first time, the company said yesterday.

Exports handled by Outspan last year amounted to 45,5 -million cartons netting R1,94bn.

But MD John Stanbury warned in Pretoria that a deregulated fruit export market next year could see a price war between the new Exacape Group and Outspan, hampering the development of overseas markets for citrus.
"Although Outspan would be surprised not to retain at least $60 \%$ to $70 \%$ of its current market share in citrus exports once the free market sets in, there will simply no longer be any cross-subsidisation of new markets by existing ones."

This year only $6 \%$ of exports were by agents operating under licence. So far Outspan has exported 16-million cartons with $42 \%$ of the crop expected to go
"While the year-on-year increase in exports is positive in that it results in more stable employment and greater foreign exchange earnings for SA there are several challenges; the world supply of citrus, especially that of southern Africa and other southern hemisphere countries, is increasing and fruit prices are declining in real terms on international markets."

This, together with the $48 \%$ subs European Union producers receiv put pressure on southern Africa cit growers and agents. Outspan said strategy "took into account the limi ability" of western European mark now absorbing $52 \%$ of fruit compa to $74 \% 20$ years ago. New markets cluded Eastern Europe, North Amer and the Far East.
Analysts said Extratrade Grou recent acquisitions in Cape To based Multifruit and Cape Town Cargo Terminal and its association with wine exporter Longridge Winery, was likely to pose a "formidable challenge" in the SA fruit export marketnext year.


| Cape plantation to extendolive oily <br> production <br> samanthasharpe9amer <br> CAPE TOWN - Somerset West olive oil producer Morgenster has purchased an adjounting 90 ha farm for R11m, restorng size and significantly boopsting potential output. <br> The farm's 1997 olive oil pro:duction was estimated at apout $5000 l$ of virgin olive ol, with volumes before the land acgitisition expected to increaseet about. 60000 l over five years. <br> Morgenster owner Giulio Bertrand said the estate' eitotal acreage had been extended, to 200ha following the purchase, with the additional land to be used to extend the olive and vine plantations. <br> While it was still too earnt to gauge the effect the, newndad would have on the farmis production capacity, Bertrand said at least half of the land cound provide suitable for further oive plantations. About 40 há, wonld produce olive oil by the end of nextyear. |
| :---: |

## Cape weather pares fruit prices for exporters <br> Marc Hasenfuss <br> CAPE EDITOR <br> dropped 36 percent to $R 5,2$ mil. <br> 3 FRUIT <br> cent down in volume on the pre- prices were markedly down on

Cape Town - WB Holdings (WBHold) -- the apple, pear and plum exporter - suffered one of the worst deciduous seasons in two decades to slump R2,4 million into the red in the half-year to June 30.

The share price has peeled down to R2,60 from a January high of R6, indicating a significant loss for the full year to De cember 31. Stated net asset value is over R4 a share

WBHold's interim turnover
lion while squeezed trading margins realised an operating loss of R2,2 million

Alan Silverman, the manag. ing director of WBHold, said yesterday the weaker trend would probably extend into second-half trading and that full-year turnover could be substantially lower

He attributed the poor deciduous crop to unusually heavy rains and cold weather in the Western Cape spring and summer this year.
"The overall crop was 26 per-
vious year, and a much larger percentage than usual consisted of small, poor-quality fruit, which was sent for juicing."

Silverman said the unusual weather conditions meant the picking season was three to four weeks late - resulting in the company's fruit arriving in Europe after its southern hemisphere competitors.
"As a result Cape fruit became a price follower and not a price setter."

Contrary to early industry in. dications, he noted average fruit
last year - 34 percent down on last year-34 percent for apples and 48 percent for pears.

Silverman said this year's budgeted capital expenditure had been reduced from R4,4 million to R3,1 million.
"Most of this was committed very early in the year to the development of nine hectares of pears and three hectares of proteas before the poor prices beçame evident."

He said no interim dividend was considered because the company would trade at a loss for the year.

## A bunch of realities confront orape exporters

On September 1 Unifruco will cease to be the sole legal exporter of deciduous and other fruits from South Africa. A simple rule will then apply to exports of these products: anything goes.

This reality has struck home to the table grape producers of South Africa, among all the other farmers of internationally coveted export fruits from this country. The table grape industry is an interesting example because it has boomed recently. Plenty is at stake among farmers and exporters.

Unifruco was the exporter of table grapes, with a national total of some 21 million cartons a year.

The Hex river valley in the Western Cape, the traditional producer of table grapes, at present yields about 12 million cartons. The Orange river region around Upington-Kakamas produces about 5 million cartons, and the rest of SA (including areas of the Northern Province) 3 million cartons.

Producers expect prices this coming season will vary be-
tween R20 and R38 a carton. This is big money. Total gross value of table grape production in SA last year, according to the depart-
 ment of agriculture, was R1, 2 billion.

There are no strict controls from any quarter on the number of hectares planted of this lucrative export crop. Consequently, the hectarage has increased dramatically in the Orange river region in recent years.

Some farmers have been enlarging their vineyards by 200ha a year. There is sufficient land available for further expansion in the region.

The Hex river valley is at a relative disadvantage as far as expansion goes, since not much more land is available in the area.

In addition, its production season is just too close to the production season of other table grape producing countries in the southern hemisphere.

The Orange river crop, by contrast, has an early production season. This places it perfectly to take advantage of scantily supplied northern markets of Europe, the Middle and Far East. The result is good prices for a product that is low in supply and high in demand.

Understandably, the Hex river valley producers are quite envious of their Northern Cape counterparts. At times they have been angry, especially when the end of the Orange river crop has been "rolled over" to ride on the back of the Hex river valley's early crop.

But all these industry conflicts are fading away before the prospects of an entirely deregulated export market.

Now the two groups of producers realise they are in the same boat. They rely on the same small group of active exporters. Unifruco and about five others are actively recruiting producers for the coming export season.

Reliance is the operative word. For the first time these producers are having to take ex-
porters at their word, or rather the wording of their contracts. There is no statutory regulation to protect producers. There is no state lifeboat to rescue a lost container. There is no government strong arm to crack down on unreliable agents.

Producers are torn between staying with Unifruco, signing a contract locking them in with this exporter for several years, or trying out a smaller, more streamlined but relatively untried exporter.

The promise is for lower overhead costs, more target marketing and quicker payments to producers.

One of this group is Capebased New African Fruit Exporters. So far they have secured 800000 cartons to market this coming season.

The changes are a headache for producers, but at R30 a carton (each one contains 5 kg of grapes) it is a headache well worth producers bearing. That is, until the newly deregulated industry stabilises and independent exporters build up some kind of track record.

## Deciduous Fruit Board makes business plan for own demise BD 2018197 Samantha Sharpe

CAPETOWN - The Deciduous Fruit Board annourinced yesterday it would submit a business plan to the agriculture ministry requesting its own demise.

The plan would make provision for the board and its advisory bodies and all current statutory intervention in the industry to terminate operations at the end of September.

The board said it had accepted that its mandate to develop a statutory intervention system had come to an end, with the industry's three producer'associations able to take on any necessary responsibilities.

The associations had sufficient industry support to raise a voluntary levy and to fund essential services, including research and plant improvement, by the recently formed Deciduous Fruit Producer Trust.

The board said apart from the obvious abolition of the current deciduous fruit scheme, its dismantling meant no further export permits would be issued for the 1997/98 season. Nor would levies be raised. It would also not request any statutory intervention on behalf of the industry. Export regulations, stañdards and requirements administered in terms of the Agricultural Product Standards Act were still applicable.

## Decid

Cape Town - The Deciduous Fruit Board would ask the minister of agriculture to abolish the board and the Deciduous Fruit Scheme next month, Deon Joubert, the general manager of the board, said yesterday.

This move would place even more power in the hands of producers. The decision followed a strategic work session in Kleinmond in the Western Cape last week bètween the board and the three producer associations -
the SA Pome Fruit Producers, $S A$ fruit to a market of their choice, $\begin{array}{ll}\text { the SA Pome Fruit Producers, SA } & \text { fruit to a market of eir choice, for } \\ \text { Stone Fruit Producers and SA } \\ \text { using an agent of the }\end{array}$ Table Grape Producers.

Joubert said that, during the session, the producer associations informed the board that its mandate - essentially to develop a statutory intervention system - had lapsed.

The decision was another important step by producers ahead of the long-awaited "free exporting scheme", effective from October 1.

Deciduous fruit farmers would be allowed to export their
the first time since the 1930s, following recommendations from the National Agricultural Marketing Council in April,

Previously producers were hampered by a single-channel marketing system, which requitred all fruit destined for offshore markets to be distributed through Unifruco.
"Although the new fruit exporting scheme will free producers to sell anywhere in the world, the board still had some
powers of intervention in terms of collecting compulsory marketing levies," Joubert said.
He said the board had accepted that its mandate had come to an end after the leadership structure of the producer associations assured it they had the support of the industry to raise a voluntary levy and fund essential services like research and information.

These essential services will now be entrusted to the recently formed Deciduous Fruit Producer Trust.


## Subtropico eyes international markets

Subtropico, the unlisted company which took over the assets of the:Banana Board three years ago; was preparing to enter the ex"poit market this summer for the first time; Johan Herselman, the marketing director, said yesterday He said it planned to export bar nanas to the Middle East Competitors were too well established : in Europe For Subtropico to enter that market.

Subtropico, which handled only bananas three years ago, has expanded into sales of other fruit and vegetables. Yesterday it reported a 29 percent rise in consolidated net income to R1 571302 (R1213 977): The dividend to be paid to its 400 shareholders will be. 16,6 percent higher at 18 c ( 15 c ) a share on tarnover of R121 million. (R96milion) Piet Botha, the executive director, said sales of fruit accounted for 22 percent of turnover." "Sales of vegetables have in : creased considerabiy with potatoes now making up nearly 10 per- cent of total sales" AudrepD'Angelo, Cape Town
$\qquad$ (S) FRUIT

## Government asked to save 2000 fruit jobs (3) FRuIT

Cape Town-The government
will be asked this week to take urgent action to help Cape-based Langeberg Holdings, the fruit and vegetable processing compony, to weather the drastic cutbacks of traditional canned deciduous fruit exports to Europe.

Rob Davies, the parliamentry trade and industry committee chairman, said he would table a motion in parliament tomorrow calling for urgent short-term acton to save about 2000 jobs. Jobs in farms and factories were threatened by Langeberg's declsion to phase out deciduous fruit processing its Parr factory and transfer it to its Ashton fac tory, he said. Fruit purchases would bee slashed in the process. Andres van Rensbiurg, the managing director of Langeberg, said last wee the company
would sid sh its ep ort product eon to Europe by almostitwothirdst
——家

## Fruit bodies to

 play a key role in deregulation
## Ann Crottr

## (3) Frentr

Johannesburg - The Perishable Products Export Control Board and the independent Deciduous Fruit Producers' Trust looked set to play a key role in overseeing the difficult transition period facing the deciduous fruit industry in the first year in which

- there would be no statutory regulation, sources said last week. CTCOR) 2919197

Professor Eckart Kassier, the chairman of the National Agricultural Marketing Council, said although there was no possibility at this stage of a single channel system being reinforced under the new regulations, there could be a single desk system that would allow for the co-ordination of exporting effort. "We would encourage something like a single desk system, but it needs to be set up quickly," said Kassier. A single desk system involves five or six parties that are authorised to export.

Producers who have fought for a deregulated system are not prepared to entertain the notion of a single desk system which, they believe, involves too much authority and risks the creation of another monopoly.

But there is concern within the industry that the move from a highly regulated system to a completely deregulated one could result in confusion and undermine the country's ability to export.

Kassier said an important objective of the new marketing act was optimising export earnings, and this required some co-ordination of export activities. "Bottlenecks do exist in the system and we have arranged meetings with the board and other groups to see how the difficulties will be best resolved."

Most parties involved have accepted there will be some short-term confusion that will weaken the export performance, but proponents of a deregulated system believe the longer-term effect will be positive.

In terms of the new Agricultural Marketing Äct, deciduous fruit farmers who want to export part or all of their crop will no longer have to apply to the Deciduous Fruit Board for a permit to do so. Under the old legislation the export of deciduous fruit was regulated by the board, which passed on sole licence for export to Unifruco. This meant that over the years the board and Unifruco have built up a massive information-backed export body.

While many farmers have indicated they would continue to use Unifruco to export their fruit, a number of the larger producers have indicated they would use independent export agents.

But there is increasing concern that farmers will lose out in the confusion and decide to revert to Unifruco, in effect recreating it as a monopoly export body.

One of the independent producers said the extent to which confusion in the deregulated market could be minimised would depend on co-operation from Unifruco and the board.
"I would think that organisations that are in a privileged position would be accommodating in this regard but, of course, it would depend on the nature of the information," said Kassier. <br> \title{
Louise Cook <br> \title{
Louise Cook <br> ditions in Europe, especially in the
}

A SLEW of new fruit exporters is set to emerge in a cutthroat market following yesterday's demise of the Deciduous Fruit Board.

The board, which had a stranglehold on the fruit industry, for years gave Cape Town-based Unifruco a sole agency on deciduous fruit exports. For the past year the board has issued permits to other exporters, but only for markets designated "noncore", such as the Far East and North America.
However, the market is open to all from today. Pierre van der Merwe, CEO of Cape-based Multifruit, said the demise of the permit system opened the way for Multifruit to become a "se-
rious" exporter to Europe next year. "We are very positive-a range of wellestablished European agents are keen to handle SA produce," he said. Other newcomers include Grabouw-based Two-A-Day, Ceres Fruit Growers and Stellenpak. These companies are expected to find themselves in a price war when they start exporting to SA's biggest fruit markets. Unifruco says prices in Europe have slumped by an average $20 \%$ this year.

Unifruco public affairs director Fred Meintjies said the company had exported 51 -million cartons instead of an expected 56 -million cartons to Europe this year compared with last year's 50 -million cartons. The main reasons for strained con-
pear and apple markets, were huge carryover stocks at the start of the SA export season. In addition speculators held back large quantities of South American fruit supplies.
"The marketing season in Europe was considerably shorter due to a late season in all southern hemisphere countries. More fruit had to be sold over a shorter period," Meintjies said.

A rise in the rand against most European currencies also resulted in lower returns to SA farmers.

The board's CEO, Deon Joubert, said industry participants "were "discussing its future structure. A decision on the fate of the board's R9;5m assets was expected in the next few weeks.

## Big Three take stand on fruit exports <br> Louise Cook <br> to Europe as the only agent al- <br> likely to lose producer support."

THREE large fruit exporters in the Western Cape - Two-a-Day, Ceres Fruit Growers and Stellenpak - said yesterday they did not support independent fruit exports to SA's prime European markets.

The companies said contrary to market speculation they had no interest in creating "conditions of destabilisation" in the European market and would export only to "noncore" markets, mainly North America and the Far East, through independent agents.

In the past Unifruco exported about $70 \%$ of SA's deciduous fruit
lowed by law.

But with the demise of the Deciduous Fruit Board on Tuesday, exporters are free to break into international markets.

Indications are that about 20 agents plan to operate in Europe next year. But Two-a-Day, Ceres Fruit Growers and Stellenpak said they would continue to use Unifruco as their agent.

Two-a-Day MD. Meirion Williams said: "Most SA producers 'are responsible and realise that price wars are not in their interests. New agents who trigger unrealistic price competition are

Plum packer and exporter Stellenpak MD Dawie Scholtz supported this view, saying the company would focus on the Far East for independent exports but still use Unifruco in Europe. 霉in
However, Pierre van der Merwe, CEO of Cape-based Multifruit, another serious contender for the European market, said a recent trip to Europe had proved that a range of established European agents were keen to handle SA produce for the first time. By January all control boards , will have shut down and citrus fruit marketing will be free.

> Unifrucochiefs quick to cash in on deregulation Louise Cool 3 FRUIT
> FORMER Unifruco executives have wasted no time in taking advantage of thedderegulation of SA's fruitindustry, with :confirmation yesterday that Cape-based food, fruit and flower exporter Fruveg; and the UK's largest fruit juice manufacturer; Gerbers Food Group, were close to finalising an exportjoint venture. BD 3110197

> SA citrus and deciduous fruit marketing was opened to free trade this week after being restricted to a single channel-Unifruco-for decades:
> :A number of free agents have entered the market, but the FruvegGerbers joint venture will establish a new company; headed by former Unifruco chairman Leo Fine and will include former GM Denis Searson, amongothers.

> Roy Fine, MD of Fruveg; which has been involved in cut flower andifresh produce exports from SA for 80 years, said SA fruit would be sold on the prime European and UK markets un-der the brand name Sunpride from next year: Sunpride was well-established in Europe and the UK as Gerber's choice fruit juice brand, he said;' which would give the company a head start.when'breaking into the market:

> The deal with Gerbers would estab-. lish a new company, also to be called Sunpride, and was close to being fis nalised. Gerbers would be a minorito shareholder in the venture, which would target Europe but also sack to enter other international mak kets. s Sunpride is being formed to dake advantage of the newly deregidetenco port market and is designedy fof the producer who wants an own identity without any poling system;" hesaid

> Fine would not disclose the expect: ed cost of setting up the new cormpany; saying neegotiations on such details would be completed this week But turnover of about R150m was expected next year through the, export of 3million cartons of citrus and deciduous fruit. "This will be av major breakthrough. SA fruit will be marketed under a brand name associated with choice fruit juices in Europe and the UK," he said


PEACHY PROSPECTS Max le Roux，the northern region area manager of Unifruco，with a box of peaches destined for international fruit markets

## Fruit exports likely to <br> Frank Nxumalo <br> positive season will herald the new era of deregulation，but

Johannesburg－An estimated 3500 tons of deciduous fruit ex－ ported to Europe，the Middle East and North America this season will earn South Africa about R3 billion in foreign cur－ rency，Unifruco，the fruit com－ pany，said at the weekend．

Marthinus Strauss．Unifru： co＇s producer servicessenemer manager，said the counto already succeeded inisecuring almost 85 percent of the total volume of deciduous fruit ex－ ports from South Affica：
＂We believe thatà＂very
the actual volume that can be exported by us is in the hands of nature，＂Strauss said．

Unifruco kicked off the new fruit exporting season on Fri－ day when a consignment of Early Grand peaches destined for markets in Britain and Ger－ many left aboard a South


Max̃ lè＂Röux̀＇，Unifrituco＇s northern region area manager， said the extreme heat in that re－ gion would probably result in an increase in exports of stone fruit，particularly peaches and

PHOTO IOHN WOODROOF
fruit
net R3bn多数在
nectines，due to the accelera－ tion of the ripening process．

The company said prospects for the coming season looked promising in the Western Cape with good blossoming reported in orchards in most of the fruit－ producing regions．
＂Everything points to a nor－ mal season，with good crop yields expected，particularly in the．Elgin，Grabouw and Vil－ liersdorp âeas，＂Lè Roux said．

The first Cape peaches would be harvested in the next few weeks while the picking of early plum and grape varieties started in November，he said．

## New plans for deciduous fruit industry CT(BR) 10 liolaz (3) feult

Prank Nxumalo

Johannesburg - The Deciduous Fruit Board (DFB) said yesterday it would submit a business plan to the minister of agriculture as soon as possible to request that the Deciduous Fruit Scheme and the Deciduous Fruit Board be abolished and replaced by a new Deciduous Fruit Producer Trust.

Deon Joubert, the DFB's executive manager, said the decision followed a strategic work session held in Kleinmond last week between the DFB and the three producers associations 1 implementation - has lapsed," the South African Pome Fruit said Joubert.

Producers' Association, the South African Stone Fruit Association and the South African Grape Fruit Producer Association.
"During the work session, the producer associations informed the DFB that its mandate - to develop a statutory intervention system with suitable instruments for

The mandate was originally obtained during the countrywide DFB and producers' association meetings, held between May 5 and 14 this year as well as during the three DFB advisory meetings held on May 19 and 20.
"The DFB says
it has accepted that its mandate has come to an end after the
leadership structure of the producer associations assured the board that they have the support of the industry to raise a voluntary levy and to fund essential services such as research, plant improvement and information through the recently formed Deciduous Fruit Producer Trust," said Joubert. Joubert said closing down the board had a number of implications. Key among these was that it will not issue any permits for the 1997-98 season from October 1 or raise any levies for the export of deciduous fruit.
tween points for longer distances and pick up another car on arrival.
Budget Rent A Car MD Errol Richardson says growth has slowed this year, but he's not complaining about $6 \%$ overall growth and $10 \%$ growth in the Western Cape which, he says, benefited from the publicity Cape Town received in bidding for the Olympics.
The 5000 vehicles on order for Budget is 6\% higher than last year. Its major supplier will be Toyota, (but Volkswagen and Honda will also get substantial orders. David Pincus

## FRUIT EXPORTS



## Core business set for growth

But grapefruit gets sour European reception FM $24 \sqrt{10 / 97}$

Fruit farmers face mixed fortunes this year. Exports of deciduous fruit are expected to leap $20 \%$ while citrus remains at 1996 levels.
Deciduous fruit exporter Unifruco says favourable early-season production and
marketing trends point towards a possible R500m jump in export revenues to R3bn for the current season
"In the season which has just begun we expect to handle about $85 \%$ of deciduous fruit exports, with the balance expected to go through about 140 newly independent individual exporters," says Cape Townbased Unifruco public affairs GM Fred Meintjies.
Though Unifruco's single-channel export powers have not yet been officially deregulated, farmers in provinces north of the Vaal River, who are now bringing in earlyseason fruit, are already acting as independent exporters, says a spokesman for the National Marketing Council. The singlechannel export marketing scheme is expected to fall away by the end of the year.

On a more sombre note, single-channel exporter Outspan International says citrus export sales are expected to equal, at best, last year's R1,93bn foreign revenues.
Outspan's exporting season is now coming to an end, with 40 m cartons of fruit representing $90 \%$ of the crop - already shipped out to markets in western and eastern Europe, North America and the Middle and Far East. Outspan MD John Stanbury says exports should equal last year's $45,5 \mathrm{~m}$ cartons - which is about $10 \%$ down on
early-season estimates of 50 m cartons.
"The reduction in the original expectation is due to two factors. First was the late start to the season as a result of unseasonally warm weather, which meant fruit coloured up late. Second, the heavy rains affected the percentage of the crop available for export," says Stanbury.

Grapefruit, especially, had a disastrous export season Arriving late on the European market, the crop collided head-on with a bumper European melon crop, which pushed SA grapefruit off Continental breakfast tables This led to a 40\%-50\% drop in grapefruit export prices.

Outspan International, still acting as a single-channel exporting agent for the Citrus Exchange, is expected to continue operating until the end of the marketing season next March. "But," says a spokesman for the National Marketing Board, "as the new Marketing Act also provides for certain levels of intervention, on condition that the majority of farmers support such measures, the continuation of a form of single-channel marketing is not out of the question"

As irrigation dams in the Western Cape's winter rainfall area and in the mainly northern summer rainfall area are full, the coming summer's El Niño-induced drought is not expected to affect crops. Armold van Huyssteen


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## Langeberg losesisininexports <br> Ropyn Chalmers

FRUTT and vegetable processor Langeberg was hit hard by slack trading conditions in Europe to post a widely expected $34 \%$ drop in attributable income to $\mathrm{R} 52,7 \mathrm{~m}$ for the year ended September.

Langeberg chairman Nick Dennis said the group would withdraw from exporting to unprofitable areas, particularly in Europe. This would lead to rationalisation of the group's deciduous fruit-processing operations.

Headline share earnings, affected by a higher effective tax rate, fell $27 \%$ to $36,3 \mathrm{c}$. A final dividend of $2,75 \mathrm{c}$ was declared, bringing the total dividend to $8,25 \mathrm{c}$, down from 16c in 1996.

Dennis said although exports to the Far East had increased, oversupply of canned deciduous fruit in Europe had led to lower prices and sales volumes, exacerbated by the earlier-than-expectedphasing out of the general export incentive scheme (GEIS).

These factors contributed to a sharp reduction in export profits.

Langeberg Holdings


The disappointing results seen internationally were reflected in a 19\% drop in Langeberg's operating income to $\mathrm{R} 88,9 \mathrm{~m}$.
"In light of the (European Union's) persistent refusal to grant Lomé concessions to SA-produced canned fruit, and the phasing out of GEIS, it is expected that structural imbalances will continue in the foreseeable future."

Losses of $\mathrm{R4} 4 \mathrm{1m}$ are related largely to fruit-processing rationalisation costs.

- Dennis said, however, that reasonable volume growth was seen locally with profit margins and market shares holding up. Despite an increase in the cost of new product launches, Africa saw satisfactory profit growth.

The group's balance sheet showed cash and deposits had fallen to R3,9m from R12,7m, but there were no borrowings. Shareholders' funds increased to R501m from $R 461,6 \mathrm{~m}$ the previous year.

Looking ahead, Langeberg MD Andries van Rensburg said international marketing conditions were expected to improve in the current year following reports of lower deciduous fruit crops in Europe. However, exports still reflected depressed prices and export margins would remain under pressure into next year.

He said an increased focus on margin management and the growth of new product categories should ensure satisfactory results for the Africa business.


SACU members foar imminent free trade paot
$S A C U$ members fear imminent free trade pact between $S A$ and the $E U$ will undermine customs income









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development and co-operation $\quad$ The two parties have also


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 -- low prices and deregulation
Shirley Jone fintit
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Duŕban-Disastroúsly low prices for export grapefruit and the negative effects of deregulation of the grain industry had dealt a double blow to Crookes Brothers, the diversified farming group, in the six months to September 30.
Dudley Crookes, the managing director, said yesterday that despite a 17 per centrise in revenue, the revised estimate of headline earnings of R15,5 million for the full financial year, the same as for the previous year, was disappointing
Crookes said problems" with the group's citrus operations centred on grapefruit exports, where prices were below the previous season. He said this was because South African fruit ripened two weeks later than usual, reducing demand and resulting in a clash with Spanish and American fruit. As a result a large portion of the crop had to be sold for fruit juice at reduced prices.
Orange prices had remained at the same levels as predicted in March, which could signal some recovery in this area for the full financial year.
'Crookes said a combination of reduced grain yields and quality had compounded the problems experienced as a result of deregulation of the industry
He said the group's sucrose unit had done better than last year and the banana units were faring extremely well.
Crookes Brothers had also recently embarked on a number of expansions and new investments. He said, despite the past hardships, he was optimistic.

## Exportes in price war Business Day Reporter SRPLI <br> 

which have mushro that local fruit exporters single-channel fruit exports of the scrapping of span, were lockedin exports of Unifruco and OutDeciduous Fruit a fruerce price war
said SA fruit was being offered chan Peter Dall kets at discounts of up offered on overseas marexporters

He advised $f$
with exporters' affairs and acquaint themselves - $\quad \therefore . . .$.

Fruit and vegetable processing company Langeberg is looking for new markets in the Far East to counter difficult trading conditions in Europe which saw the company's profits take a heavy knock in the year to September.

Moving the company's export emphasis'to the Far East comes too late for the thousands of workers that have been already been retrenched in the company's efforts to re-engineer the business and cut costs, but would give the company's export arm a strong boost for future growth and profitability.

In the annual report, Langeberg chairman Nick Dennis said plans to develop Far Eastern markets were well advanced and would contribute significantly to the group's strategic objectives.
"Langeberg is well equipped to satisfy demand from these markets with high quality products," Mr Dennis said.
"Special attention has been given to these markets in the restructuring of the international arm of the business."

He said export shipments to the Far East and Japan had already increased, with profit margins benefiting from stable prices and a stronger US dollar.
canned fruit sold into the European Union, and continued agricultural subsidies in the major producing countries such as Spain and Greece, had seen Langeberg's export profit margins dwindle and more and more.

The "premature and rapid" phas ing out of the General Export Incentive Scheme (Geis) had only exacerbated the situation for Langeberg.

The result was that Langeberg decided to rationalise its deciduous fruit processing facilities, closing the Paarl plant and consolidating all the company's deciduous fruit processing operations at its Ashton plant.

This resulted in the loss of some 120 permanent and, at the peak of season, 3000 temporary jobs.

Mr Dennis expected that the loss of Geis would be difficult to overcome, nothwithstanding the company's operational restructuring.

Further initiatives to lessen the impact of European Union tariff structures elsewhere in the group had also resulted in the decision to relocate Langeberg's asparagus processing plant from Ficksburg to Lesotho, thus providing Lomé Convention benefits on exports to Europe.
"With Europe being the predominant market for asparagus, this initiative will improve our competitive ness and should lead to growth in this category,"Mr Dennis said.. ...


Acriculture - (3FRUIT)
1998


## Pithy start to new season

Growers expected to cash in on sliding rand दmali 198

The fruit industry is expecting a R 700 m jump in 1998 export revenues with both Unifruco (deciduous) and Outspan International (citrus) predicting $16 \%$ earnings growth. This will boost combined 1998 fruit export revenues to a total of R5bn.

Rand-based fruit export revenues could well be further enhanced, should the rand continue its current decline against the US dollar.

The expected growth in forex income should also help compensate for the forecast drop in maize export revenues, if El Niño produces the predicted late-season drought in the summer rainfall region.

Deciduous fruit producers are looking forward to a bumper export season. This follows last year's dismal performance, brought on by a combination of bad weather and marketing woes, with Eu-
ropean market prices depressed by big domestic and imported fruit surpluses.
This year, it's a different story. Unifruco GM, operations, Anton du Preez says: "After a cold, wet winter, we've experienced a good early export season, giving SA producers a valuable 10-14 day marketing window of opportunity against other southern hemisphere producers
"While fruit quality is better than last year, we also expect export volumes to be boosted by more than $20 \%$ - to about 60 m 62 m cartons."
This, combined with an expected $10 \%$ $15 \%$ increase in average rand price revenues, should boost forex earnings to about R2,8bn from last year's R2,4bn.
But, adds Du Preez, while industry volumes should show substantial growth, Unifruco no longer represents the whole industry.
With export deregulation effective from last October, several independent exporters have filled the gap.
Cape Town-based independent deciduous fruit exporter Multifruit joint MD Pierre van der Merwe says his group, which should export about 3 m cartons this year, has obtained higher export prices for its clients - disproving the prediction by the fruit industry's protectionist lobby that the
single channel system would lead to cutthroat competition and reduced export revenues

Van der Merwe foresees substantial growth for independent exporters
"Independents should handle $10 \mathrm{~m}-12 \mathrm{~m}$ cartons of deciduous exports this year. In future I expect Unifruco to control about $50 \%$ of the export crop, the balance being handled by independent exporters. But Unifruco must remain an essential roleplayer in the deciduous fruit export industry," he says.

The recent R42m purchase of a Cape apple farm by the UK-based Albert Fisher: group adds further muscle to the independents, while others like Fruveg also contribute to the growing tally. Van der Merwe expects the current 25 -odd "active" independents to be reduced to 5 or 6 within a few years

Outspan International CE John Stanbury anticipates the 1998 citrus export crop will be about $10 \%$ higher than last year's, following a strong increase in plantings over the past 5-6 years.
"With dollar-based freight rates expected to drop by about $10 \%$ this year, the rand value of the export crop should grow to about R2,2bn, from last year's RI,9bn," he adds

Arnold van Huyssteen

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## Langezeng (3) furit <br> Cost hurdles in Europe (a)

The company has been reshaped, but limited profit growth is expected

With the stock price plunging to record lows, Langeberg investors may be wondering how much further it could fall. The company has taken much of the pain of poor canned-fruit export markets on the chin, but concerns persist about the pace of its recovery $\{M / b 1198$

At 270 c a share, the fruit and vegetable processor's market value has been almost halved in the past year. Its rating is at a sharp discount to the food sector; previously they correlated closely.
Higher profits this year depend on improving European sales margins, deepening the penetration of new markets and consolidating its still strong local market share. While earnings may increase, the lift is unlikely to be large, which means the share price will remain under pressure.
MD Andries van Rensburg has spent much effort positioning Langeberg as a globally competitive processed food company. His toil has been uphill in a hostile trade environ ment.
Government has phased out export incentives quicker than expected to comply with World Trade Organisation commitments. That damaged Langeberg's competitive position in its

Langeberg Holdings

620 Langeberg share price (c)

vs Food index
0,0770

ACTIVIIIES: Fruit and vegetable processor and marketer.
鲜 CONTROL: Tiger Oats $65 \%$.
CHAIRMAN: $N$ Dennis. MD: AV van Rensburg.
臨 CAPITAL STRUCTURE: 160 m ords. Market capitalisation: R432m.
(\$ SHARE MARKET: Price: $270 c$. Yields: $3,1 \%$ on dividend; $13,4 \%$ on earnings; $p:$ : ratio, 7,4 ; cover, 4,4. 12-month high, 565c; low, 270 c . Trading volume last quarter, $0,94 \mathrm{~m}$ shares.

| Year ended September | '94 | '95 | '96 | '97 |
| :--- | ---: | ---: | ---: | ---: |
| ST debt (Rm) | 0,3 | - | 0,1 | 0,7 |
| TTdebt (Rm) | 0,1 | - | 0,1 | 0,3 |
| Shareholders' interest | 0,75 | 0,73 | 0,72 | 0,71 |
| Int \& leasing cover | 12,9 | $\mathrm{n} / 2$ | 37,3 | 26,1 |
| Return on cap (\%) | 15 | 16,1 | 17,2 | 12,6 |
| Turnover (Rm) | 820 | 862 | 960 | 1094 |
| Pre-int profit $(\mathrm{Rm})$ | 74,4 | 89,6 | 110 | 88,9 |
| Pre-int margin (\%) | 9,1 | 10,4 | 11,5 | 8,1 |
| Earnings $(\mathrm{c})$ | 37,6 | 37,5 | 49,7 | 36,3 |
| Dividends (c) | 12,5 | 12,5 | 16 | 8,25 |
| Tangible NAV (c) | 232,9 | 254,4 | 288,4 | 313,1 |

key European export market. In addition, European Union governments maintained protection of their agribusiness, with production supports of $18 \%-24 \%$.
That's resulted in Langeberg facing a cost disadvantage of about $35 \%$ in Europe. In the longer term, Langeberg is unlikely to gain significant access to this market, as the EU denies SA access to the beneficial duties of the Lomé Convention. Ironically, Langeberg is shifting its modestly profitable asparagus processing operation from Ficksburg, Free State, to Lesotho, a member of Lomé.
The inequitable duty and subsidy structure in the EU has prompted Langeberg to stop processing deciduous fruit at its Paarl, Western Cape, factory and to shift its marketing focus to other, more profitable markets, mainly in the East.

Van Rensburg says a European marketing agreement with Dole has been struck as the US company was unable to make inroads into the retail sector.
"The elimination of loss-making sales and the lower cost structure which should result from the revised relationship with Dole will enhance prospects" next year as profits will still be affected by large inventories of canned deciduous fruit this year, he says.
Improving exports to Africa and domestic market strength
should produce earnings growth this year, though the pace is likely to be curbed by weak economic growth.
While Langeberg's stock has weathered most, if not all, of the downturn, it's probably not about to recover quickly, given existing trade agreements and slack economic demand. With the share trading at about a $15 \%$ discount to NAV, patient investors could take an early bet on Langeberg's recovery. Sean Feelly

## Langeberg gears for continued pressure on exports

## Vera von Lleres

Cape Town - Langeberg Holdings, the Cape fruit and vegetable processing company in the Tiger Oats stable, expects continued pressure on export margins in the first half of the year and will continue to steer clear of European markets in favour of other spots such as the far east.

After a series of structural hitches, the company experienced a topsy-turvy time in export markets last year, leading to a decision to slash its export production to Europe by almost two-thirds.

Nick Dennis, the chairman of Langeberg Holdings, said in the 1997 annual report that long-term growth would be achieved by
successfully developing new markets and pursuing new trends in packaging and products.
"Plans to develop markets in west Africa and the Middle East are well advanced," Dennis said. "The far east, and especially Japan, are markets with significant potential.
"Special attention has been given to these markets in the restructuring of the international arm of the business."

Problems besetting the company in exporting to Europe last year included the import duties in excess of 20 percent on deciduous fruit, the continued subsidisation of Greek and Spanish producers and the abolition of the general export incentive scheme.

Langeberg said at the time that proposed cutbacks in deciduous fruit volumes would lead to a reduction of European volumes 60 percent and a restructuring of its Ashton and Paarl factories.

Dennis said the decision to withdraw from unprofitable world markets in favour of more attractive ones would inevitably result in a reduction of the packaging requirements for deciduous fruit.
"However, these steps are unavoidable and assistance will be given to producers to place the excess fruit elsewhere," Dennis said.

Efforts to increase the exposure in Africa of leading brands Koo and All Gold had been successful, and the Langeberg Foods

Africa unit had performed well in local and other African markets, he said. The goal was to grow the categories of new products in Langeberg's African business.
The launch of new products such as the Koo Froozee range was seeing good volume growth, he said.

Other new launches included All Gold Tomato Sauce, Hugo's Mixed Fruit Jam and Koo Mayonnaise in sachets.

Koo Max-Mix, a mix of ready-to-eat beans and pasta in sauce, was also well received by consumers, Dennis said.

Langeberg's brands include Koo, All Gold, GoldReef, Naturlite, Silverleaf, Hugo's and Helderberg.

## Unifruco denies charges of grape price-cutting CT (BRR) 211198 <br> situation and ... have to react to

Johannesburg - Unifruco, which had a monopoly on the export of South African deciduous fruit to Europe until this season, is confident that it will return higher prices to its growers for this season's seedless grape export crop.

Fred Meintjies, a spokesman for Unifruco, said that so far a higher sterling price had been received for this season's seedless grape crop than in the previous season. Local farmers would also benefit from the rand's depreciation against the pound in the past 12 months.
Meintjies was responding to industry charges that Capespan International, which handles exports for Unifruco, had been undercutting prices in the European market in an attempt to put pressure on the unexpectedly high number of farmers who had opted to use independent export agents instead of the former monopoly.
$\therefore$ Independents charged that such price-cutting meant prices in:Europe were lower than a year ago, despite considerably less competition from Chile and the fact that the early South African crop benefited from the important Christmas period.
Meintjies stressed that pricecutting was not part of Unifruco's philosophy or its business policies. But he added that if South African competitors were undercutting Capespan, then Capespan was obliged to respond ". "We are now in a competitive …
developments in the marketplace," he said.

Charges of price-cutting come with informal estimates that support for Unifruco has fallen far short of the 85 percent volume it had expected to retain in the deregulated environment.

An estimate from one independent grower put the level of Unifruco's support at just over 60 percent. Meintjies acknowledged that the level of support had been below Unifruco's expectations, but the lack of centralised data meant it was impossible to get an accurate measure.

He added: "We are on target to reach our contracted 50 million cartons of deciduous fruit exports for this season."

For grape growers, an early season and less-than-usual competition from Chile meant deregulation should have got off to a good start. However, the benefits of these positive factors could be undermined by the effects of price-cutting between suppliers.

In addition, there is the danger that if price-cutting resulted in reduced foreign exchange earnings for the country, the government could be persuaded to reintroduce some form of single-channel export system.

One European buyer said some price-cutting was to be expected in the wake of deregulation: "I had expected a Wild West situation in the initial period, but it hasn't been that bad; there was some price-cutting but it seemed to come from Unifruco, not the independents."

## Pico reaping fruits of deregulation <br> now all done by the same company. Un-

PAARL-based independent fruit grower, packer and exporter Pico has raised profit $50 \%$ since the deregulation of the fruit export market in November last year.

Pico MD Ben Potgieter said at the weekend that the higher profit was the result of marketing strategies which differed from Unifruco's, and tight product control.

Potgieter said: "We are getting better results (than last year when exports were controlled) because the growing, packaging and exporting is
til last year all deciduous exports by law had to be done through Unifruco. Pico's improved profit was largely the result of 300000 cartons of fruit exported to Europe and the east.

Meanwhile, last week's trade delegation to Germany, Slovakia and Hungary, headed by Land and Agriculture Minister Derek Hanekom, held talks with European counterparts to focus on the high level of duties for out-ofseason SA fruit to Hungary. Increased trade between SA and the European countries and quality and disease in farm products were also discussed.

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## Shortage unlikely to boost the pineapple:industry SA's pineapple in

 <br> <br> Nicola Jenvey <br> <br> Nicola Jenvey (3) PRUIT} (3) PRUIT}DURBAN - SAs pineapple dustry is not expected to benerit from an increas by a worsening shortage of the fruit.
London's Financial Times reported that processors estimated the juice concentrate delivered in Europe would be $\$ 1.750$ a ton by year-end, a $35 \%$ increase in less than two years. Processor prices for canned pineapples were also climbing. Now $\$ 20$ a case of 24 against $\$ 17$ a year ago, they are expected to reach $\$ 24$ by year-end. Del Monte CEO and chairman Vivian Imerman said that internationally the industry was reach ing: "a critical shortage" and the prices would soon filter to the consumer. Del Monte processes about $25 \%$ of the world's pineapples.

However, SA Pineapple Association chairman Juan Southey said the international price rises would not boost the local pineapple industry dramatically. The Eastern Cape accounted for $96 \%$ of SA's production, but the industry has halyed since its peak in the late 1980s. Langeberg Holdings and Del ${ }^{1}$ Monte disinvested in the region in 1993.

During the general export incentive scheme, farmers had recouped a margin of the duties through compensation. Now, despite Europe not producing its own pineapples and hence not having an industry to protect, SA farmers struggled to export to the EU and preferred the US and South America

ECN reports Eastern Cape agriculture and land affairs MEC Max Mamase said the Peddie area could outstrip Bathurst-Port Alfred when it came to pineapple production. He said the lack of basic infrastructure in the area meant, however, an investment of R150m was required before this could be achieved.


## Company News

Oarmers diversify to spread their risk across several products. A particular incentive to diversify is that livestock theft is rife.

When deciding how to inves', obviously farmers think of exporting, but not all prodưcts"àre suitable.
Plănting olive trees is one answer. The olive tree suits South Africa's water-poor environiment. If farmers plant olive trees now, in five and seven years they will begin to harvest the benefits.

- Local production now is 5000 tons to 6000 tons a year, some 30 percent of which becomes olive oil and 70 percent fresh olives. This is processed locally. The domestic market is wide open: about 30 percent of table olives consumed in South Africa and about 60 percent to 70 percent of olive oil, are imported.

Our local market is growing at 8 percent to 10 percent a year. The -worldwide demand for olives is growing by 15 percent to 17 percent a year. This is thanks to increasing awareness
 production. There is a demand in

## Justine Nofal

 Europe for table olives. Exporting olives from South Africa to Europe is a promising possibility, especially in view of a favourable exchange rate.The US imports 78000 tons of table olives a year, and Australia 18000 tons, so these too are promising markets.

There are several marketing choices open to farmers who invest in olive production.

They can deliver the harvested olives to local processors. The advantage here is that it is very little trouble. On the other hand, the farm may be far away from the processing plant, so transport costs will be high. Because the farmer has not
added value to the olives, the The mos attractive possibilreturn will be relatively low.

Farmers can market their olives on the central produce markets, just as they market onions and lettuces. The advantage of this is a potentially higher income without any processing involved. Disadvantages are that the olives need to be packed and transported, and selling on the central markets involves price uncertainty.
It is possible for farmers to process their own olives in 5 kg and 20 kg containers and supply these to restaurants, hotels and caterers. The advantages are a higher income, lower packag. ing costs and easier marketing. It will require research, though, to establish how to distribute the product effectively.

A fourth marketing possibility is processing, packaging and selling to the public at farm stalls and through supermarkets. This is labour-intensive, and obtaining shelf space in supermarkets is easier said than done. Supermarkets need constant supply too. ity is for the farmer to process
and pack the olives for export personally.

They can be partly processed and exported for further processing overseas, or the farmer can create a fully processed, packaged and branded product for export.

Some advantages of exporting from the farm are high income and intensive labour use. The challenge is to maintain a regular flow of supply.

Olive farming is a fairly extensive type of farming. It requires little labour during the year. Seasonal workers take care of the harvesting.

To establish an olive orchard is not expensive. Simple irrigation methods are adequate because the trees need relatively little water, and when they reach fruition they can produce for a long time.

Anyone who steals olives off a tree and tries to eat them will be bitterly disappointed. In this sense olive growing is theft-proof.

## Independent citrus fruit growers call for end to controls <br> Ann Crotry <br> ers but industry 0 entrces said there <br> take one year to see how the dereg.

Johannesburg - Independent citrus fruit growers have challenged attempts by members of the old Citrus Board to"secure a continuation of statutory controls on citrus fruit exports. They claim that Outspan, the industry's sole export agent appointed by the board, has lost the support of between 20 percent and 40 percent of farmers.

The newly formed South African Citrus Growers' Association (SACGA), which is described by analysts as a spinoff from the Citrus Board, has asked the National Agricultural Marketing Council (NAMC) for a continuation of some form of statutory export control, despite the enforcement of the Marketing of Agricultural Products Act 1996, which is aimed at abolishing statutory regulation in agriculture.

SACGA claims to have the support of 80 percent of citrus grow-
was evidence it had considerably less. It based its request for continued controls on an alleged agreement between itself, the South African Independent Fruit Growers' Association and the Emerging Farmers, who, according to SACGA, have also agreed to the formation of the Citrus Export Co-ordinating Council (CECC). The apparent plan is for CECC to be registered as an section 21 company, which will manage the process of control.

Valdy Jensen, of the Independent Fruit Growers' Asso ciation, said the only agreement between the three parties related to the creation of some form of loose association. He said there was no agreement on requesting continued controls on exports.

Jensen urged all the parties to

> Spinoff of the
> old Citrus
> Board asks for some form of statutory export control
ulated system worked before considering reintroduction of any controls.

In terms of the act, certain lim. ited statutory measures may be introduced if they advance the objectives of the act and if affected groups are consulted.

The NAMC recently said: "to date statutory measures in respect of records and returns and registration have been introduced in the maize and wheat industries". SACGA had made the only request for continued export controls.

In terms of the new act, a request for some form of export control would need "sufficient support" to win the backing of the NAMC.
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# Citrus Board, Outspan are lemons in the basket 

Ann Crortr

So far, in its first year of deregulation, not an awful lot seems to have changed in the citrus fruit export industry. Anyone listening to discussion between stakeholders in the Industry could be forgiven for thinking that the Citrus Board and Outspan, its export agent, were stlll firmly in control and calling all the shots - and had the backing of legislation.

According to the National Agricultural Marketing Council, which is overseeing the deregulation process, the imple mentation of the Marketing of Agricultural Products Act 1996 Is almost complete.
"Except for a few schemes which will remain in place in order to finalise certain outstanding issues - for example, levy collection and legal issues -and which will be managed by liquidation committees, all control boards ceased to exist on January 5 1998," the council said,

All except for the Citrus Board, that is.

In an address given at the recent TransAfrica conference, Valdy Jensen, the chairman of the South African Independent Fruit Growers' Export Association (SAIFGEA), said: " Th Citrus Board and its sole agent, Outspan, contain elements which have not yet conceded the need for change and are involved in a dubious battle for continued statutory powers.
"The battle for the constitutional right to economic freedom is therefore not quite over for citrus producers and exporters."

Jensen has led that battle for a number of years, originally as a ploneer against a powerful foe who understood control over a multibilion-rand export industry was at risk, more recently as less of a lone voice.


Dawie Ferreira, the production research manager at Outspan International, said citrus constitutes almost 25 percent of the total commercial production of fresh fruit in South Africa.
"Of the 1,04 million tons of citrus produced in 1996, 65 per cent was exported, accounting for 92 percent of total income for farms," he said.

He said since 1993, when 31,2 million cartons of citrus were exported, exports have increased - "and it is expected that 75 million cartons will be available for export by 2003".

Against the backdrop of this rise stand expected changes in the traditional export destinations. Demand in markets such as western Europe is expected to remain stable or even decline.
"This means that development of new markets will play an increasingly important role in marketing the increasing volumes over the next few years."

At stake is who will lead that development. Outspan believes it is best placed to play that role, although it has not said it in so many words. It is also backing itself with claims that it has the support of about 80 percent of exporting citrus farmers.

Independent farmers counter that Outspan's performance to date has been unimpressive. They criticise the organisation's inefficient handling of export markets and of suppliers.
They also claim Outspan, which derives its position from statutory controls, is not the ap propriate type of organisation to make the most of opportunities in a free market.

Independent farmers say an increasing number of their peers are no longer keen to use Outspan and that the level of its support is closer to 60 percent than 80 percent.
The campaign being orchestrated by the Citrus Boand and

Outspan involves the recently created Sonth African Citros Growers' Association and the creation of a section 21 company called the Citras Export Coordinating Council (CECC)

Ferreira said: "The mission of the CECC is to act as a representative national organisation on behalf of the citrus industry in promoting citrus exports through the collection of generic marketing information, the provision of export permits and the enhancement of market ac cess and international competitiveness through the funding of research, community assistance and new farmer development."

The CECC has already approached the marketing councll for approval to put the necessary controls in place

The proposal sounds laudable, and if it was presented by a new and Independent group it perhaps would receive widespread support. But there is an
understandable nervousness that this is an attempt by key individuals to keep the old regime in place. The CECC would presumably use Outspan as its almost-sole agent, which would secure Outspan's future and the jobs of its executives.

This should be seen in the context of a recent press release from the marketing council which said: "The future role of Outspan and its infrastructure is still to be determined."

Ferreira claims that the South Aftican Citrus Growers' Assocłation, which was created by the Citrus Board, has come to an agreement with SAIFGEA and the Emerging Farmers about the formation of the CECC and its future role

This is presumably why he felt justified in making an approach to the marketing coumcill at this early stage. But before it makes any recommendations, the commil has to be satisfied that the plan has widespread support from a broad range of interest groups.

Jensen denies such a deal was reached. He stresses that at a meeting of the three groups, it was agreed that a combined entity be formed but there were several non-negotiable differences. "We didn't even like the CECC name, which smacks of yet another state body"

A major concern is that the CECC would assume the old controls and that it in turn would be dominated by the old Citrus Board and Outspan personnel. So, in effect, the old sys tem would continue in the politically correct guise required by the new system.

Jensen is hopeful the government will allow at least one year before taking a decision. He believes in that time citrus farm. ers will see some of the benefits of independence.

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Langeberg warns on interims CT (B2) $25 / 3198$
Mare Hasenfuss (3) FRUT1 4 Caso-Town-Langeberg Holdings, the fruit and vegetable canner owned by,Tiger Oats, warned shareholders yesterday that its earnings for the six months to March 31 would be significantly lower than the corresponding interim period last year.
This follows a;dismal performance by Langeberg in export markets; for the year to September 30, when bottom-line profits slumped from R80, million to R55,5 million (kes)

Langeberg, which markets well-known brands like Koo and All Gold,' advised. yesterday that reduced volumes and the poor quality; of the domestic deciduous fruit crop' would have an adverse impact on profit.

The company cited continued depressed export contract prices as another negative factor.

Langeberg was confident export contract prices would firm in the second half of the year, but cautioned that the domestic market would remain under pressure.
:The company's shares were untraded at $\mathrm{R} 2,80$ on the JSE yesterday, well off the annual high of R5,65.

Langeberg boasts a net asset value of R $\mathrm{R}, 13$ a share.

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## Company News

Fair weather expected to increase production levels by $10 \%$

## WB Holdings faces more fruitful exporting season <br> Marc Hasenfuss <br> period this year had resulted in an <br> the removal of Unifruco's statutory

- CAPE EDITOR

Cape Town - WB Holdings, the deciduous fruit exporter which reported rotten results last year, had seen crop quality and size improving in the new season, Robert Silverman, the chairman, said yesterday.
The company, which is listed on the JSE's Food board, reported a R4,7 million loss in the year to December 31 after adverse weather all but ruined the company's apple, pear and plum crops.

Silverman said fair weather conditions during the blossom
expected increase in production of up to 10 percent.
"Less fruit is going to juice, and better first-grade packouts are being achieved."

He said the current season was about two weeks early, which should yield better fruit prices for WBhold in the European market.

But Silverman said capital expenditure for this year's season had been slashed from R4,4 million to R300 000. He said future planned expenditure would be reviewed only when results for this season became clearer

On marketing, Silverman said
right to market all local deciduous fruit would create a more competitive environment and benefit the industry.

He said while most South African fruit would still be packed by Kromco, about 12 percent would go to an independent packhouse and marketed outside Unifruco.
"This will afford management the opportunity previously denied of having an alternative channel with which to compare Kromco and Unifruco's performance," Silverman pointed out.
$\square$ Business Watch, Page 2

## Unifruco consolidates <br> its social investments

## Samantha Sharpe 0024198

CAPE TOWN - Fruit exporting group Unifruco planned to consolidate all its social investmentactivities under the umbrella of a niew foundation, which would enjoy funding equal to at least $5 \%$ of Unifruco's net profits, the group said yesterday.
In terms of the group's latest set of financial
results, this would translate into a budget of about R800 000 for the latest reporting period.
At the launch of the new foumdation, Unifruco MD Louis Kriel said Unifruco and its deciduous fruit suppliets had been involved historically in a wide range of social investment activities

It now hás become néeessary tó consolidate ant these activities to play a meaningfúl role lin the development of the SA community', specifically the rural areas from which the group obtained móst of its products
Kriel said the basis of foundation support
would depend on ań individual project's role in
terms of ownership and aecess to commercial agri-
Culture for people in rural areas, as well ás quality of life projeets in rural communities

Also eligible were projects involving education,
training and cultural 'development,' environmen tal protection, sport,srecreation and healthy ivy ing. "We" are committed to the transfer onity and and expertise to the people in our commund suph and will join hands with our prefile any opportunity overseas cheis, Kriel said

The fourdation would be controlled by a board of trusteés under the chairmanship of Unifruco director Fatima Allie, also deputy head of the centre for entrepreneurship at the University of Steltre for entrepreneurship as riness School. and Outspan are the, focus of an informal investigation by the National Agricultural Marketing Council, an "advisory body to the agriculture minister.

The council' was instructed by Land iand - Agriculture Minister Derek Hanekom tol look into the facilities, of the two companies to ensure they will be available for use by all stakeholders in the citrus and deciduous fruit industries,' including the emerging farmer sector.

Yesterday both Unifruco and Outspani denied reports that the;assets had been targeted for an investigation similar to the forensic probe into the assets of KWV last year.

Unifruco spokesman Fred Meintjies said the marketing council had asked for information on various aspects of Unifruco's operations and the company was "only toohappy" to co-operate.

Outspan director Pe ter Misslebrook backed this view, saying that, information relating to the company's operations in a deregulated market had been supplied to the council. There was no formal probe into Outspan, he said.

National Agricultural Marketing : Council member Eugene Brock said discussions with the two companies were taking place to ensure that facilities such aś, warehouses ${ }_{\text {i. }}$ and cooling stores could be available for use by all roleplayers.

Cape Town - The Deciduous Fruit Producers', Trust and the primary producers' associations had established a new industry forum that would have wideranging functions in the deregulated environment, Peter Dall, the chairman of the trust, announced at the weekend.

The Deciduous Fruit Producers' Industry Forum, formed as a section 21 company after prolonged discussions, comprised exporters, labour, trade, new farmers, the, government and the Stonefruit:Producers' Association, the Table Grape Producers' Association and the Apple and Pear Producers' Association:

Dall said the 'purpose of the
of a common interest were addressed in a more effective and transparent manner.
"It will act as a representative national organisation of the deciduous fruit industry to promote the common interests of the industry," he said:

The most important function of the forum would be to co-ordinate and facilitate relations between directly affected groups in the deciduous fruit industry, Dall said:
"If necessary, itwill also serve ` as the body through which limited statutory powers of the Marketing Act will be motivated."

A follow-up meeting of the Deciduous Fruit Producers' Industry Forum is scheduled for May 6 in Elgin.
ho Citrus estate negotiates R12m loan Win THE 60 year old Zebediela citrus estate owhed by $\rightarrow$ ges the Northern Provincé is negotiating a R12m loan at oyer three years stam the Land Bank to stave off Re bankruptcy, (3) FRULT

Estate manager Kas van Nekerk said the es\% tate, which produced oranges for the export' mara ket, had suffered a series of droughts and strikes.
 5ameri Naledzani held talks with the Land Bank last. is sumeek to secure the loan which would be paid to the to sestate's sole shareholder, the Agricultural and widiRural Development Corporation.

The estate has been under the management of 4isthe corporation for seyequal jears.
4irto PD $29 / 4,48$
REPOTTS: BLisihess Day Reporters, Sapa

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Cape Town - Fresh Del Monte Produce, one of the world's largest marketers of bananas, pineapples and melons, had acquired Trifrutas Holdings, a Franschhoek-based company that trades as Fruitopia, for an undisclosed sum, the companies said yesterday.
W,. The deal,gives Fresh Del Monte Produce, which has no links with the JSE-listed Del Monte Royal Foods, a key foothold in the South African fresh fruit industry.
Mohammad Abu-Ghazaleh, the chief executive xof Fresh Deli Monte Produce, said the strategic acquisition of Trifrutas was part' of the company's continued push to identify, develop and bring to market new value-added products.
""'This investment allows us to broaden our noncore product lines to include apples, pears, grapes and citrus fruits, which will be exported worldwide."

He said Fresh Del Monte Produce, which is listed 'on the New York Stock Exchange, expected to leverage the Trifrutas investment quickly and grow .the business significantly next year and beyond.
Francois Conradie, the managing director of Trifrutas; said the deal was in the best'interests of 'Trifrutas' growth.
i, "We look" forward to becoming a part of the Fresh Del Monte Produce family. This is a very significant event and it will impact positively on the recently deregulated South African fruit industry": $\therefore$ He said a newly formed entity would trade as Del Monte Fresh Produce (South Africa).
Conradie said the acquisition of Trifrutas, which is privately owned, was settled by a share


FRESH'Del Monte Produce, one of the world's largest marketers of bananas, pineapples and melons, has secured a key foothold in the Western C̣ape fresh fruit industry by snapping up Trifrutas Holdings, the Fran-schhoek-based company which trades as Fruitopia.

The strategic acquisition allows the New York Stock Exchange listed


BUSINESS REPORT
, m company to broaden its nioncore product lines to include apples, pears, grapes and citrus fruits. These lines will be exported worldwide.

Mr Mohammad Abu-Ghazaleh, the chief executive officer of Fresh Dei Monte Produce, said the Trifrutas business would be grown significantly next year and beyond. ET 55198

Trifrutas has mostly been involved in the walue-added segment of the domestic fruit market but recently made an aggressive foray into export markets.
Mr Francois Conradie, the managing director of Trifrutas, described the deal as a very significant event that would impact positively:on the recently deregulated South African fruit industry.
Thenew, company will trade under the Del Monte Fresh Produce
(South Africa) banner,

## EU aid to exporters hits Langeberg's results <br> SA's R1bn-a-year canning in- <br> Langeberg MD Andries van

 exports and the uneven competition that this created for food and vegetable processor Langeberg was the main reason for its continued poor results, analysts said at the weekend.Langeberg's headline earnings fell $40 \%$ to R15,3m in the six months to March. Turnover rose $7,6 \%$ to R603,6m. Operating income fell by $35,4 \%$ to $\mathrm{R} 36,5 \mathrm{~m}$. No interim dividend was declared.
dustry has been under pressure as a result of the phasing out of government's export incentive scheme (Geis) in recent years.

Last week, parliamentary hearings discussed government incentives for local exporters, but indications were that stakeholders in secondary agricultural products, like food processing, might not benefit as much as manufacturers from government's Export and Marketing Industrial Assistance which replaced Geis. 15

Rensburg said other reasons for the company's dismal results included pressure on local volumes and resultant high overheads. Prices on international market, which took up $35 \%$ of Langeberg's production, were under pressure, mainly due to SA's disappointing deciduous fruit crop last year.

Nonetheless, export prices of SA canned fruit were likely to improve in the next six months due to European fruit crop production problems, he said.
$\ddagger$

## Fruitopia faces court-room battle

## Marc Hasenfuss

Cape Town - Fruitopia, the Fran-schhoek-based fruit exporter re cently bought out by Del Monte Fresh Produce, faces a multitude of litigation suits from local farmers who are claiming significant losses after inaccurate fruit counts, Chris Smith, a fruit farmer, said yesterday.

He said that last season Fruitopia had provided farmers with conflicting and inaccurate counts after a fruit sorting and grading machine went out of calibration.

Farmers (3) FRili ances do occur from year to year but it is certainly not normal for first grade counts to vary by more than 50 percent," he said.

Smith, who represents 10 Framschhoek farmers whose claims against Fruitopia range between R100 000 and R500000, also questioned whether full disclosure of these potential claims were made to Del Monte during takeover negotiations.

The American multinational acquired Trifrutas Holdings, the holding company for Fruitopia, with effect from this month. Fruitopia now
er (Ans) is 1598
trades as Del Monte Fresh Produce (South Africa).

Smith said farmers were concerned that three months after delivery Fruitopia could not provide an accurate count and there was still a significant difference between the quantity of fruit delivered and the quantity sorted.
"This represents a significant loss to farmers who wish to be paid on the basis of an accurate count of the total quantity of fruit délivered," he said.

Del Monte Fresh Produce (Söüth Africa) said this week that management could not comment.

## Citrus growers' body to discuss levy

THE Southern African Citrus Growers' Association, representing 2000 to 3000 growers, will meet in Pretoria today following the withdrawal of an application to the National Agricultural Marketing Council for renewed statutory levies on citrus farmers.

The application failed to win the council's approval on the grounds of insufficient support from producers.

In terms of recent changes to marketing legislation, statutory levies can be imposed on agricultural produce if all affected parties agree - including
farmers, labour, traders and consumers - and several other requirements are met. A statutory levy also needs backing from the marketing council and Parliament's standing committee on agriculture.

Association chairman Willem van Staden said producers at today's meeting would have to decide whether a levy was justified and if so, whether it should be voluntary or imposed by.law.
A levy would not be used for any marketing related purpose. Van Staden said the association was "neutral" concerning exporters, and would not favour one of them over another.

## Cilitus and deciduous fruit had a disastrous year

Crookes boosted


Durban"- A disastrous grapefruit export price and a disappointing deciduous fruit crop were offset by record sugar and banana yields, enabling Crookes Brothers, the agricultural group, to lift headline earnings 6 percent to R16,22 million (R15,34 million) for the year to March 31, Dudley Crookes, the managing director, said yesterday.

Crookes Brothers lost over R3,6million on citrus and deciduous fruit. However, revenue from sugar before the deduction of administration costs and tax had escalated from R49 million to R58 million and profits from bananas had increased from R10,7 million to R15,9 million.

Overall group revenue rose 14 percent from R82,49 million to R93,68 million. Pretax income was up to R33,99 million from R22,46 million. Income after tax was R27,71 million (R15,47 million). Attributable income was R28,49 million (R15,47 million).

Headline earnings a share were up 5 percent to $135,2 \mathrm{c}(127,8 \mathrm{c})$. Earnings a share were 237,5c (128,9c). The group declared a $37,5 \mathrm{c}$ a share dividend, bringing the total dividend for the year to 52 c , 13 percent higher than last year's 46 c .
bananas (3) fralli

Crookes said prospects for the current financial year were encouraging. Another record sugar crop was expected, and a good performance from the company's banana interests was again expected to deliver improved earnings.

The company increased capital expenditure from R11,82 million to R31,59 million, the majority of which went towards converting virgin land for additional sugar and banana plantations in Mpumalanga.

The disastrous performance of citrus in the last financial year was largely as a result of poor marketing by Outspan, which had even resulted in the dumping of fruit.

Prices for Marsh, or white grapefruit, were R7,04 a carton from R14,11 the previous year and R16,71 in 1996. Similarly, the R11,24 a carton for Star Ruby grapefruit was less than half the R23,67 last year and R25,05 in 1996. However, two weeks into the current grapefruit season Crookes was optimistic that prices for 1999 would again match those of previous years.

He said the losses on deciduous fruit were largely the result of poor weather which affected quality and volumes.

He expected new apple and peach varieties to begin to deliver increased profits in the financial year to March 1999.

## Americans may be given a taste of SA pineapples <br> Simon Barber <br> up to 2000 tons of the <br> had led to pineapplo ing lo pineapples be- ing about 4000 tonsof <br> market agents yesterday

WASHINGTON - SA pineapples, barred from the US market since the imposition of sanctions in 1986, may be allowed back following a US agriculture department's finding that they pose no threat of disease or competition to US growers.

The department said it expected SA to export
firuit to the US "depending on demand and availqible airfreight space". This represented less than $1 \%$ of US production - mostly in Hawaii - and only $1,5 \%$ of consumption.

Ronald Campbell of the department's animal and plant health inspection service could not explain yesterday what

SA pineapples a year. the US. Hay export to the US. However, a recent pest risk analysis had identified no "pest of concern" lurking in SA pineapples, so the department was proposing to lift the ban, requiring only that they be inspected on arrival.

European Union and Asian countries are tak-

SA's annual production is 46000 tons.

In 1986 the Comprehensive Anti-Apartheid Act banned imports of all SA agricultural products. With the lifting of the sanctions - seven years ago now - SA had to get its fruit and vegetables recertified as pest- and disease-free to
resume shipments to the US, a trade specialist at SA's Wáshingtön bassysaid:

SA apples; asparagus ginger; grapes and plums may currently be exported to the US if the importer obtains a permit, according to an ágriculture department list. Negotiations are continuing on mangoes.

Louise Cook reports that local pineapple growers stand to make a further R 6 m if the proposals by the US agriculture department to lift the 12 -year ban go through.

Local exporters and
were cautious about the proposal, saying that the significance of the proposed move would depend on what health and quality requirements were laid down, as well as consumer reaction in the US.

Fedfa exports MD Cacho Cabral said US consumers were used to the Cayenne type pineapple, while SA exported Queen Victorias which were smaller, yellow: in: stead of white and duseeter than Cayennest
"Depending" ob consumer reaction to a different fruit, the US could turn out to be a good : market (for 'SA pineapples):
"It will also depend on' the phyto-sanitary requirements puit on $S A$ We will first have to wait and see," said Cabral': :

SA market agent Mike Lotfe'said pineapples were: "poténtially easy to export because they were available throughout the year:

## 2 News

## Exports boom for Cape fruit farmers Weak rand creates bonaŋnur <br> GAROL CAMPBELI <br> At this stage only some $12 \%$ of

Special Writer
The slide in the rand could mean dramatic growth for the fruit industry in the Western Cape as "cheap" South African exports are snapped up overseas and local growers develop the confidence to expand.

Unifruco spokesman Fred Meintjes said the major growth areas were table grapes and stone fruit like plums.

The industry was also seeing a steady growth in the demand for some varieties of apples and "blushed"pears.

Unifruco handled about $80 \%$ of the deciduous fruit exported from South Africa this season - 48 million cartons. The crop was slightly smaller than usual.

Fruit production remains one of the biggest areas for job creation in South Africa.

The industry can create 10 jobs at the same cost as one in the industrial sector.

Mr Meintjes said higher earnings for exporters through the fall of the rand would restore some confidence

in the industry, particularly among apple and pear growers, whose past two seasons were not good.
"This confidence will inspire farmers to plant new varieties and renew old orchards, which will benefit exporters in the long term. It is still a bit too early to speculate on the real potential for growth."

But, while exporters count their profits, the drop in the rand will mean some increased costs.

Freight is paid in US dollars at South Africa's major shipping ports and, although the industry paid some of these costs in advance, farmers were protected only until the end of the season.

The cost of production inputs like machinery, fertilisers, packaging and, of course, interest rates on crop finance, are all expected to rise.

The fall in the rand happened near the end of the fruit season.

Unifruco's exports this year had yet to be sold - and this fruit was expected to reap substantial benefits for farmers because of the current exchange rate, Mr Meintjies said.
"The total benefit will depend on the performance of the rand during the next two months," Mr Meintjes said.

The deciduous fruit industry employs about 280000 people - of whom $75 \%$ live in the Western Cape.

Most fruit is exported to Western Europe in a trade relationship which has lasted for well over a century.

Within the European market the United Kingdom is the biggest buyer, followed by Germany - where seeded grapes are most in demand.

Huge volumes of fruit are also sold to Scandinavia and Eastern Europe.

Buyers in North America and the Far and Middle East are fast learning that South Africa produces high quality fruit, which is good value for money, and these markets are also growing. Unifruco's fruit is sold in 60 countries.
"Right now we are looking to expanding our position in all our markets," said Mr Meintjes.

# Fruit producers halt promotions in SA tributing. "Producers reacted very <br> in the industry to ascertain the 

## Samantha Sharpe

CAPE TOWN - The Deciduous Fruit Producers' Trust would stop all deciduous fruit promotional activity in the local market - undertaken by promotional company Fresh Concepts - because of a funding shortage after the industry's deregulation, the company said yesterday.

Trust GM Anton Rabe said deregulation of the industry and the accompanying adoption of a system based on voluntary funding had drawn producers' atten tion to the various promotional activities to which they were con-
positively to the continued funding of research, plant improvement, product development, production and marketing statistics, the provision of production, packaging and economic parameters as well as a general industry presence via the Deciduous Fruit Producers' Trust and the three producers' associations.
"However, although there initially appeared to be some industry'support for the continuation of an awareness and education campaign for consumers ... no consensus could be reached after an extensive consultative process with-
level of producer support."

Rabe said it had been concluded that it would be prejudicial to unity within the industry to maintain a promotions levy after September 30 this year. It had been decided, therefore that the Deciduous Fruit Producers' Trust would not commit itself to the further funding of Fresh Concepts beyond that date, he said.

To continue to expect funding from producers beyond that date would be to highlight widespread dissent within the producer core concerning the need for and value of generic promotional activities.

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## News

## Battle looms over market share in eastern Europe

## Fruit exporters <br> by Piotr Ptak Juzwiak, a leading Pol-

## Audrey d'Angelo

Cape Town - A battle for market share in eastern Europe may be fought between South African fruit growers who still export through Unifruco and independent producers who choose to use channels offered by the Hamburg Port and Warehouse Company, it emerged this week.

A delegation from the port, which Unifruco stopped using in favour of the rival port of Bremerhaven, told independent growers this week they could sell 100000 tons of fruit in eastern Europe.

The delegation was accompanied
ish fruit importer and a director of Blue Net (SA) and Prestige Fruits (SA), who said his company imported 40000 tons of fruit a year into Poland from Spain, Italy, Morocco and Argentina.

After a year, he was confident the market for South African fruit could be built up into 500000 tons a year. Its quality was better than fruit from Argentina, and the weak rand gave South African exporters an advantage.

Juzwiak said the Polish economy was booming and there was a demand for South African grapes,

## (3) RUIT $91 e$ <br> soft fruit and citrus fruit.

He and Ulrich Gross, a director of the Hamburg Port Company, claimed that Unifruco had lost market share in eastern Europe because of trade politics.

But Eric van Vlanderen, the managing director of Unifruco in South Africa, said it had achieved "a very successful year in eastern Europe, with significant growth". He said about 7 or 8 percent of total exports of 700000 tons went there.
"Russia is our third biggest apple market, and a lot of citrus goes to eastern Europe through Capespan," Van Vlanderen said.

## INSIDE AGRICULTURE

## Avocado growers enjoy Sunny perks

## eT (位)

 technological advances in agriculture range from engineering new machinery to genetically altering plants and animals. South African avocado growers are now enjoying the benefits of a particularly pleasing technological innovadion that increases yields by more than 30 percent.Without the new system, avocado orchards are inclined to become overcrowded when trees reach maturity. The trees grow up to 10 m tall. Their growth is rapid and abundant, and pruning merely stimulates growth. This makes pest control difficult.

A new plant-growth regulator called Sunny, discovered in Japan and perfected in Israel, has the approval of leading South African avocado growers.

Avocado trees are cut into pyramid shapes using a special pruning machine, then the regulater is sprayed into the trees.

This spray arrests the vegetafive growth of the trees, making the orchard more manageable The trees also receive more sunlight, which increases their productivity.

The fruit, particularly of curtivars like Fuerte and Pinkerton, is better shaped and better sized.

The improvement in Has
cultivars has been so marked that a greater percentage can be exported.

The benefits of the system are so significant that prominent avocado growers, who are usually reluctant to endose products, have praised Sunny.

Tommie van Zyl is the chief executive offcen of ZZ2 estates at Mooketsi near Tzaneen, Northern Province. He says using improved pruning techniques and the plant growth regulator could help the industry improve yields from less than five tons/ha to about 18 tons/ha, making South Africa competitive in the world marketplace. Competing growers overseas produce an average of between 15 and 20 tons/ha.

Applying a well-considered pruning programme, then spraying with Sunny, has delivered huge dividends for ZZZ.

The production of Fuerte this year was 21 tons/ha compared with 12,5 tons/ ha last year, when Sunny was not used. The lowest yield at KZZ2 was 15 tons/ha and the highest 30 tons/ha. Yields of one cultivar increased
from 7,4 tons/ha to 15 tons/ha.

Van Cyl says an improvement of 1,5 tons/ha is enough to justify the costs of using Sunny

Anton Hough, who produces avocados from 28000 trees on the farm Hokaai near Nelspruit, says his production has increased to 30 tons/ha thanks to Sunny
"By applying the regulator, production can be doubled in a poor year. In a good year, it means an improvement of anything of between 30 percent and 50 percent," Hough said.
H3: Philip Deetiefs, of" the farm Bergplaas near Barberton, sprayed all 24000 of his avocado trees with Sunny this year.
"The improved fruit quality means we produce an additional 37500 cartons of avocados, over and above the usual 75000 car tons per season," he said. "At about R9 a carton, this means an extra R 837500 income."

The introduction of Sunny which is marketed by Sanachem, follows the development of a phosphoric acid product that is injected into the trunks of avocado trees to prevent root rot.

## Unifruco suffers setback in court <br> Louise Cook <br> come of the case, calling Sun <br> PD Q4 UK, Europe and North America and in terms of in-

THE legal battle between SA fruit exporter Unifruco and Sun World of California over plant propagation rights has stepped up a notch following a Cape High Court decision that gives the US company the right to backdate a possible damages claim to 1992.

Sun World contends that Unifruco infringed its exclusive right to propagate the seedless table grape known in the US as Sugraone, by growing the same plant and exporting its fruit under the name Festival Seedless.

## Technical

Independent DNA analysis had established that the Festival Seedless and Sugraone grapes were "one and the same", Sun World said.

However, Unifruco did not believe the court's latest decision would be significant to the out-

World's position a "technical and procedural argument on the admissibility of an amendment to (the) particulars of claim".

Unifruco legal counsel Brian Mackinnon said: "The court's decision does not extend to the merits of the case as a whole.
"Litigation is still in the very early stage and contrary to Sun World's claims, the judgment does not rule that it has a valid damages claim against Unifruco. It merely extends the ambit of a claim we plan to contest."

The SA company argued that any damages claim - the potential amount has not yet been quantified - should not be allowed further back than 1996, when the case had been first brought to court.

Sun World said it had developed the Sugraone variety and it was therefore its property.

The early ripening, white seedless grape commanded "premium"
ternational plant propagation agreements, Sun World had the sole right to grant licences allowing other growers to produce the Sugraone grape

The grapevine was smuggled into SA, where it has been planted and grown without Sun World's authorisation.

## Damages

"It is believed that at least 700ha have been planted throughout the Orange River and Western Cape producing areas," a spokesman said.

Sun World said last week that, as a result of the High Court ruling, it could now seek damages against Unifruco.

This would include royalties on its sales of Festival Seedless grapes as far back as 1992, although the size of the potential claim has not been calculated yet.


## Outspan, Unifruco 'plan to join forces'

Louisecook : BD 5/II/98
PRETORIA -Outspan is planning to merge its local operations with the Cape-based fruit exporting company Unifruco, says Outspan MD John Stanbury

He said Outspan and Unifruco which deal in citrus, deciduous and subtropical fruit exports -- would sell their business to a new yet-to-be-
t. established company, Capespan, in exchange for shares in a new holding company, Capespan Group.

The R 400 m deal was pending shareholders' approval later this month, he said.

If the deal went ahead, Frusal, a Unifruco subsidiary which handles suibtropical fruit exports, would also be incorporated into Capespan.

Unifruco's Cape Town offices would become the new head office while Outspan would phase down its operations in Centurion as far as what would be required to provide vital services to citrus producers in southern Africa

Stanbury expected that staff numbers would be cut by up to $25 \%$.
"The combining of the two businesses would put the new company in a favourable position to compete against multinationals that have entered the fruit exporting arena since deregulation formally set in October last year," he said.
"The new company would be in a position to use the synergies from its combined forces to generate turnover of about R6bn or more a
year." As separate companies, the current combined annual turnover was R5bn.

Stanbury said Outspan and Unifruco would hold annual general meetings later this month to determine whether shareholders supported the proposed move. In both cases approval of at least $50 \%$ of shareholders was required.

The companies' overseas marketing company, Capespan International, would increasingly focus on developing niche markets for products sourced from different countries.
"We are confident about remaining a world player in the supply of fresh produce.
"The proposed strategy is aimed at optimising returns in a deregulated market and providing acceptable dividends to shareholders."

Unifruco was not available for comment, but said in the October edition of its monthly publication, Cape Express, that "undisciplined competition" on overseas markets from SA fruit exporters had prompted a spiral of falling prices, with some German supermarkets putting up their margins by $200 \%$.
"We are about the only country exporting agricultural produce without any form of government support," Unifruco MD Louis Kriel said.
The effect of the drop in the value of the rand would be fuily evident only in the coming fruit export'season and "more realistic" prices were also likely to come from health-conscious consumers.


## Fruit merger plan cqurting trouble <br> Ann Crotty <br> of more than R400 million for the

Johannesburg - Plans to merge the operations of Outspan and Unifruco into a powerful international organisation called Capespan Group could precipitate a repeat of the courtroom battles that two years ago dogged KWV's efforts to convert itself from a cooperative into a private company, industry sources said yesterday.

In a joint statement issued yesterday, Unifruco and Outspan said the shareholders of both groups had approved the proposed merger of the worldwide interests of the two groups.
'"The new organisation, Capespan Group Holdings Limited, to be controlled on an equal basis by Outspan and Unifruco fruit producers, will utilise assets
international marketing of nearly 100 million cartons of fresh fruit, wine and juice," said the statement

Capespan would be one of the five biggest fruit marketing companies in the world, it added.

But a number of citrus producers have challenged the legality of the move and said that it had been done without proper consultation with the producers.

A spokesman said the ministry of agriculture was watching developments closely, but at this stage believed the move would be resolved by the producers.

The merger could also run foul of the proposed competition legislation which caps a company's share of one market at 35 percent.

Fruit
1999

Economy \& Business
te a weaker US dollar, pressure on liguidity and US financial markets, and a limit on the downtrend in US interest rates as the risk premiums demanded by global investoks rise. These distortions should cause a rapid decline in US economic growth in 1999."

At that pqint, US - and therefore international - interest rates may start falling. But a falling US economy/won't do the rest of the world any good while it waits for the effegt of lower interest rates to kick in.

SA must attract o larger share of global resources. One major obstacle to growth is the ossification of the labqur market. Two pieces of legislation, the Labour Relations Act and the Basic Conditions of Employment Act, have boosted wage and nonwage costs of production over the past two years. This hap squeezed return on investment - a disincentive to investors. And it has forced large numbers of people out of jobs to adcommodate the increased costs involved
The effect has been a dquble whammy for the economy as demand for capital investment has added to the upward pressure on interest rates at the same time as it created unemployment.
As long as interest rates aren't going to work/for the economy, political leaders will/have to do the job instead A new approach is needed urgently - to sweep SA out of its cyclical trough and on to a phgher growth path. Ethel fazalhurst

## FRUIT EXPORTS



## CAPESPAN FEASTS ON THE RUSSIANS' APPETITE PM 5/2/99

SA to press its demands for tariff reforms in upcoming talks

Russia's winter has famously defeated the invasions of Napoleon and Hitler. But there's one invader the snow and cold have never been able to repel: fresh fruit. It cannot be grown in Russian orchards and hot-houses and must be imported from abroad. It is this appetite for fruit on which SA's leading fruit exporter is banking.
Capespan has ambitious plans for Russia as the main market for SA fruit in eastern Europe. It's a trade worth at least US $\$ 40 \mathrm{~m}$ annually. To push beyond that, Capespan has started planning for a new state-of-theart fruit terminal in St Petersburg port - an investment that may cost $\$ 30 \mathrm{~m}$.
The company's ambitions survived the serious setbacks of last year, when deregulated export marketing prompted SA fruit growers to flood western Europe to such an extent that prices collapsed. That binge cut volumes available to Capespan to trade to its eastern European buyers, says the company's former eastern Europe marketing manager, George T'Joens. "We should have kept our commitments in eastern Europe and predicted what hap-
pened," he says.
What might have been a windfall for price-conscious Russian buyers didn't turn out that way, because in mid-August, the Russian government abandoned the rouble, defaulted on its treasury bonds and drove the commercial banking system into bankruptcy The import trade in fruit and most other foodstuffs virtually halted in Russia until November.

At its peak in 1997, Capespan sold $85000 t$ of citrus, grapes, apples and pears worth about $\$ 40 \mathrm{~m}$ to Russia. In 1998 its trade volume fell by almost half.

Capespan didn't lose money from defaulting buyers, as did many other traders, but the Russian crisis, followed by food price rises across the board, put a crimp in Russian consumer demand for fresh fruit.

Analysts are predicting stable demand for fruit in 1999, but with higher prices and sales revenue.
"This year we will work according to the circumstances," says a Capespan representative. "The grape season has started, and usually SA grapes sell well in Russia


## Capespan <br> Lynda Loxton <br> PARIIAMENTARY CORRESPONDENT

Cape Town-South Africa's presence in the European fruit mar ket received a boost when the European Commission yesterday gave the green light for the acquisition of a 50 percent shareholding in Capespan International by Fyffes, the Trish fruit trader.

The commission said the linkup between the two companies did not raise a competition threat within the European Union (EU).

Their combined share of the EU market for fresh fruit would be less than 5 percent and they faced strong competition from rivals such as US groups Dole and Del Monte, the commission said.

Capespan International is a subsidiary of South Africa's Capespan Group, which will retain a 50 percent stake. The

Capespan Group and Dublin based Fyffes will have a 10 percent stake in each other.

The link-up between the two companies, first announced late last year, follows the EU's approval last month of a free trade deal with South Africa. This deal is expected to come into effect by the end of the year. It is expected to boost South African exports to Europe even though a range of fresh and processed fruit products are not covered by it.

Fred Meintjies, the Capespan spokesman, yesterday welcomed the decision as an important step forward in trade relations between the EU and South Africa

Capespan Group is controlled on an equal basis by Outspan and Unifruco fruit producers through their interests in Unifruco Limit ed and Outspan International.

The group plans to use assets
of over R400 million for the international marketing of nearly 100 million cartons of fresh fruit, wine and juice a year. It is one of the largest fruit marketing companies in the world. Its expected turnover for 1999 is R4,5 billion.

Capespan Group provides an improved year-round service in the provision of deciduous, citrus and sub-tropical fruit. This is expected to result in significant cost savings and increase the competitive advantage of South African fruit export industries.

Capespan has a supply base of about 4000 deciduous, citrus and sub-tropical growers who are expected to pack nearly 50 million cartons of deciduous fruit, 40 million cartons of citrus and 5 million cartons of sub-tropical fruit and vegetables in 1999.

Wine exports were expected to total 10 million litres.

# M <br> Mondi factoring Safcol into its plans 80) 315199 Robyn Chalmers <br> packages uplor sale by government may 

PULP and paper maker Mondi has proposed selling up to a quarter of its plantations to take advantage of the privatisation of the SA Forestry Company's (Safcol's) forests by creating bundles of assets that could fetch higher prices.

The unlisted group has issued a memorandum regarding the sale to a number of merchant banks to test the waers with international and local investors. Depending on their reaction, Mondi says it could follow the opposite route and increase its forestry holdings by bidding for Safcol assets.
The memorandum proposes that Safcol's 120000 ha of forest in Mpumalanga be combined with Mondi's 143000 ha of forest in Mpumalanga and Swaziland. Seven Mondi sawmills could be up for sale.

The document indicates that Mondi has begun rationalising local assets to focus on its core business: pulp, paper and packaging. Due to capital constraints, a timber market slump and the need to focus on core areas, "Mondi has decided to reduce its exposure to the solid wood sector". The sawmilling sector has been through tough times recently, with falling demand for sawn timber and sharply higher sawlog prices. One in three sawmillers in the formal sector is estimated to be operating at a loss.

Mondi corporate finance manager Gordon Carrihill said at the weekend that some form of rationalisation in the industry was inevitable. "We are prepared to be involved in this either through the consolidation in Mpumalanga, in other words as buyers (of Safcol assets), or at an appropriate price we would be sellers."

He said a combination of Mondi and Safcol assets would result in added value for potential investors. "The forestry
not be large enough to attract international investors to SA. This could change if some of the assets are combined." The entrance of international bidders is likely to drive up the price for the forests.

Carrihill says Mondi is prepared to consider selling its Mpumalanga and Swaziland forests and sawmills, or retaining a minority interest in a combined business. In addition to its Mpumalanga and Swaziland forests, Mondi has 460000 ha of plantations in SA, which it will retain to supply its pulp and paper operations.

Government has received 23 nonbinding bids for 332000 ha of commercial forests and Safcol assets valued at be tween R1bn and R1,5bn.

Public enterprises office chief director Lydia Bici said at the weekend that government would issue a short list of potential bidders this week. Only four bids are believed to be for the entire Safcol business - the remainder being for one or more of seven forestry packages up for sale. The smallest package is 14000 ha and the largest includes Safcol's 120000 ha of plantations in Mpumalanga.

The Mpumalanga and Swaziland timber businesses of Safcol and Mondi make up 263000 ha of planted forest land, of which 195000 ha is softwood plantations and 68000 ha hardwood plantations There are eight associated sawmills.

The memorandum indicates that many Safcol and Mondi plantations in these areas are adjacent and create management units in concentrated areas. "The combination of the two plantation resources provides the critical mass required, with security of supply, to establish a world-class processing facility in the region. This would enable the production of high-quality products at sufficiently low cost for international markets."

# Short list made up for forestry sale 

## 3) FORESTRY <br> Robyn Chalmers <br> BD ${ }^{8}$ benert 99 <br> have enterted into consortiums with local

## GOVERNMENT has short-listed 16 partie

 to bid for its commercial forestry assets with a diverse group of local players, but few big international hitters on the listThe big local players in the forestry industry, Sappi and Mondi, along with trade union consortium Union Alliance Holdings, have all been 'shortlisted Stand-alone international firms on the list are the Swedish defence and car group Saab, Indonesia's Bárito Pacific: Timber and Saudi Arabia's'Tarik Al-Zahid Group.

Industry analysts said yesterday that while the sale had attracted a high number of potential bidders, it was disappointing that none of the big US or other international forestry groups had come on board. "One really wanted to see the likes of Weyerhauser, Rayonier or Geor gia Pacific (US forestry companies) look ing to enter the market, so that is a disappointment," said one analyst.
However, government indicated yesterday that the short-listed parties could enter into consortiums with other investors in order to meet all government's iteria when submitting a binding offer.
One industry source said this indicated that the state was leaving the door enter the market.

Two other foreign companies, which
entities, also appear on the short list. These are the Londoloza Eco-African Forest Holdings consortium, made up of Italy's - Gruppo Mauro Saviola, Magnaboard Holdings and Formalchem Holdings; and the Madiba Forestry Consortium, which includes the York Timber Organisation, Portugal's Sonae Industria and empowerment group Madiba Mills.

The sale of 332000 ha of commercia forests, valiued at between R1bn and R1,5bn, is being overseen by Water Affairs and Forestry Minister Kader Asmal and Public Enterprises Minister Stella Sigcau.

Bidders can bid for the asset as a whole, for any one of seven packages that have been identified, or for any combination of packages. The underlying land will not be sold, instead the assets will be offered on a long-term lease

Asmal and Sigcau said that following a due diligence, the short-listed parties would be invited to submit binding offers by July 30. Other short-listed parties are the African Forestry Corporation, Alistair Stewart, the Amathole Timber Consor tium, the Eastern Cape Forestry Consortium, Ikhwezi Investment Holdings, Imbokodvo Lemabalabala, Thesen \& Co with the Industrial Development Corpo ration and Ubambo Timber Industries.

Sappi predicts shake-up: Page 21

## Capespan citrus exports booming <br> nal, which makes sense because it is <br> with the preferred bidder - a con-

Claire Pickard-Cambridge
MAPUTO - Citrus exports from Maputo by marketing company Capespaño áre set to double this year after repairs to the port's citrus terminal and improved co-operation with inlependent marketers.

SA-registered Capespan, the produuct' of Unifruco and Outspan's merger, has two Mozambican subsidiaries, Mozambique Produce Terminal and Matola Cargo Terminal, with assets worth R20m.

Capespan Mozambique GM Jacey Strauss says Capespan, which took over management of the citrus terminal in 1996, has done repairs to the terminal and upgraded its cooling facilities.
" A " growing number of independent marketers have also been exporting through our Maputo termi-
close to growing areas in SA's lowveld. Other traffic has been diverted from Durban because Maputo is the nearest port."

The increase in traffic is also attributable to an arrangement between Capespan and the customs authorities for "express lane management" of truck loads through then border roads, he says.

Capespan is scheduled to export 50 shiploads of citrus this year against 25 last year, and between $30 \%$ and $40 \%$ of new business is expected to come from independent marketers. Fruit is largely exported to Europe, the Middle East and Far East, and Capespan Mozambique is examining the possibility of exporting to Japan via Maputo.

Capespan's activities have not been affected by the delay in talks
sortium led by the UK's Mersey Docks \& Harbours and including SA shipping group Grindrod Unicorn for privatisation of overall port management. Mersey is reportedly reluctant to sign the deal until concessions are granted, preferably to Spoornet, to upgrade and manage the rail link to SA .

Strauss says Capespan has not found the service of state-run railway CFM to be a problem. "Although CFM is heavily criticised by other businesses, and may have resourcebased problems, we have found the service satisfactory."

The company says other options being investigated for Maputo include the export of subtropical fruit from the lowveld and the diversion of some Zimbabwean fruit normally exported through Durban.




## Angry independent fruit producers set for battle <br>  <br> A tussle over assets could see Capespan facing a court challenge, writes S'THEMBISO MSOMI

DISSATISFIED independent fruit producers and exporters have joined forces to wrestle with industry giant Capespan over assets currently under the ownership of the former state monopoly.

Capespan, which came about when SA's former sole export agents Unifruco and Outspan merged late last year, controls over $50 \%$ of the industry and owns. most of the port facilities used by all fruit exporters.
Small exporters have revived the Independent Fruit Exporter/ Producer Association and threatend to take legal action to have ownership of the assets reversed. It is has already made appeals to government to intervene in the matter.

The resuscitation of the ass-
cation could mean an end to the all-inclusive Fresh Produce Exporters' Forum formed in 1997 after the deregulation of the industry. At its inception the forum was envisaged as a lobby group that would represent the industry to government, but the smaller exporters now claim that it only serves Capespan's interests.
When government did away with the Deciduous and Citrus Boards as part of the deregulation process, most of the assets were left under the control of the formex export agents.
"These include port facilities in Cape Town, Durban and Port Elizbeth as well as a computer sysfem developed for the fruit industry. These were purchased over the years with our own money as producers. As growers we had to
pay statutory levies to government, and we want to know how assets bought with our own monex ended up with a private commany that is now making a lot of profit by charging us for their use," said association spokeswoman Mallen Hoekstra.

She said the forum had failed to resolve the issue as Capespan was intent on holding onto the assets. Now the forum was contemplating taking legal action against the company.
However, Capespan's executive director Peter Misselbrook said that his organisation was not wortied by the new association.
"As far as Capespan is concorned, there is no question as to the ownership of its assets, and it is therefore business as usual," Misselbrook said.

# Competition Tribunal <br> $\therefore$ 

## Dispute between two raisin producers could have a wider impact, writes S'THEMBISO MSOMI ${ }^{\text {tr }}$

THE legal dispute between two raisin producers, currently before the Competition Tribunal, could have a serious impact on other major companies who have dominated the agricultural sector since it was deregulated.
The conflict is between SAD Holdings, which controls most of the raisin market in SA, and South African Raisins (SAR), a fairly new company which exports locally produced raisins.
SAR has filed a complaint to the Competition Commission alleging that several agreements between SAD and grape producers have had the effect of excluding it from the market, and that SAD and its subsidiary, SA Vine Products, have abused their dominant position in the market.
SAD Holdings was established in the wake of the demise of the Dried Fruit Board after the repeal of the Marketing Act, which encouraged single-channel marketing in the agricultural sector. Prior to the repeal of this Act, the processing and marketing of dried fruit was the exclusive statutory preserve of the SA Dried Fruit Cooperative, which acted as the agent of the board.

Now SAR claims that although the industry has been deregulated, SAD and SA Vine Products have been guilty of prohibited restrictive practices.
Similar claims were made two weeks ago by the Independent

Fruit Exporter/Producer Association against industry giant Capespan. SAD and SA Vine Products MD Daniel van Schoor told the Competition Tribunal last week there would be serious consequences for other leading agricultural companies should SAR's application succeed.

The tribunal, established as the adjudication agency in terms of the Competition Act, will an-

## There could be serious consequences for other leading agricultural companies should SAR's application succeed

nounce its decision on Wednesday on SAR's application for an interim relief against SAD and its subsidiary. This is the first case to come before the tribunal since it was established in September and its CE, Shan Ramburuth, says the tribunal wants to use it to create a reputation of being quick and responsive.

In terms of the new law, a com-
plainant can apply for interim relief if it believes it will continue to suffer irreparable damage in the course of investigations by the commission.

In its application, the SAR wants the tribunal to suspend those parts of the articles of association entered into by SAD and grape producers which prohibit the latter from seling their products to any other raisin distributor.
Most local producers are SAD shareholders and are therefore obliged to sell their grapes to the company. SAR claims that several of these producers have indicated their willingness to sell grapes to the new company but fear being penalised by SAD.

But Van Schoor argued before the tribunal - consisting of chairman David Lewis, Christine Qunta and Prof Frederik Fourie - that shareholders were free to sell their stakes if they wanted to sell their products elsewhere.

SAR's legal representative, Advocate Lionel Bowman, said many could not afford to do so because of a ruling by SAD that a shareholder who wanted to leave would have to settle any loan he may have with the company in full.

SAR also wants the tribunal to order SAD to allow its members the freedom to use its existing storage containers even if the grapes are to be sold to another company. SAR says the containers were bought with compulsory contributions by producers.



[^0]:    1

[^1]:    PRUC, CT(BX) $6 / 798$
    Producers reluctant to fund Fresh Concepts
    The Decduous Fruit Producers Trust would stop its genéric promotional activities and development of the local market through Fresin Concepts, a wholly owned company formed for the purpose because producer members were reluctant to go on funding it,
    Anton Rabie the trust's genéral manager, said yesterday He said. because of the deregulation of the industry and the adoption of a system basedion voluntary funding, "producers were made muich more aware of the varigici functions to which they have contributed in the paste (3) FMIIT
    $\therefore$ "Producers reacted very positively to the continued funding of research, blant imptovement product development, production andmarketing statistics, and the provision of production, packag ing and econonic parameters", Rabie said However, no industry consensus could be reached on willinghess to fund the work of Fresh Concepts, which would cease operations after September 30 A spokesman for the trust said Fresh Concepts woula be wound up- Audrey angelo Cape Town

